FY 2013

Nippon Paint Group Analysts' Meeting for Financial Results of First Half FY 2013

November 18, 2013

Nippon Paint Co., Ltd.







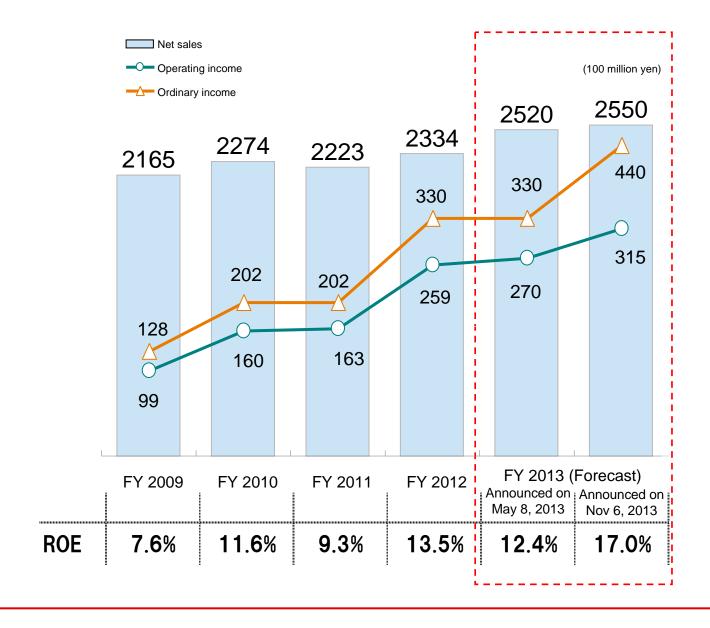
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Financial Results of 1H FY 2013

- (i) Japan: Automobile production exceeded the Company's estimate. The Company saw a last-minute rise in demand for trade-use paints and industrial-use coatings before the consumption tax hike.
- (ii) Equity-method affiliates: Sales were strong and profitability improved due to the Chinese-version Survival Challenge program.
- (iii) Net sales and profits in overseas business grew due to the depreciation of the yen.

Forecast of 2H FY 2013

- Japan: Sales of trade-use paints are likely to decrease from 1H due to seasonal factors; sales of automotive and industrial-use coatings are expected to remain flat (vs. 1H).
- (ii) Equity-method affiliates: Sales of the Chinese business are likely to keep growing. Profits are expected to increase significantly (vs. FY2012) because the weaker yen also contributed to the increase.
- (iii) Profits are forecast to decrease from 1H, since Nippon estimates that raw material prices will soar and automotive coating sales will decline in North America and Thailand. However, profits are expected to increase (vs. FY2012).



1. Financial Results of 1H FY 2013



(100 million yen)

			YoY Comparison			
	1H FY 2013	Change	Imp ex ex Percent change		Change vs. announcement on Jul 19, 2013	
Net sales	1269.0	+75.7	+6.3%	+65.2	+9.0	
Operating income	165.5	+30.0	+22.1%	+5.2	+5.5	
(Equity in earnings of affiliates)	51.1	+29.0	+131.7%	+8.3	+4.1	
Ordinary income	226.9	+80.4	+54.9%	+33.3	+11.9	
Net income	153.0	+74.7	+95.5%	+23.6	+8.0	

Market environment in 1H FY 2013 (figures of FY2012)

- Number of automobiles produced in Japan: 4.74 million units (4.91 million units)
- Japan-produced naphtha price: 64,700 yen (54,800 yen)
- Foreign exchange rate (PL conversion): 95.9 yen to the US dollar (79.8 yen to the US dollar)
- Number of housing starts: 494,000 units (443,000 units)



			i	YoY Comparison		(100 million yen)
		1H FY 2013	Change	Percent change	Impact of foreign exchange rates	Change vs. announcement on Jul 19, 2013
	Automotive coatings	457.4	+42.8	+10.3%	+42.3	-0.6
	Trade-use paints	243.4	+23.4	+10.6%	+5.5	+4.4
Paint business	Industrial-use coatings	233.5	+13.4	+6.1%	+5.0	+2.5
	Other paints and coatings	262.7	-10.1	-3.7%	+8.4	-0.3
	Sub-total	1197.0	+69.5	+6.2%	+61.2	+6.0
Fine Chemicals business		72.0	+6.2	+9.3%	+4.0	+3.0
Total		1269.0	+75.7	+6.3%	+65.2	+9.0

- (i) Sales of automotive coatings in Japan decreased (vs. FY2012), while those in Thailand and North America increased even on a local currency basis.
- (ii) Sales of trade-use paints in Japan increased by 8.9% (vs. FY2012).
- (iii) Sales of other paints declined (vs. FY2012), for example, due to a sharp decrease in new shipbuilding orders in Japan.

