

**Consolidated Financial Results  
for the Six Months Ended June 30, 2026  
[IFRS]**



August 7, 2026

Company name: Nippon Paint Holdings Co., Ltd.

Stock exchange listing: Tokyo Stock Exchange

Code number: 4612

URL: <https://www.nipponpaint-holdings.com/en/>

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Scheduled date of filing the Semiannual Securities Report: August 7, 2026

Scheduled date of commencing dividend payment: September 11, 2026

Availability of supplementary briefing material on quarterly financial results: Yes

Schedule of consolidated financial results briefing session: Yes

(Amounts of less than one million yen are rounded down)

**1. Consolidated Financial Results for the Six Months Ended June 30, 2026 (January 1, 2026 to June 30, 2026)**

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period)

|                  | Revenue     |      | Operating profit |      | Profit before tax |      | Profit      |      |
|------------------|-------------|------|------------------|------|-------------------|------|-------------|------|
| Six months ended | Million yen | %    | Million yen      | %    | Million yen       | %    | Million yen | %    |
| June 30, 2026    | 1,023,683   | 20.1 | 152,315          | 29.8 | 144,254           | 28.6 | 105,796     | 23.4 |
| June 30, 2025    | 852,428     | 4.3  | 117,317          | 26.9 | 112,187           | 24.8 | 85,742      | 31.0 |

|                  | Profit attributable to owners of parent |      | Comprehensive income |   |
|------------------|-----------------------------------------|------|----------------------|---|
| Six months ended | Million yen                             | %    | Million yen          | % |
| June 30, 2026    | 105,150                                 | 24.4 | 226,141              | — |
| June 30, 2025    | 84,502                                  | 29.9 | (62,927)             | — |

|                  | Basic earnings per share |  | Diluted earnings per share |  |
|------------------|--------------------------|--|----------------------------|--|
| Six months ended | Yen                      |  | Yen                        |  |
| June 30, 2026    | 45.30                    |  | 45.30                      |  |
| June 30, 2025    | 35.98                    |  | 35.98                      |  |

Note: As the provisional accounting treatment for the business combination was finalized at the end of the fiscal year ended December 31, 2025, the relevant amounts for the second quarter of the fiscal year ended December 31, 2025 reflect the finalization of such provisional accounting treatment.

**(2) Consolidated Financial Position**

|                         | Total assets | Total equity | Equity attributable to owners of parent | Equity attributable to owners of parent to total assets |
|-------------------------|--------------|--------------|-----------------------------------------|---------------------------------------------------------|
|                         | Million yen  | Million yen  | Million yen                             | %                                                       |
| As of June 30, 2026     | 4,289,463    | 2,019,421    | 2,001,942                               | 46.7                                                    |
| As of December 31, 2025 | 4,017,738    | 1,823,073    | 1,803,859                               | 44.9                                                    |

## 2. Dividends

|                                 | Annual dividends       |                    |                    |          |       |
|---------------------------------|------------------------|--------------------|--------------------|----------|-------|
|                                 | 1st<br>quarter-<br>end | 2nd<br>quarter-end | 3rd<br>quarter-end | Year-end | Total |
| Fiscal year ended               | Yen                    | Yen                | Yen                | Yen      | Yen   |
| December 31, 2025               | —                      | 8.00               | —                  | 8.00     | 16.00 |
| December 31, 2026               | —                      | 8.00               |                    |          |       |
| December 31, 2026<br>(forecast) |                        |                    | —                  | 9.00     | 17.00 |

Note: Revision to the dividends forecast announced most recently: No

## 3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2026 (January 1, 2026 to December 31, 2026)

(%) indicates changes from the previous corresponding period)

|           | Revenue     |      | Operating profit |      | Profit before tax |     | Profit attributable to<br>owners of parent | Basic earnings<br>per share |
|-----------|-------------|------|------------------|------|-------------------|-----|--------------------------------------------|-----------------------------|
|           | Million yen | %    | Million yen      | %    | Million yen       | %   | Million yen                                | Yen                         |
| Full year | 2,000,000   | 12.7 | 283,000          | 10.1 | 265,000           | 5.8 | 189,000                                    | 5.1                         |
|           |             |      |                  |      |                   |     |                                            | 81.45                       |

Note: Revision to the dividends forecast announced most recently: Yes

For details of the revision of the consolidated earnings forecast, please refer to the “Notice Regarding the Revision of Earnings Forecast” announced today.

**\* Notes:**

- (1) Changes in significant subsidiaries during the period under review: No

|                    |   |          |   |
|--------------------|---|----------|---|
| Newly consolidated | — | Excluded | — |
|--------------------|---|----------|---|

- (2) Changes in accounting policies and changes in accounting estimates

- 1) Changes in accounting policies required by IFRS: No
- 2) Changes in accounting policies other than 1) above: No
- 3) Changes in accounting estimates: No

- (3) Total number of issued shares (common shares)

- 1) Total number of issued shares at the end of the period (including treasury shares):

June 30, 2026: 2,370,512,215 shares

December 31, 2025: 2,370,512,215 shares

- 2) Total number of treasury shares at the end of the period:

June 30, 2026: 51,051,627 shares

December 31, 2025: 42,570,007 shares

- 3) Average number of shares during the period:

Six months ended June 30, 2026: 2,321,221,105 shares

Six months ended June 30, 2025: 2,348,762,801 shares

\*Semiannual financial results reports for the interim period are exempt from review by certified public accountants or audit corporations.

