

11-year Data by Segment

Nippon Paint Holdings Co., Ltd. and Its Consolidated Subsidiaries
 The Company has changed its fiscal year-end from March 31 to December 31 from the fiscal year ended December 31, 2016. Accordingly, the consolidation period for the fiscal year ended December 31, 2016 is the nine months starting on April 1, 2016 and ending on December 31, 2016.
 The Company has adopted the International Financial Reporting Standards (IFRS) starting from the fiscal year ended December 31, 2018, the financial results figures with IFRS.

→ For more detail, see "Analysis of Operating Results for FY2020 (Financial results by segment)" on pages 125-126.

By region

JGAAP

	Mar. 2010	Mar. 2011	Mar. 2012	Mar. 2013	Mar. 2014	Mar. 2015	Mar. 2016	Dec. 2016	Dec. 2017
Japan									
Net sales (Billion yen)	172.7	173.7	172.3	174.5	187.5	187.2	174.3	127.9	175.9
Operating income (Billion yen)*1	9.4	13.2	15.3	22.4	27.0	26.4	29.2	24.3	30.6
Number of employees (persons)	—	—	3,139	3,074	2,983	2,886	2,935	3,005	3,013
Asia									
Net sales (Billion yen)	28.3	35.1	32.4	37.1	45.7	43.9	317.4	297.5	347.0
Operating income (Billion yen)	2.3	3.1	1.4	2.4	4.3	4.5	37.7	43.3	40.8
Number of employees (persons)	—	—	2,057	2,173	2,214	12,282	12,617	12,793	14,449
NIPSEA China									
Net sales (Billion yen)	—	—	—	—	—	—	—	—	—
Operating income (Billion yen)	—	—	—	—	—	—	—	—	—
Asia Excepting NIPSEA China									
Net sales (Billion yen)	—	—	—	—	—	—	—	—	—
Operating income (Billion yen)	—	—	—	—	—	—	—	—	—
Oceania									
Net sales (Billion yen)	—	—	—	—	—	—	—	—	—
Operating income (Billion yen)	—	—	—	—	—	—	—	—	—
Number of employees (persons)	—	—	—	—	—	—	—	—	—
Americas									
Net sales (Billion yen)	13.3	16.0	15.1	19.1	23.6	25.8	33.2	32.2	68.2
Operating income (Billion yen)	(1.6)	(0.2)	(0.3)	0.9	2.0	2.7	5.2	5.1	3.2
Number of employees (persons)	—	—	510	585	502	525	536	627	2,407
Other									
Net sales (Billion yen)	2.2	2.6	2.5	2.7	3.8	3.7	10.9	12.6	14.1
Operating income (Billion yen)	(0.2)	(0.1)	(0.0)	(0.1)	0.1	0.1	(0.9)	(0.4)	0.2
Number of employees (persons)	—	—	56	56	56	87	410	447	388

*1 Operating profit in the Japan segment excludes dividends from overseas Group companies.

IFRS

	Dec. 2018	Dec. 2019	Dec. 2020
Japan			
Revenue (Billion yen)	182.8	182.6	159.6
Operating profit (Billion yen)*1	29.6	23.4	7.2
Number of employees (persons)	3,223	3,373	3,510
Asia			
Revenue (Billion yen)	355.7	359.2	356.6
Operating profit (Billion yen)	52.4	50.8	55.0
Number of employees (persons)	14,287	14,303	15,354
NIPSEA China			
Revenue (Billion yen)	251.7	257.5	268.1
Operating profit (Billion yen)	38.4	40.1	43.9
Asia Excepting NIPSEA China			
Revenue (Billion yen)	104.1	101.7	88.5
Operating profit (Billion yen)	14.0	10.7	11.1
Oceania			
Revenue (Billion yen)	—	47.6	148.3
Operating profit (Billion yen)	—	5.9	16.1
Number of employees (persons)	—	3,735	3,826
Americas			
Revenue (Billion yen)	75.2	74.6	70.1
Operating profit (Billion yen)	5.0	5.0	4.5
Number of employees (persons)	2,492	2,640	2,581
Other			
Revenue (Billion yen)	13.9	28.0	46.6
Operating profit (Billion yen)	(0.5)	(7.0)	4.2
Number of employees (persons)	400	1,919	2,047

By business

	Mar. 2010	Mar. 2011	Mar. 2012	Mar. 2013	Mar. 2014	Mar. 2015	Mar. 2016	Dec. 2016	Dec. 2017
Net sales (Billion yen)									
Automotive coatings business	—	74.7	72.4	81.3	92.5	93.4	138.8	129.0	148.4
Decorative paints (including heavy duty) business	—	41.7	39.8	43.8	50.1	45.8	253.4	226.2	308.8
Industrial coatings business	—	40.9	42.1	43.6	47.6	46.4	68.3	58.4	73.0
Fine chemicals business	—	13.3	13.4	13.0	14.6	15.5	17.4	15.6	18.9
Others (marine & auto refinishes, etc.) business	—	56.7	54.5	51.7	55.8	59.5	58.0	40.9	56.0

	Dec. 2018	Dec. 2019	Dec. 2020
Revenue (Billion yen)			
Paint and coatings business	627.7	666.5	704.5
Automotive coatings business	160.2	149.6	122.9
Decorative paints (including heavy duty) business	322.5	370.7	440.9
Industrial coatings business	68.8	70.2	69.2
Fine chemicals business	19.4	18.9	17.0
Others (marine & auto refinishes, etc.) business	56.8	57.0	54.5
Paint related business	—	25.5	76.7