

11-year Data by Segment

Nippon Paint Holdings Co., Ltd. and Its Consolidated Subsidiaries

The Company has changed its fiscal year-end from March 31 to December 31 from the fiscal year ended December 31, 2016. Accordingly, the consolidation period for the fiscal year ended December 31, 2016 is the nine months starting on April 1, 2016 and ending on December 31, 2016.

The Company has adopted the International Financial Reporting Standards (IFRS) starting from the fiscal year ended December 31, 2018, the financial results figures with IFRS.

By region	JGAAP						2016/12	2017/12
	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3		
Japan								
Net sales (Billion yen)	173.7	172.3	174.5	187.5	187.2	174.3	127.9	175.9
Operating income (Billion yen)*2	13.2	15.3	22.4	27.0	26.4	29.2	24.3	30.6
Number of employees (persons)	—	3,139	3,074	2,983	2,886	2,935	3,005	3,013
Asia								
Net sales (Billion yen)	35.1	32.4	37.1	45.7	43.9	317.4	297.5	347.0
Operating income (Billion yen)	3.1	1.4	2.4	4.3	4.5	37.7	43.3	40.8
Number of employees (persons)	—	2,057	2,173	2,214	12,282	12,617	12,793	14,449
NIPSEA China								
Net sales (Billion yen)	—	—	—	—	—	—	—	—
Operating income (Billion yen)	—	—	—	—	—	—	—	—
Asia Excepting NIPSEA China								
Net sales (Billion yen)	—	—	—	—	—	—	—	—
Operating income (Billion yen)	—	—	—	—	—	—	—	—
Oceania								
Net sales (Billion yen)	—	—	—	—	—	—	—	—
Operating income (Billion yen)	—	—	—	—	—	—	—	—
Number of employees (persons)	—	—	—	—	—	—	—	—
Americas								
Net sales (Billion yen)	16.0	15.1	19.1	23.6	25.8	33.2	32.2	68.2
Operating income (Billion yen)	(0.2)	(0.3)	0.9	2.0	2.7	5.2	5.1	3.2
Number of employees (persons)	—	510	585	502	525	536	627	2,407
Other								
Net sales (Billion yen)	2.6	2.5	2.7	3.8	3.7	10.9	12.6	14.1
Operating income (Billion yen)	(0.1)	(0.0)	(0.1)	0.1	0.1	(0.9)	(0.4)	0.2
Number of employees (persons)	—	56	56	56	87	410	447	388

By business	JGAAP						2016/12	2017/12
	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3		
Net sales (Billion yen)								
Automotive coatings business	74.7	72.4	81.3	92.5	93.4	138.8	129.0	148.4
Decorative paints (including heavy duty) business	41.7	39.8	43.8	50.1	45.8	253.4	226.2	308.8
Industrial coatings business	40.9	42.1	43.6	47.6	46.4	68.3	58.4	73.0
Fine chemicals business	13.3	13.4	13.0	14.6	15.5	17.4	15.6	18.9
Others (marine & auto refinishes, etc.) business	56.7	54.5	51.7	55.8	59.5	58.0	40.9	56.0

*1 The earnings for FY2020 and thereafter have been adjusted retrospectively following the classification of the European automotive coatings business and the India business as discontinued operations after they were transferred to Wuthelam Group (announced on August 10, 2021) and a change in accounting policy regarding cloud computing agreements beginning with 4Q FY2021.

*2 Operating profit in the Japan segment excludes the dividends received from overseas Group partner companies.

*3 The number of employees of NPHD, which was previously included in the Japan segment, has been included in the Consolidated total (common) since FY2021.

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For more information, see "Progress of the Medium-Term Plan (FY2021-2023) on page 51.

IFRS	*1			
	2018/12	2019/12	2020/12	2021/12
Japan				
Revenue (Billion yen)	182.8	182.6	162.0	164.6
Operating profit (Billion yen)*2	29.6	23.4	16.1	10.3
Number of employees (persons)	3,223	3,373	3,510	3,294
Asia				
Revenue (Billion yen)	355.7	359.2	354.5	530.2
Operating profit (Billion yen)	52.4	50.8	55.3	60.9
Number of employees (persons)	14,287	14,303	15,354	18,253
NIPSEA China				
Revenue (Billion yen)	251.7	257.5	268.1	379.1
Operating profit (Billion yen)	38.4	40.1	43.9	35.9
Asia Excepting NIPSEA China				
Revenue (Billion yen)	104.1	101.7	86.4	151.1
Operating profit (Billion yen)	14.0	10.7	11.4	25.0
Oceania				
Revenue (Billion yen)	—	47.6	148.3	176.2
Operating profit (Billion yen)	—	5.9	15.4	19.0
Number of employees (persons)	—	3,735	3,826	3,927
Americas				
Revenue (Billion yen)	75.2	74.6	70.1	76.4
Operating profit (Billion yen)	5.0	5.0	4.5	3.6
Number of employees (persons)	2,492	2,640	2,581	2,576
Other				
Revenue (Billion yen)	13.9	28.0	37.6	50.8
Operating profit (Billion yen)	(0.5)	(7.0)	5.4	7.1
Number of employees (persons)	400	1,919	2,047	1,793
Consolidated total (Common)*3				
Number of employees (persons)	—	—	—	404

IFRS	*1			
	2018/12	2019/12	2020/12	2021/12
Revenue (Billion yen)				
Paint and coatings business	627.7	666.5	695.9	899.3
Automotive coatings business	160.2	149.6	113.5	132.7
Decorative paints (including heavy duty) business	322.5	370.7	440.9	607.1
Industrial coatings business	68.8	70.2	69.1	84.8
Fine chemicals business	19.4	18.9	15.6	16.4
Others (marine & auto refinishes, etc.) business	56.8	57.0	56.7	58.3
Paint related business	—	25.5	76.7	99.0