\*Explanation of the proper use of financial results forecast and other notes

(Caution concerning forward-looking statements)

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions that are deemed rational and contain risks and uncertainties. Actual results, etc. may differ greatly from the forecast figures depending on various factors.

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## 1. Overview of Operating Results

### (1) Overview of Operating Results for the Period

During the six months ended June 30, 2026, consolidated revenue increased year on year, mainly reflecting the contribution from LSF11 A5 TopCo LLC (AOC), including AOC, LLC, a global specialty formulator, and its affiliated companies, following their acquisition in March 2025, together with higher sales volumes and the positive impact of foreign exchange movements. As a result, consolidated revenue amounted to ¥1,023,683 million, an increase of 20.1% from the same period of the previous fiscal year. Consolidated operating profit increased 29.8% year on year to ¥152,315 million. Profit before tax totaled ¥144,254 million, up 28.6% year on year, while profit attributable to owners of parent increased 24.4% year on year to ¥105,150 million.

The operating results by business segment are presented below.

#### **Japan**

Revenue from automotive coatings increased compared with the same period of the previous fiscal year, supported by higher automobile production volumes and the penetration of selling price revisions. Revenue from industrial coatings also increased year on year despite weak market conditions, reflecting the penetration of selling price revisions. Revenue from decorative paints likewise increased compared with the same period of the previous year, driven by demand arising from tight raw material supply and expanded sales of high-durability products for architectural and structural applications.

As a result, revenue in the segment amounted to ¥114,063 million, an increase of 13.3% from the same period of the previous fiscal year, while segment operating profit increased 45.3% year on year to ¥14,399 million.

#### **NIPSEA**

Revenue from automotive coatings in the NIPSEA segment increased compared with the same period of the previous year, as strong sales to Chinese OEMs more than offset lower automobile production in China and Thailand. Revenue from decorative paints also increased year on year, driven by sales volume growth in key markets, including Malaysia, Singapore, Indonesia, and Türkiye.

As a result, revenue in the segment increased to ¥504,172 million, an increase of 15.0% year on year from the same period of the previous fiscal year, while segment operating profit increased 25.1% year on year to ¥86,511 million.

#### **DuluxGroup**

Revenue from decorative paints increased compared with the same period of the previous fiscal year, despite largely flat market conditions both in the Pacific and European markets, driven by an improved product mix in the Pacific region and growth in the Central European business. Revenue from the adjacencies business also increased year on year, reflecting contributions from small-scale acquisitions despite continued soft market conditions in the Pacific region and Europe.

As a result, revenue in the segment amounted to ¥232,359 million, an increase of 23.2% year on year. Segment operating profit decreased 10.2% year on year to ¥16,489 million, due to an increase in SG&A ratio.

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#### **Americas**

Revenue from automotive coatings increased compared with the previous fiscal year, despite lower automobile production, supported by market share expansion through new account acquisitions. Revenue from decorative paints also increased year on year, as successful pricing initiatives and the positive impact of foreign exchange movements more than offset weaker demand resulting from uncertainty in the U.S. economy and continued softness in the housing market.

As a result, revenue in the segment amounted to ¥65,479 million, an increase of 9.1% from the same period of the previous fiscal year, while segment operating profit increased 8.1% year on year to ¥4,224 million.

#### **AOC**

Since March 2025, the operating results of AOC have been included in the Group's consolidated results. Revenue from the adjacencies business increased, despite continued challenging macroeconomic environment, driven primarily by higher sales volumes and successful pricing initiatives.

As a result, revenue in the segment amounted to ¥107,608 million, an increase of 66.2% from the same period of the previous fiscal year, while segment operating profit increased 77.8% year on year to ¥34,072 million.

## (2) Overview of Financial Position for the Period

As of June 30, 2026, total assets increased by ¥271,724 million from the end of the previous fiscal year to ¥4,289,463 million.

Current assets increased by ¥187,099 million, primarily due to an increase in trade and other receivables. Non-current assets also increased by ¥84,624 million, mainly reflecting an increase in goodwill.

Total liabilities increased by ¥75,376 million from the end of the previous fiscal year to ¥2,270,042 million, primarily attributable to an increase in trade and other payables.

Total equity increased by ¥196,347 million from the end of the previous fiscal year to ¥2,019,421 million, mainly reflecting an increase in foreign currency translation adjustment.

As a result, the ratio of equity attributable to owners of the parent to total assets increased from 44.9% at the end of the previous fiscal year to 46.7%.

## (3) Explanation of Consolidated Financial Result Forecast and Other Forward-Looking Information

The consolidated earnings forecast for the fiscal year ending December 31, 2026, originally announced on February 13, 2026, has been revised. For details of the revision, please refer to the “Notice Regarding Revision of the Consolidated Earnings Forecast” released today.

