

## Corporate Data

■ Company Name	Nippon Paint Holdings Co., Ltd.
■ Tokyo Head Office	MUSEUM TOWER KYOBASHI, 14th floor, 1-7-2 Kyobashi, Chuo-ku, Tokyo, Japan Tel: (+81) 3-6433-0711
■ Osaka Head Office	2-1-2, Oyodo Kita, Kita-ku, Osaka, Japan Tel: (+81) 6-6458-1111
■ Founded	March 14, 1881
■ Capital	671,432 million yen
■ Employees	33,763 (Consolidated)
■ Our Businesses	Operations as a pure holding company
■ Total number of issued shares	2,370,512,215 (As of June 30, 2023)

## Directors

Director, Representative Executive Officer & Co-President	Yuichiro Wakatsuki
Director, Representative Executive Officer & Co-President	Wee Siew Kim
Chairman	Goh Hup Jin
Independent Director	Hisashi Hara
Independent Director	Peter M Kirby
Independent Director	Lim Hwee Hua
Independent Director	Masataka Mitsuhashi
Independent Director	Toshio Morohoshi
Lead Independent Director	Masayoshi Nakamura



Yuichiro Wakatsuki



Wee Siew Kim

## Purpose · Mission · Business Model

### 【Purpose】 Enriching our living world through the power of Science + Imagination

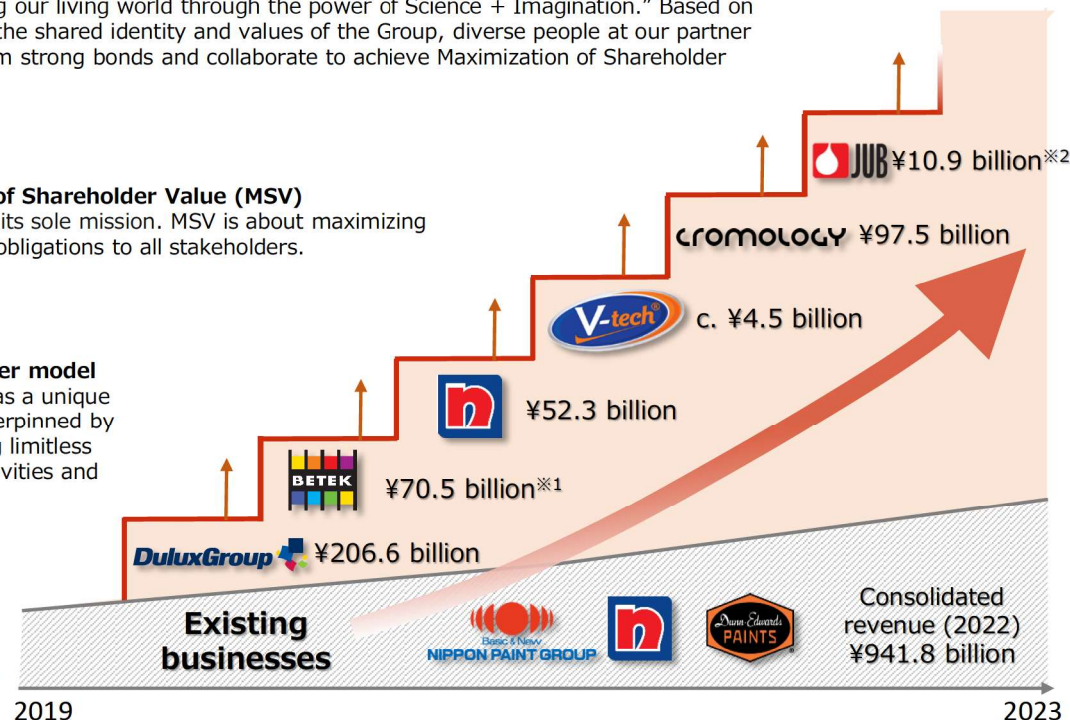
Our Purpose Statement is: "Enriching our living world through the power of Science + Imagination." Based on this guiding philosophy that defines the shared identity and values of the Group, diverse people at our partner companies around the world will form strong bonds and collaborate to achieve Maximization of Shareholder Value (MSV).

### 【Our sole mission】 Maximization of Shareholder Value (MSV)

Nippon Paint Group pursues MSV as its sole mission. MSV is about maximizing the residual value after fulfilling our obligations to all stakeholders.

