

How Shareholder Value Is Maximized

Shareholder value is $EPS \times PER + \text{dividends}$. As we believe in our ability to obtain a much higher return than our shareholders, dividends constitute a relatively small component of our total shareholder value. As such we approximate shareholder value as $EPS \times PER$.

MSV Logic Tree

The logic tree right shows what we toil for day in and day out.

EPS

MSV

PER

Sustainability

- Environment & Safety
- People & Community
- Innovation & Product Stewardship
- Governance
- Sustainable Procurement

Organic (existing businesses)

Strive for market share & profitability

Inorganic (M&A)

Asset Assembler model

Balance sheet management

Financial discipline

Communications with capital markets

Nurture market expectation

Our pursuit

Develop low-carbon/eco-friendly products + Ensure safe people and operations

Recruit/train diverse employee + Earn the trust of stakeholders

Develop sustainable products (NPSI ↗ monitor LCA) + Chemicals of concern

Oversee management + Encourage risk-taking

Low-cost and sustainable procurement + Reduce environmental and human rights risks

Relentless pursuit of technologies, talents. Intensive use of IT

Vigorous pursuit of higher quality, lower cost, capex efficiency

Rally targets to aspire to joining the federation

Strive to lower funding cost & risk, maintain high PER

Debt leverage with market acceptance + Equity financing with EPS accretion

Ingrain equity story + Increase engagement + Enhance disclosure materials

Promote our medium to long-term management strategy and forge a solid group management structure

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