### Revision of the Consolidated Earnings Forecast for the Fiscal Year Ending December 31, 2026

(January 1, 2026 to December 31, 2026)

|                        | Revenue     | Operating profit | Profit before tax | Profit attributable to owners of parent | Basic earnings per share |
|------------------------|-------------|------------------|-------------------|-----------------------------------------|--------------------------|
|                        | Million yen | Million yen      | Million yen       | Million yen                             | yen                      |
| Previous forecast (A)  | 1,920,000   | 283,000          | 274,000           | 198,000                                 | 85.34                    |
| Revised forecast (B)   | 2,000,000   | 283,000          | 265,000           | 189,000                                 | 81.45                    |
| Amount of change (B-A) | 80,000      | —                | (9,000)           | (9,000)                                 |                          |
| Percentage change (%)  | 4.2         | —                | (3.3)             | (4.5)                                   |                          |

## 2. Condensed Interim Consolidated Financial Statements and Primary Notes

### (1) Condensed Interim Consolidated Statements of Profit or Loss and Comprehensive Income

#### Condensed Interim Consolidated Statement of Profit or Loss

(Million yen)

|                                                                            | For the six months ended<br>June 30, 2025 | For the six months ended<br>June 30, 2026 |
|----------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------|
| Revenue                                                                    | 852,428                                   | 1,023,683                                 |
| Cost of sales                                                              | (495,643)                                 | (580,492)                                 |
| <b>Gross profit</b>                                                        | 356,785                                   | 443,191                                   |
| Selling, general and administrative expenses                               | (243,227)                                 | (288,675)                                 |
| Other income                                                               | 6,365                                     | 4,896                                     |
| Other expenses                                                             | (2,605)                                   | (7,096)                                   |
| <b>Operating profit</b>                                                    | 117,317                                   | 152,315                                   |
| Finance income                                                             | 8,010                                     | 8,336                                     |
| Finance costs                                                              | (14,173)                                  | (17,865)                                  |
| Share of profit (loss) of investments<br>accounted for using equity method | 1,033                                     | 1,467                                     |
| <b>Profit before tax</b>                                                   | 112,187                                   | 144,254                                   |
| Income taxes                                                               | (26,445)                                  | (38,457)                                  |
| <b>Profit</b>                                                              | 85,742                                    | 105,796                                   |
| <b>Profit attributable to</b>                                              |                                           |                                           |
| Owners of parent                                                           | 84,502                                    | 105,150                                   |
| Non-controlling interests                                                  | 1,240                                     | 646                                       |
| <b>Profit</b>                                                              | 85,742                                    | 105,796                                   |
| <b>Earnings per share</b>                                                  |                                           |                                           |
| Basic earnings per share (yen)                                             | 35.98                                     | 45.30                                     |
| Diluted earnings per share (yen)                                           | 35.98                                     | 45.30                                     |

# Condensed Interim Consolidated Statement of Comprehensive Income

(Million yen)

|                                                                                          | For the six months ended<br>June 30, 2025 | For the six months ended<br>June 30, 2026 |
|------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------|
| <b>Profit</b>                                                                            | 85,742                                    | 105,796                                   |
| <b>Other comprehensive income</b>                                                        |                                           |                                           |
| Items that will not be reclassified to profit or loss                                    |                                           |                                           |
| Financial assets measured at fair value through other comprehensive income               | 1,114                                     | (702)                                     |
| Remeasurements of defined benefit plans                                                  | (80)                                      | 152                                       |
| Share of other comprehensive income of investments accounted for using the equity method | 0                                         | (0)                                       |
| Total of items that will not be reclassified to profit or loss                           | 1,034                                     | (550)                                     |
| Items that may be reclassified to profit or loss                                         |                                           |                                           |
| Exchange differences on translation of foreign operations                                | (139,379)                                 | 120,538                                   |
| Cash flow hedges                                                                         | (10,623)                                  | (1)                                       |
| Share of other comprehensive income of investments accounted for using the equity method | 297                                       | 356                                       |
| Total of items that may be reclassified to profit or loss                                | (149,705)                                 | 120,894                                   |
| <b>Total other comprehensive income</b>                                                  | (148,670)                                 | 120,344                                   |
| <b>Comprehensive income</b>                                                              | (62,927)                                  | 226,141                                   |
| <b>Comprehensive income attributable to</b>                                              |                                           |                                           |
| Owners of parent                                                                         | (63,487)                                  | 224,718                                   |
| Non-controlling interests                                                                | 559                                       | 1,422                                     |
| <b>Comprehensive income</b>                                                              | (62,927)                                  | 226,141                                   |

## (2) Condensed Interim Consolidated Statement of Financial Position

(Million yen)

|                                               | As of<br>December 31, 2025 | As of<br>June 30, 2026 |
|-----------------------------------------------|----------------------------|------------------------|
| <b>Assets</b>                                 |                            |                        |
| <b>Current assets</b>                         |                            |                        |
| Cash and cash equivalents                     | 424,337                    | 477,268                |
| Inventories                                   | 225,146                    | 262,672                |
| Trade and other receivables                   | 409,007                    | 509,683                |
| Other financial assets                        | 179,460                    | 181,759                |
| Other current assets                          | 39,437                     | 34,402                 |
| <b>Subtotal</b>                               | 1,277,389                  | 1,465,786              |
| Assets held for sale                          | 1,492                      | 195                    |
| <b>Total current assets</b>                   | 1,278,882                  | 1,465,981              |
| <b>Non-current assets</b>                     |                            |                        |
| Property, plant and equipment                 | 562,598                    | 581,455                |
| Goodwill                                      | 1,468,989                  | 1,517,974              |
| Other intangible assets                       | 614,148                    | 631,187                |
| Investments accounted for using equity method | 30,056                     | 31,463                 |
| Other financial assets                        | 29,377                     | 24,382                 |
| Other non-current assets                      | 24,555                     | 25,952                 |
| Deferred tax assets                           | 9,130                      | 11,064                 |
| <b>Total non-current assets</b>               | 2,738,856                  | 2,823,481              |
| <b>Total assets</b>                           | 4,017,738                  | 4,289,463              |

