**Global Business Development of the Nippon Paint Holdings Group**

- Operated in 26 countries and regions
  - **Japan**: Nippon Paint Holdings and its consolidated subsidiaries
    - 18 in total
    - Number of Employees: 3,223
  - **Asia**: Consolidated subsidiaries 97
    - Number of Employees: 14,287
    - Operated in 15 countries and regions including China, which is the main domain, as well as Malaysia, Singapore, and Thailand
  - **Americas**: Consolidated subsidiaries 10
    - Number of Employees: 2,492
    - Operated in 15 countries and regions including Canada, and Brazil
  - **Others**: Consolidated subsidiaries 10
    - Number of Employees: 400
    - Operated in six countries including the United Kingdom, Germany, and Turkey

**Consolidated sales by region**

- **Asia**: 57%
- **Japan**: 29%
- **Others**: 12%

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**Corporate Profile**

- **Head Office**: Nippon Paint Holdings Co., Ltd.
  - 2-1-2-2 Oyodo 6-chome, Osaka 537-8531
  - Tel: +81-6-6485-1111
- **Founded**: March 14, 1861
- **Capital**: 78,862 million yen
- **Number of employees**: 29,340 (as of December 31, 2016)
- **Fiscal year**: From January 1 to December 31
- **Shareholders**: 8,842

**Stock Information**

- **Total number of shares issued**: 325,402,443
- **Number of shareholders**: 8,842

**Stockholders by type of shareholders**

- Domestic / Foreign: 58.5%
- Individuals and others: 6.5%
- Non-Japanese: 28.1%
- Trusts: 1.0%

**Major shareholders**

<table>
<thead>
<tr>
<th>Name</th>
<th>Number of shares (in millions)</th>
<th>Shareholding ratios %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nippon Life Insurance Company</td>
<td>10,817</td>
<td>3.37</td>
</tr>
<tr>
<td>Sumitomo Insurance Company</td>
<td>10,750</td>
<td>3.35</td>
</tr>
<tr>
<td>Sumitomo Mitsui Trust Bank</td>
<td>7,053</td>
<td>2.19</td>
</tr>
<tr>
<td>The Master Trust Bank of Japan</td>
<td>6,652</td>
<td>2.07</td>
</tr>
<tr>
<td>The Master Trust Bank of Japan</td>
<td>5,109</td>
<td>1.59</td>
</tr>
</tbody>
</table>

(Note): The shareholding ratio is calculated by subtracting treasury stock.