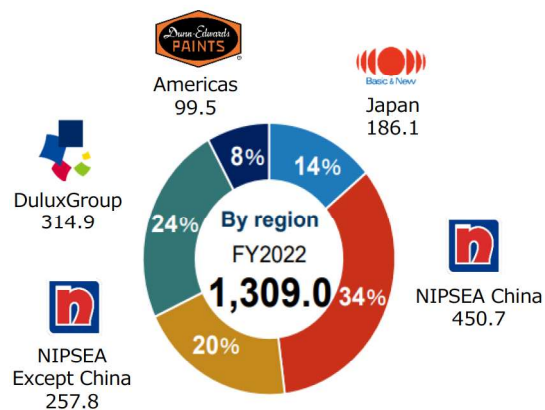
### 【Business model】 Asset Assembler model

Our Asset Assembler model stands as a unique and distinctive business model, underpinned by our competitive advantage, enabling limitless growth through aggressive M&A activities and organic growth endeavors.

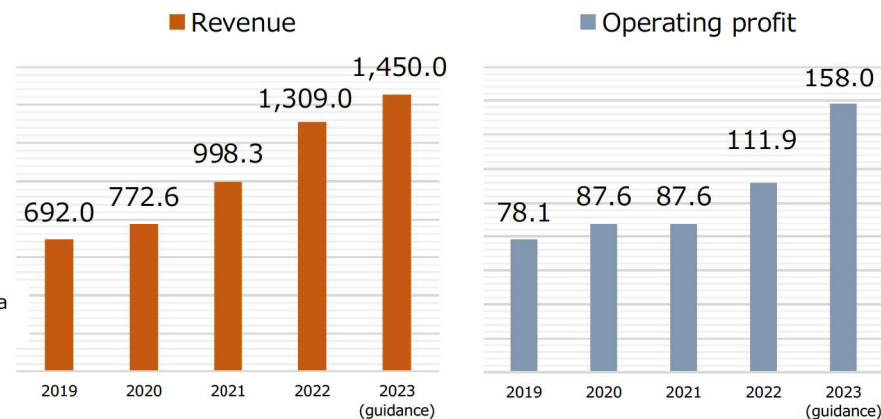


## Earnings trends

### Revenue breakdown (billion yen)



### Earnings trends (billion yen)



## Revenue by segment

FY2022 Revenue

**1,309.0 billion yen**



**Automotive coatings**

**Revenue  
163.8**

**Revenue composition  
13%**



Product lineup ranges from coatings for auto bodies to coatings for automotive parts including automotive interior coatings



**Decorative paints**

**827.5**

**63%**



Paints for houses, buildings, bridges, and plants



**Industrial coatings**

**95.4**

**7%**



Paints for construction machinery, agricultural machinery, exterior building materials, office furniture, and home electronic products



**Fine chemicals**

**18.9**

**1%**



Products and services in the surface treatment field such as base coatings and functional coatings for a wide range of industry sectors



**Other paints**

**68.2**

**5%**



Eco-friendly marine coatings, automotive refinish coatings, etc.



**Adjacencies business**

**135.1**

**10%**



Construction materials including sealants, adhesives, and heat shield materials, as well as garage doors and products for housing equipment

## Principal operating companies in Japan



Nippon Paint Automotive Coatings Co., Ltd.  
2-14-1, Shodai-Ohtani, Hirakata-shi, Osaka,  
573-1153, Japan  
TEL : +81(0)72-857-5530



Nippon Paint Industrial Coatings Co., Ltd.  
4-1-15, Minami-Shinagawa, Shinagawa-ku,  
Tokyo, 140-8675, Japan  
TEL : +81(0)3-3740-1130



Nippon Paint Co., Ltd.  
4-7-16, Minami-Shinagawa, Shinagawa-ku,  
Tokyo, 140-8677, Japan  
TEL : +81(0)3-5479-3600



Nippon Paint Surf Chemicals Co., Ltd.  
4-1-15, Minami-Shinagawa, Shinagawa-ku,  
Tokyo, 140-8675, Japan  
TEL : +81(0)3-3740-1296



Nippon Paint Marine Coatings Co., Ltd.  
2-1-2, Oyodo Kita, Kita-ku, Osaka,  
531-8511, Japan  
TEL : +81(0)6-6455-9590



Nippon Paint Corporate Solutions Co., Ltd.  
2-1-2, Oyodo Kita, Kita-ku, Osaka,  
531-8511, Japan  
TEL : +81(0)6-6455-9634



Nippon Paint Materials Co., Ltd.  
2-1-2, Oyodo Kita, Kita-ku, Osaka,  
531-8511, Japan  
TEL : +81(0)50-3033-5560