(Million yen)

|                                                      | As of<br>December 31, 2025 | As of<br>June 30, 2026 |
|------------------------------------------------------|----------------------------|------------------------|
| <b>Liabilities and equity</b>                        |                            |                        |
| <b>Liabilities</b>                                   |                            |                        |
| <b>Current liabilities</b>                           |                            |                        |
| Trade and other payables                             | 289,380                    | 347,160                |
| Bonds and borrowings                                 | 124,188                    | 138,821                |
| Other financial liabilities                          | 39,473                     | 45,002                 |
| Income taxes payable                                 | 21,045                     | 20,338                 |
| Provisions                                           | 5,196                      | 7,091                  |
| Other current liabilities                            | 113,392                    | 123,297                |
| <b>Total current liabilities</b>                     | <b>592,677</b>             | <b>681,711</b>         |
| <b>Non-current liabilities</b>                       |                            |                        |
| Bonds and borrowings                                 | 1,297,704                  | 1,282,065              |
| Other financial liabilities                          | 123,950                    | 117,288                |
| Retirement benefit liability                         | 18,660                     | 19,055                 |
| Provisions                                           | 2,027                      | 5,787                  |
| Other non-current liabilities                        | 6,289                      | 6,284                  |
| Deferred tax liabilities                             | 153,355                    | 157,848                |
| <b>Total non-current liabilities</b>                 | <b>1,601,988</b>           | <b>1,588,330</b>       |
| <b>Total liabilities</b>                             | <b>2,194,665</b>           | <b>2,270,042</b>       |
| <b>Equity</b>                                        |                            |                        |
| Share capital                                        | 671,432                    | 671,432                |
| Capital surplus                                      | —                          | 1,066                  |
| Treasury shares                                      | (26,885)                   | (35,958)               |
| Retained earnings                                    | 577,798                    | 665,132                |
| Other components of equity                           | 581,514                    | 700,268                |
| <b>Total equity attributable to owners of parent</b> | <b>1,803,859</b>           | <b>2,001,942</b>       |
| <b>Non-controlling interests</b>                     | <b>19,213</b>              | <b>17,479</b>          |
| <b>Total equity</b>                                  | <b>1,823,073</b>           | <b>2,019,421</b>       |
| <b>Total liabilities and equity</b>                  | <b>4,017,738</b>           | <b>4,289,463</b>       |

### (3) Condensed Interim Consolidated Quarterly Statement of Changes in Equity

For the Six Months Ended June 30, 2025 (From January 1, 2025 to June 30, 2025)

(Million yen)

|                                                                  | Equity attributable to owners of parent |                 |                 |                   |                            |           | Non-controlling interests | Total equity |
|------------------------------------------------------------------|-----------------------------------------|-----------------|-----------------|-------------------|----------------------------|-----------|---------------------------|--------------|
|                                                                  | Share capital                           | Capital surplus | Treasury shares | Retained earnings | Other components of equity | Total     |                           |              |
| Balance as of January 1, 2025                                    | 671,432                                 | —               | (6,015)         | 434,223           | 489,880                    | 1,589,520 | 17,910                    | 1,607,431    |
| Profit                                                           | —                                       | —               | —               | 84,502            | —                          | 84,502    | 1,240                     | 85,742       |
| Other comprehensive income                                       | —                                       | —               | —               | —                 | (147,989)                  | (147,989) | (680)                     | (148,670)    |
| Comprehensive income                                             | —                                       | —               | —               | 84,502            | (147,989)                  | (63,487)  | 559                       | (62,927)     |
| Purchase of treasury shares                                      | —                                       | —               | (0)             | —                 | —                          | (0)       | —                         | (0)          |
| Disposal of treasury shares                                      | —                                       | 39              | 15              | —                 | (9)                        | 44        | —                         | 44           |
| Dividends                                                        | —                                       | —               | —               | (18,790)          | —                          | (18,790)  | (34)                      | (18,824)     |
| Change in ownership interest in subsidiaries                     | —                                       | (72)            | —               | —                 | —                          | (72)      | (134)                     | (206)        |
| Transfer from retained earnings to capital surplus               | —                                       | 2,049           | —               | (2,049)           | —                          | —         | —                         | —            |
| Change in scope of consolidation                                 | —                                       | —               | —               | —                 | —                          | —         | 123                       | 123          |
| Transfer from other components of equity to retained earnings    | —                                       | —               | —               | 3,340             | (3,340)                    | —         | —                         | —            |
| Transfer from other components of equity to non-financial assets | —                                       | —               | —               | —                 | 1,781                      | 1,781     | —                         | 1,781        |
| Change in non-controlling interest put option liabilities        | —                                       | (2,015)         | —               | —                 | —                          | (2,015)   | —                         | (2,015)      |
| Other                                                            | —                                       | —               | —               | —                 | —                          | —         | (0)                       | (0)          |
| Total transactions with owners                                   | —                                       | —               | 14              | (17,498)          | (1,568)                    | (19,052)  | (44)                      | (19,096)     |
| Balance as of June 30, 2025                                      | 671,432                                 | —               | (6,000)         | 501,226           | 340,322                    | 1,506,980 | 18,426                    | 1,525,406    |

For the Six Months Ended June 30, 2026 (From January 1, 2026 to June 30, 2026)

