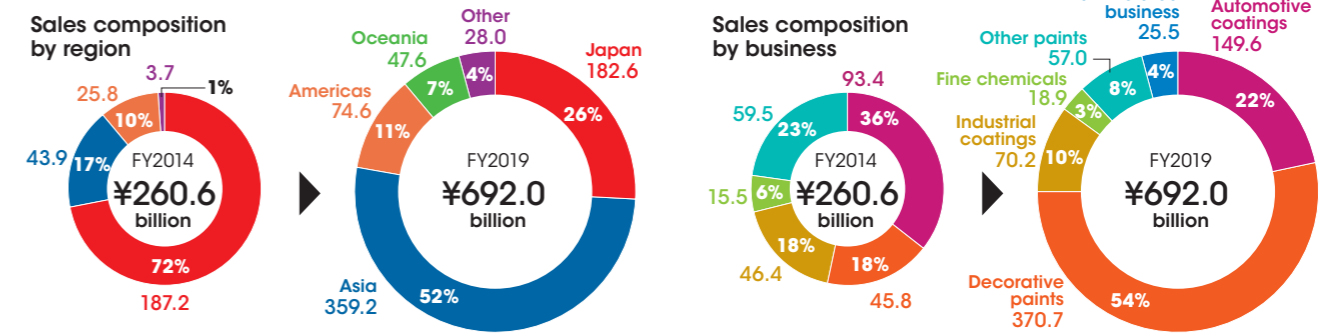


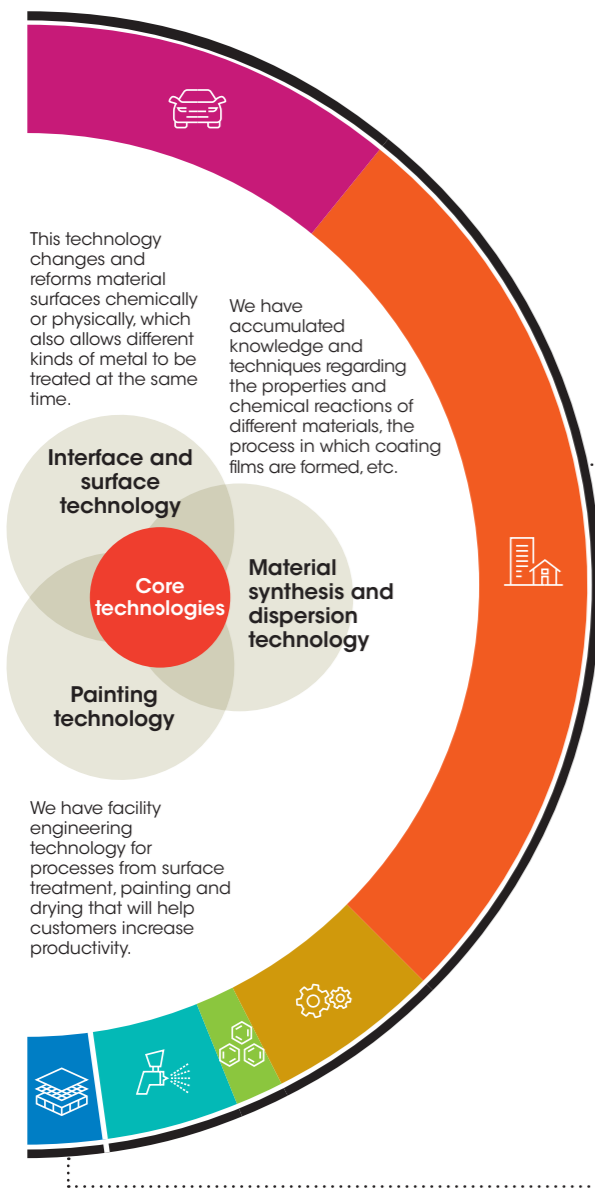
## Business Domains

# Operating broadly in the paints and coatings business centered on automotive coatings and decorative paints

Nippon Paint Holdings (NPHD) has dynamically evolved its business portfolio and operating regions by accelerating the globalization of operations, consolidating Asian JVs and cross-border M&A transactions since 2014. We are expanding our presence in each operating region with the decorative paints business as growth driver.



Revenue (FY2019)  
**¥692.0 billion**



| Paint and Coatings Business          |   |
|--------------------------------------|---|
| <p><b>Automotive Coatings</b></p>    | <p>Our product lineup includes high quality and high performance products, ranging from coatings for auto bodies to coatings for automobile interiors, and we supply them to global car manufacturers.</p> <p>Revenue<br/><b>¥149.6 billion</b></p> <p>2018: 160.2   2019: 149.6</p>  |
| <p><b>Decorative Paints</b></p>      | <p>We provide paints for houses, buildings, bridges, and plants. We contribute to society through our latest coating technologies to deliver high-function paints with advanced features such as weather-resistance, superb designability, and protection against bacteria and viruses, as well as eco-friendly products such as heat shield coatings and water-based paints.</p> <p>Revenue<br/><b>¥370.7 billion</b></p> <p>2018: 322.5   2019: 370.7</p> |
| <p><b>Industrial Coatings</b></p>    | <p>We provide pre-coat and post-coat paints, as well as eco-friendly paints including water-based paints and powder paints, to a wide range of industry sectors such as construction machinery, agricultural machinery, exterior building materials, office furniture, and home electronic products. Our business domains are expanding globally.</p> <p>Revenue<br/><b>¥70.2 billion</b></p> <p>2018: 68.8   2019: 70.2</p>                                |
| <p><b>Fine Chemicals</b></p>         | <p>We provide advanced products and services in the surface treatment field such as base coatings and functional coatings for a wide range of industry sectors and in the coating material field suitable for electronic materials and new materials for natural energy applications, thereby contributing to solving issues faced by global society.</p> <p>Revenue<br/><b>¥18.9 billion</b></p> <p>2018: 19.4   2019: 18.9</p>                            |
| <p><b>Other Paints</b></p>           | <p>We develop advanced paints such as ultralow-fuel-efficient antifouling paints that comply with global environmental regulations in the shipbuilding and shipping industries. We also provide paints that are suitable for ship repair and help reduce environmental impact by applying cutting edge technologies cultivated through coatings for new cars.</p> <p>Revenue<br/><b>¥57.0 billion</b></p> <p>2018: 56.8   2019: 57.0</p>                    |
| <p><b>Paint Related Business</b></p> | <p>We provide construction materials such as sealants, adhesives, and heat shield materials that are airtight and waterproof, as well as garage doors and products for housing equipment.</p> <p>Revenue<br/><b>¥25.5 billion</b></p> <p>2019: 25.5</p>   |

\* Figures for FY2014 are based on JGAAP whereas figures from FY2018 onwards are based on IFRS.