







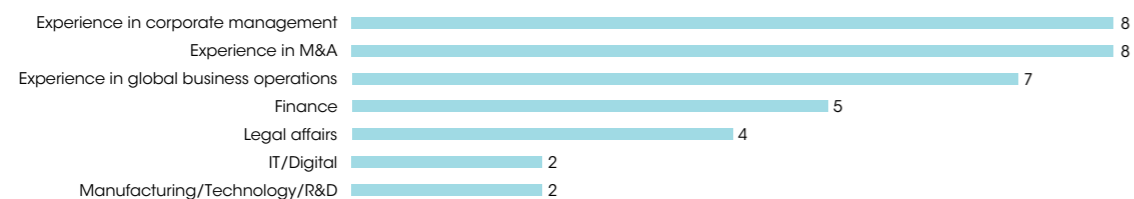


Directors and Executive Officers

(as of June 30, 2021)

Directors	Goh Hup Jin	Manabu Minami	Hisashi Hara		Takashi Tsutsui	Toshio Morohoshi	Masayoshi Nakamura	Masataka Mitsuhashi	Miharu Koezuka	
										
Title	Chairman	Director of the Board	Independent Director of the Board		Independent Director of the Board	Independent Director of the Board	Lead Independent Director of the Board	Independent Director of the Board	Independent Director of the Board	Ratio of outside directors on the board 6/8
Profile	<ul style="list-style-type: none"> Managing Director, WUTHELAM HOLDINGS LTD. (current) 	<ul style="list-style-type: none"> Former Senior Executive Officer (in charge of financial strategy) 	<ul style="list-style-type: none"> Attorney at Law Former Chairman of Nagashima Ohno & Tsunematsu 		<ul style="list-style-type: none"> Former Senior Executive Officer of Nomura Securities Co., Ltd. Former President and Representative Director, JASDAQ Securities Exchange, Inc. (currently Japan Exchange Group, Inc.) Former Director and Vice President Executive Officer, Chief External Relations Officer, LIXIL Group Corporation Director, Rozetta Corp. (current) 	<ul style="list-style-type: none"> Former Managing Executive Officer, Fujitsu Limited Former President & CEO, EMC Japan K.K. Former President & CEO, NCR Japan, Ltd. Former President & CEO, Yaskawa Information Systems Corporation (currently YE DIGITAL Corporation) Outside Director, T-GAIA Corp. (current) 	<ul style="list-style-type: none"> Former Managing Director, Morgan Stanley Former Director and Senior Executive Officer, Mitsubishi UFJ Securities Co., Ltd. (currently Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.) 	<ul style="list-style-type: none"> Certified Public Accountant Former Representative Director, ChuoAoyama PwC Transaction Services Corporation (currently PwC Advisory LLC) Former Representative Director and President, PricewaterhouseCoopers Arata Sustainability Certification Co., Ltd. (currently PricewaterhouseCoopers Sustainability LLC) Audit & Supervisory Board Member (Outside), FUJIFILM Holdings Corporation (current) External Director, Skymark Airlines Inc. (current) 	<ul style="list-style-type: none"> Former Representative Senior Managing Director, Takashimaya Company, Limited Former President (Representative Director), Okayama Takashimaya Co., Ltd. Outside Director, Japan Post Holdings Co., Ltd. (current) Outside Director, Nankai Electric Railway Co., Ltd. (current) Advisor, Takashimaya Company, Limited (current) 	
Date of appointment as director	December 2014	June 2013	March 2018		March 2018	March 2018	March 2018	March 2020	March 2020	
Number of shares held	None	117,704	52,926		46,399	42,889	55,566	22,389	22,389	
Attendance at the Board of Directors meetings										
	During the term of office in FY2020*1 17/17	17/17	16/17		17/17	17/17	17/17	16/17	17/17	
	During the term of office in FY2021*2 6/6	6/6	6/6		6/6	6/6	6/6	6/6	6/6	
	*1 From late March 2020 to early March 2021 *2 From late March 2021 to end of June 2021									Number of outside directors serving as committee members
Committee membership										
Nominating Committee	○		○(Chairperson)			○	○			3/4
Compensation Committee	○				○(Chairperson)		○			2/3
Audit Committee		○				○		○(Chairperson)	○	3/4
Experience/Expertise										Number of applicable Directors
Experience in corporate management	◎	◎	○		◎	◎	○	○	◎	8
Experience in M&A	○	○	◎		◎	○	◎	◎	◎	8
Experience in global business operations	◎		◎		◎	◎	◎	◎	◎	7
Finance	○	◎			○		◎	◎		5
Legal affairs	○	◎	◎						○	4
IT/Digital	○					◎				2
Manufacturing/Technology/R&D	◎					○				2

Experience/Expertise



Executive Officers (as of August 1, 2021)

Yuichiro Wakatsuki Representative Executive Officer & Co-President	Masuo Kida Managing Executive Officer	Kohei Tsushima Managing Executive Officer
Wee Siew Kim Representative Executive Officer & Co-President	Takeshi Shiotani Managing Executive Officer	Satoshi Nishimura Executive Officer
Yoshiaki Kuroda Managing Executive Officer and CAO	Seiichiro Shirahata Managing Executive Officer	Yuri Inoue Executive Officer and General Counsel