(Million yen)

|                                                               | Equity attributable to owners of parent |                 |                 |                   |                            |           | Non-controlling interests | Total equity |
|---------------------------------------------------------------|-----------------------------------------|-----------------|-----------------|-------------------|----------------------------|-----------|---------------------------|--------------|
|                                                               | Share capital                           | Capital surplus | Treasury shares | Retained earnings | Other components of equity | Total     |                           |              |
| Balance as of January 1, 2026                                 | 671,432                                 | —               | (26,885)        | 577,798           | 581,514                    | 1,803,859 | 19,213                    | 1,823,073    |
| Profit                                                        | —                                       | —               | —               | 105,150           | —                          | 105,150   | 646                       | 105,796      |
| Other comprehensive income                                    | —                                       | —               | —               | —                 | 119,568                    | 119,568   | 776                       | 120,344      |
| Comprehensive income                                          | —                                       | —               | —               | 105,150           | 119,568                    | 224,718   | 1,422                     | 226,141      |
| Purchase of treasury shares                                   | —                                       | (25)            | (9,093)         | —                 | —                          | (9,119)   | —                         | (9,119)      |
| Disposal of treasury shares                                   | —                                       | 8               | 20              | —                 | (6)                        | 22        | —                         | 22           |
| Dividends                                                     | —                                       | —               | —               | (18,623)          | —                          | (18,623)  | (289)                     | (18,912)     |
| Change in ownership interest in subsidiaries                  | —                                       | (6,815)         | —               | —                 | —                          | (6,815)   | (2,867)                   | (9,683)      |
| Transfer from other components of equity to retained earnings | —                                       | —               | —               | 807               | (807)                      | —         | —                         | —            |
| Change in non-controlling interest put option liabilities     | —                                       | 7,899           | —               | —                 | —                          | 7,899     | —                         | 7,899        |
| Other                                                         | —                                       | —               | —               | —                 | —                          | —         | (0)                       | (0)          |
| Total transactions with owners                                | —                                       | 1,066           | (9,072)         | (17,816)          | (814)                      | (26,636)  | (3,156)                   | (29,793)     |
| Balance as of June 30, 2026                                   | 671,432                                 | 1,066           | (35,958)        | 665,132           | 700,268                    | 2,001,942 | 17,479                    | 2,019,421    |

## (4) Condensed Interim Consolidated Statement of Cash Flows

(Million yen)

|                                                                            | For the six months ended<br>June 30, 2025 | For the six months ended<br>June 30, 2026 |
|----------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------|
| <b>Cash flows from operating activities</b>                                |                                           |                                           |
| Profit before tax                                                          | 112,187                                   | 144,254                                   |
| Depreciation and amortization                                              | 32,839                                    | 40,723                                    |
| Interest and dividend income                                               | (5,960)                                   | (7,425)                                   |
| Interest expenses                                                          | 9,530                                     | 14,851                                    |
| Share of loss (profit) of investments accounted for<br>using equity method | (1,033)                                   | (1,467)                                   |
| Decrease (increase) in inventories                                         | 416                                       | (28,885)                                  |
| Decrease (increase) in trade and other receivables                         | (93,012)                                  | (62,203)                                  |
| Increase (decrease) in trade and other payables                            | 15,927                                    | 35,141                                    |
| Increase (decrease) in provisions                                          | 91                                        | 5,079                                     |
| Increase (decrease) in other current liabilities                           | (16,732)                                  | 5,398                                     |
| Other                                                                      | 1,350                                     | 9,033                                     |
| <b>Subtotal</b>                                                            | <b>55,604</b>                             | <b>154,501</b>                            |
| Interest received                                                          | 5,343                                     | 8,826                                     |
| Dividends received                                                         | 920                                       | 1,158                                     |
| Interest paid                                                              | (10,630)                                  | (14,591)                                  |
| Income taxes paid                                                          | (32,562)                                  | (44,064)                                  |
| <b>Net cash provided by (used in) operating activities</b>                 | <b>18,674</b>                             | <b>105,830</b>                            |
| <b>Cash flows from investing activities</b>                                |                                           |                                           |
| Net decrease (increase) in time deposits                                   | (12,469)                                  | 24,223                                    |
| Net decrease (increase) in short-term investment securities                | 31,814                                    | (36,189)                                  |
| Proceeds from sale of investment securities                                | 7,804                                     | 1,449                                     |
| Purchase of property, plant and equipment                                  | (18,539)                                  | (21,867)                                  |
| Purchase of shares of subsidiaries                                         | (300,244)                                 | —                                         |
| Other                                                                      | 1,285                                     | 2,105                                     |
| <b>Net cash provided by (used in) investing activities</b>                 | <b>(290,348)</b>                          | <b>(30,279)</b>                           |
| <b>Cash flows from financing activities</b>                                |                                           |                                           |
| Net increase (decrease) in short-term borrowings                           | 669,766                                   | (273)                                     |
| Proceeds from long-term borrowings                                         | 105,000                                   | 94,759                                    |
| Repayments of long-term borrowings                                         | (387,763)                                 | (95,859)                                  |
| Redemption of bonds                                                        | (40,114)                                  | —                                         |
| Repayments of lease obligations                                            | (9,008)                                   | (10,663)                                  |
| Purchase of treasury shares                                                | (0)                                       | (5,030)                                   |
| Dividends paid                                                             | (18,790)                                  | (18,622)                                  |
| Other                                                                      | (205)                                     | (2,614)                                   |
| <b>Net cash provided by (used in) financing activities</b>                 | <b>318,882</b>                            | <b>(38,304)</b>                           |
| <b>Effect of exchange rate changes on cash and cash equivalents</b>        | <b>(12,323)</b>                           | <b>14,333</b>                             |
| <b>Adjustments for hyperinflation</b>                                      | <b>(510)</b>                              | <b>1,350</b>                              |
| <b>Net increase (decrease) in cash and cash equivalents</b>                | <b>34,375</b>                             | <b>52,930</b>                             |
| <b>Cash and cash equivalents at beginning of period</b>                    | <b>288,301</b>                            | <b>424,337</b>                            |
| <b>Cash and cash equivalents at end of period</b>                          | <b>322,676</b>                            | <b>477,268</b>                            |

## (5) Notes to the Condensed Interim Consolidated Financial Statements

(Business combinations)

For the six months ended June 30, 2025 (from January 1, 2025 to June 30, 2025)

(Acquisition of equity interests in LSF11 A5 TopCo LLC)

Main reasons for business combination

Nippon Paint Group pursues Maximization of Shareholder Value (MSV) as our sole mission by leveraging our Asset Assembler model. We will achieve this goal by compounding EPS (earnings per share) through both organic growth, driven by the expansion of existing businesses, and inorganic growth, achieved via good and low-risk mergers and acquisitions without limitations on regions, business areas, and scales. Additionally, we aim to maximize PER (price-to-earnings ratio) by enhancing capital market understanding and evaluations.

Backed by its broad customer base, including areas with significant growth potential, advanced technological capabilities that allow for high-level product customization tailored to customer needs, and flexible logistics network, LSF11 A5 TopCo LLC has secured a leading position in the US and European markets as a specialty formulator for CASE, colorants, and composite solutions. Additionally, LSF11 A5 TopCo LLC features excellent cash generation capabilities, driven by excellent profitability and low capital expenditure requirements.

By joining the Group, the company is expected to contribute to our sustainable compounding of EPS (earnings per share) and aid in the growth of existing businesses through collaboration with our group companies.

### (1) Overview of business combination

#### (i) Name and business activities of the acquired company

Name: LSF11 A5 TopCo LLC

Business activities: Formulation development, manufacturing and distribution of unsaturated polyester, vinyl ester, etc. for composites and related products

#### (ii) Date of acquisition: March 3, 2025

#### (iii) Percentage of equity interests with voting rights acquired: 100%

#### (iv) Method of acquisition of control: By acquisition of equity interests for cash consideration

### (2) Fair value of assets acquired and liabilities assumed at the date of business combination

|                                                            | (Million yen) |
|------------------------------------------------------------|---------------|
|                                                            | Fair value    |
| Cash and cash equivalents                                  | 32,427        |
| Property, plant and equipment                              | 61,387        |
| Intangible assets (Note 2)                                 | 143,065       |
| Other assets                                               | 62,856        |
| Fair value of liabilities assumed                          | (426,033)     |
| Fair value of assets acquired and liabilities assumed, net | (126,296)     |

### Trade and other receivables

|                                                                      | (Million yen)          |            |
|----------------------------------------------------------------------|------------------------|------------|
|                                                                      | Contractual amount due | Fair value |
| Trade and other receivables                                          | 27,727                 | 27,348     |
| Accounts receivable-other                                            | 314                    | 309        |
| Total                                                                | 28,041                 | 27,658     |
| Best estimate of contractual cash flows not expected to be collected | (383)                  | —          |
| Net total                                                            | 27,658                 | 27,658     |

Note 1: The purchase consideration has been allocated to the acquired assets and assumed liabilities based on their respective fair values as of the acquisition date. During the previous fiscal year, the purchase price allocation was finalized, resulting in adjustments to the amounts initially recorded on a provisional basis. Accordingly, retrospective adjustments were made to the condensed consolidated financial statements for the six months ended June 30, 2025:

Property, plant and equipment: Increased by ¥27,119 million

Intangible assets: Increased by ¥143,051 million

Other assets: Increased by ¥2,469 million

Fair value of assumed liabilities: Increased by ¥40,535 million

Goodwill: Decreased by ¥132,104 million

Note 2: Intangible assets primarily comprise trademarks of ¥64,749 million, customer-related intangible assets of ¥73,784 million, and technology assets of ¥4,517 million. In the purchase price allocation, the fair value of trademarks was determined using the relief-from-royalty method, while the fair value of customer-related intangible assets was determined using the multi-period excess earning method, and the fair value of technology assets was determined using the relief-from-royalty method.

### (3) Consideration transferred and goodwill

|                                                            |           | (Million yen) |
|------------------------------------------------------------|-----------|---------------|
|                                                            |           | Amount        |
| Consideration transferred (cash and other assets)          | A         | 330,236       |
| Basis adjustments                                          | B         | 1,781         |
| Fair value of assets acquired and liabilities assumed, net | C         | (126,296)     |
| Goodwill (Note)                                            | A + B - C | 458,314       |

Note: Goodwill primarily reflects the ability to generate excess earnings in the future. No amount of the above goodwill is expected to be tax deductible.

### (4) Acquisition-related expenses

Account item: Selling, general and administrative expenses

Amount: ¥2,136 million

### (5) Effects on the condensed interim consolidated quarterly statement of profit or loss

Financial results of the acquired company on and after the date of acquisition recognized in the condensed interim consolidated quarterly statement of profit or loss

|         | (Million yen) |
|---------|---------------|
|         | Amount        |
| Revenue | 64,753        |
| Profit  | 14,080        |

### (6) Effects of business combination on the consolidated interim consolidated statement of profit or loss assuming that the business combination was carried out at the beginning of the period

|         | (Million yen) |
|---------|---------------|
|         | Amount        |
| Revenue | 96,591        |
| Profit  | 24,429        |

The pro forma information (unaudited) has not undergone a quarterly review.

(7) Effects of business combination on cash flows

|                                                 | (Million yen) |
|-------------------------------------------------|---------------|
|                                                 | Amount        |
| Consideration paid for acquisition              | 332,017       |
| Cash and cash equivalents                       | (32,427)      |
| Acquisition of equity interests of subsidiaries | 299,590       |

For the six months ended June 30, 2026 (from January 1, 2026 to June 30, 2026)

There are no applicable items.

(Segment information)

(1) Summary of reportable segments

The Nippon Paint Group's operations are divided into business segments for which separate financial information is available. Segments are subject to periodic evaluations by the Board of Directors, which is the highest decision-making body, in order to make decisions regarding business resource allocations and performance assessments. The Nippon Paint Group's primary businesses are the paint and coating business, which manufactures and sells automotive coatings, decorative paints, industrial coatings, fine chemicals, and other paints, and the adjacencies business which manufactures and sells paint-related products, CASE, and colorants. An independent company and companies overseen by this company are responsible for business activities in Japan. Independent companies, led by key partner companies including NIPSEA, DuluxGroup, and AOC, are responsible for business activities in Asia, Oceania, the Americas, and other regions. Each company operates as an independent management unit, formulating comprehensive strategies for each management unit or region regarding the products they handle and carrying out business activities based on these strategies.

As a result, the Nippon Paint Group consists of five reportable segments divided by management units or regions based on manufacturing and sales infrastructures: Japan, NIPSEA, DuluxGroup, the Americas, and AOC. The Japan segment includes the overseas marine coatings business.

\*CASE: Coatings, Adhesives, Sealants and Elastomers

(2) Information on reportable segments

For the Six Months Ended June 30, 2025 (From January 1, 2025 to June 30, 2025)

|                                                                  |                    |         |            |          |        |         | (Million yen)           |                                                    |
|------------------------------------------------------------------|--------------------|---------|------------|----------|--------|---------|-------------------------|----------------------------------------------------|
|                                                                  | Reportable segment |         |            |          |        |         | Adjustments<br>(Note 1) | Amounts in<br>consolidated financial<br>statements |
|                                                                  | Japan              | NIPSEA  | DuluxGroup | Americas | AOC    | Total   |                         |                                                    |
| Revenue                                                          |                    |         |            |          |        |         |                         |                                                    |
| Revenue from external customers                                  | 100,644            | 438,379 | 188,610    | 60,041   | 64,753 | 852,428 | —                       | 852,428                                            |
| Intersegment revenue                                             | 10,025             | 7,320   | 292        | 49       | —      | 17,687  | (17,687)                | —                                                  |
| Total                                                            | 110,669            | 445,700 | 188,902    | 60,090   | 64,753 | 870,116 | (17,687)                | 852,428                                            |
| Segment profit (loss)                                            | 9,912              | 69,133  | 18,359     | 3,905    | 19,162 | 120,473 | (3,156)                 | 117,317                                            |
| Finance income                                                   |                    |         |            |          |        |         |                         | 8,010                                              |
| Finance costs                                                    |                    |         |            |          |        |         |                         | (14,173)                                           |
| Share of profit of investments accounted for using equity method |                    |         |            |          |        |         |                         | 1,033                                              |
| Profit before tax                                                |                    |         |            |          |        |         |                         | 112,187                                            |

Note: Adjustments for segment profit are headquarters expenses that do not belong to any reportable segment and intersegment eliminations.

For the Six Months Ended June 30, 2026 (From January 1, 2026 to June 30, 2026)

|                                                                  |                    |         |            |          |         |           |                         | (Million yen)                                      |
|------------------------------------------------------------------|--------------------|---------|------------|----------|---------|-----------|-------------------------|----------------------------------------------------|
|                                                                  | Reportable segment |         |            |          |         |           | Adjustments<br>(Note 1) | Amounts in<br>consolidated financial<br>statements |
|                                                                  | Japan              | NIPSEA  | DuluxGroup | Americas | AOC     | Total     |                         |                                                    |
| Revenue                                                          |                    |         |            |          |         |           |                         |                                                    |
| Revenue from external customers                                  | 114,063            | 504,172 | 232,359    | 65,479   | 107,608 | 1,023,683 | —                       | 1,023,683                                          |
| Intersegment revenue                                             | 10,366             | 6,634   | 265        | 22       | —       | 17,288    | (17,288)                | —                                                  |
| Total                                                            | 124,429            | 510,807 | 232,624    | 65,502   | 107,608 | 1,040,972 | (17,288)                | 1,023,683                                          |
| Segment profit (loss)                                            | 14,399             | 86,511  | 16,489     | 4,224    | 34,072  | 155,697   | (3,381)                 | 152,315                                            |
| Finance income                                                   |                    |         |            |          |         |           |                         | 8,336                                              |
| Finance costs                                                    |                    |         |            |          |         |           |                         | (17,865)                                           |
| Share of profit of investments accounted for using equity method |                    |         |            |          |         |           |                         | 1,467                                              |
| Profit before tax                                                |                    |         |            |          |         |           |                         | 144,254                                            |

Note: Adjustments for segment profit are headquarters expenses that do not belong to any reportable segment and intersegment eliminations.

(3) Information on products and services

For the Six Months Ended June 30, 2025 (From January 1, 2025 to June 30, 2025)

|                             |         |         |            |          |        |         |  | (Million yen) |
|-----------------------------|---------|---------|------------|----------|--------|---------|--|---------------|
|                             | Japan   | NIPSEA  | DuluxGroup | Americas | AOC    | Total   |  |               |
| Paint and coatings business |         |         |            |          |        |         |  |               |
| Automotive coatings         | 19,695  | 55,283  | —          | 22,524   | —      | 97,502  |  |               |
| Decorative paints           | 23,132  | 319,923 | 122,008    | 36,416   | —      | 501,481 |  |               |
| Industrial coatings         | 18,921  | 24,964  | 4,996      | —        | —      | 48,882  |  |               |
| Fine chemicals              | 4,152   | 5,040   | —          | 1,100    | —      | 10,292  |  |               |
| Other paints                | 34,741  | 16,087  | —          | —        | —      | 50,828  |  |               |
|                             | 100,644 | 421,297 | 127,005    | 60,041   | —      | 708,988 |  |               |
| Adjacencies business        | —       | 17,081  | 61,605     | —        | 64,753 | 143,440 |  |               |
| Total                       | 100,644 | 438,379 | 188,610    | 60,041   | 64,753 | 852,428 |  |               |

For the Six Months Ended June 30, 2026 (From January 1, 2026 to June 30, 2026)

|                             |         |         |            |          |         |           |  | (Million yen) |
|-----------------------------|---------|---------|------------|----------|---------|-----------|--|---------------|
|                             | Japan   | NIPSEA  | DuluxGroup | Americas | AOC     | Total     |  |               |
| Paint and coatings business |         |         |            |          |         |           |  |               |
| Automotive coatings         | 20,161  | 68,661  | —          | 25,176   | —       | 113,999   |  |               |
| Decorative paints           | 27,767  | 360,044 | 148,699    | 39,016   | —       | 575,527   |  |               |
| Industrial coatings         | 22,185  | 30,160  | 6,760      | —        | —       | 59,105    |  |               |
| Fine chemicals              | 4,262   | 4,749   | —          | 1,285    | —       | 10,297    |  |               |
| Other paints                | 39,687  | 17,908  | —          | —        | —       | 57,595    |  |               |
|                             | 114,063 | 481,524 | 155,459    | 65,479   | —       | 816,526   |  |               |
| Adjacencies business        | —       | 22,648  | 76,900     | —        | 107,608 | 207,156   |  |               |
| Total                       | 114,063 | 504,172 | 232,359    | 65,479   | 107,608 | 1,023,683 |  |               |

(Notes on going concern assumption)

There are no applicable items.

(Notes on significant subsequent events)

(Acquisition of Shares of European Automotive Coatings Business as Subsidiaries)

The Company, at its Board of Directors meeting held on August 7, 2026, approved a resolution regarding the buyback of the shares of the European automotive coatings business which was transferred to the Wuthelam Group\*, and entered into a Share Purchase Agreement (the “Share Transfer Agreement”) involving the Acquisition on the same day.

\* Collectively refers to Nipsea International Limited, the Company’s majority shareholder, Mr. Goh Hup Jin, entities effectively controlled by any of the foregoing, and their subsidiaries, excluding the Company and its subsidiaries.

(1) Reasons for the acquisition of shares

The Company pursues Maximization of Shareholder Value (MSV) as its sole mission, and strives for sustainable growth through the Asset Assembler model to achieve this goal.

As stated in the August 10, 2021 announcement, the Company determined that fundamental restructuring of its strategically important businesses in India and Europe was essential for enhancing corporate value over the medium to long term. Accordingly, the Company transferred the shares of its India business and European automotive coatings business to the Wuthelam Group. This transaction enabled the Company to mitigate risks by having the Wuthelam Group bear additional investments and expenses required for the restructuring plan of these companies in the short term and the uncertainty of the restructuring plan. Following the share transfer, the Company continued to provide ongoing administrative and other management support services through the Nippon Paint Group (the “Group”) without changing names of these companies. The Group seconded management teams to these companies and monitored business operations by keeping track of financial position and other operating status. In August 2023, the Company reached an agreement with the Wuthelam Group regarding the buyback of the India business, and the transaction was completed in November 2024.

The European automotive coatings business has also achieved a meaningful recovery in performance since the share transfer as a result of restructuring initiatives, including reorganization undertaken under the Wuthelam Group, and is now positioned for sustained profit growth. Furthermore, from the perspective of MSV, the Company has determined that repurchasing the business at this time is the optimal decision to accelerate the Group’s global initiatives in the automotive coatings business.

To ensure fairness in determining the acquisition price of the target companies’ shares, we engaged in independent third-party valuation firm, unaffiliated with the Company, the Wuthelam Group, or the target companies, to assess their equity value. The acquisition price was set based on the results of this valuation.

(2) Timing of share acquisition

October 2026 (scheduled)

(3) Acquisition price

Acquisition price (scheduled): Approximately 47 million euro (approximately 8.5 billion yen; EUR 1 = JPY 181.4)