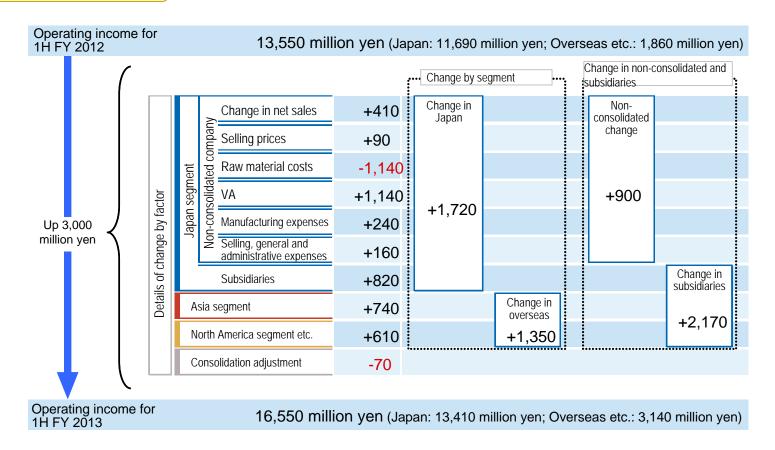


			YoY Cor	mparison	(100 million yen)
		1H FY 2013	Change	Impact of foreign exchange rates	Change vs. announcement on Jul 19, 2013
lanan	Net sales	909.1	+13.3	-	+9.1
Japan	Operating income	134.1	+17.2	-	+4.1
Asia	Net sales	225.5	+39.3	+43.9	+0.5
	Operating income	19.1	+7.4	+3.7	+0.1
	Equity in earnings of affiliates	51.1	+29.0	+8.3	+4.1
North	Net sales	119.5	+21.3	+19.7	-0.5
America	Operating income	11.5	+5.7	+2.1	+0.5
Othor	Net sales	14.9	+1.8	+1.5	-0.1
Other	Operating income	0.2	+0.4	0	+0.2

- (i) Sales in Japan increased (vs. FY2012) due to a rise in sales of trade-use and industrial-use paints, etc., although sales of automotive coatings declined.
- (ii) Sales in Asia declined (vs. FY2012) in real terms due to a drop in sales of paints for ships etc., though sales of automotive coatings grew in real terms.
- (iii) In North America, sales for Japanese automobile manufacturers remained strong even on a local currency basis.



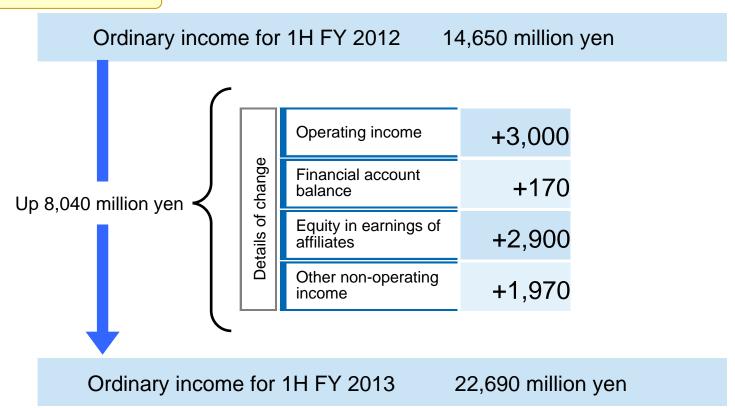
Y-on-Y Comparison



- (i) Soaring Japan-produced naphtha prices pushed up raw material costs.
- (ii) Rising raw material prices were absorbed by cost reduction efforts (VA).
- (iii) Overseas subsidiaries importing raw materials in yen saw operating income increase due to foreign exchange fluctuations (weaker yen).



Y-on-Y Comparison



- (i) Most of the increase in equity in earnings of affiliates were attributable to the Chinese business. Sales of profitable trade-use paints were especially robust.
- (ii) The Company had foreign exchange gains of around 2,000 million yen due to the weaker yen.



2. Forecast of FY 2013



(100 million yen)

YoY comparison

	FY 20)13		Change	Change Percent change		Change vs. announcement on
	Full-year	1H	2H	J	l creem enange	exchange rates	Jul 19, 2013
Net sales	2550	1269	1281	+216.2	+9.3%	+131.2	+20.0
Operating income	315	165	150	+56.4	+21.8%	+10.6	+15.0
(Equity in earnings of affiliates)	110	51	59	+61.1	+124.9%	+20.7	+25.0
Ordinary income	440	227	213	+110.4	+33.5%	+51.4	+50.0
Net income	300	153	147	+99.8	+49.9%	+41.3	+45.0
					·		

- (i) Operating income is forecast to decrease in 2H (vs. 1H), since raw material prices are likely to rise further.
- (ii) Equity in earnings of affiliates is expected to grow in 2H (vs. 1H) because equitymethod affiliated companies in China fared well in the 3Q.



						YoY comparison		(100 million yen)
		FY 2 Full-year	2013 1H	2H	Change	Percent change	Change due to foreign exchange rates	Change from announcement on July 19, 2013
	Automotive coatings	910	457	453	+97.1	+11.9%		+6.0
	Trade-use paints	481	243	238	+43.3	+9.9%	+10.3	+3.0
Paint business	Industrial-use coatings	467	233	234	+30.6	+7.0%	+9.3	+1.0
	Other paints and coatings	548	263	285	+31.1	+6.0%	+19.0	+8.0
	Sub-total	2406	1197	1209	+202.1	+9.2%	+122.5	+18.0
Fine Chemicals business		144	72	72	+14.1	+10.9%	+8.7	+2.0
Total		2550	1269	1281	+216.2	+9.3%	+131.2	+20.0

- (i) Sales of automotive coatings in Japan, Thailand, and North America are forecast to decrease in 2H (vs. 1H), while sales of paints for plastic components in China is likely to increase.
- (ii) Sales of trade-use paints in Japan are expected to decline in 2H (vs. 1H) due to seasonal factors.



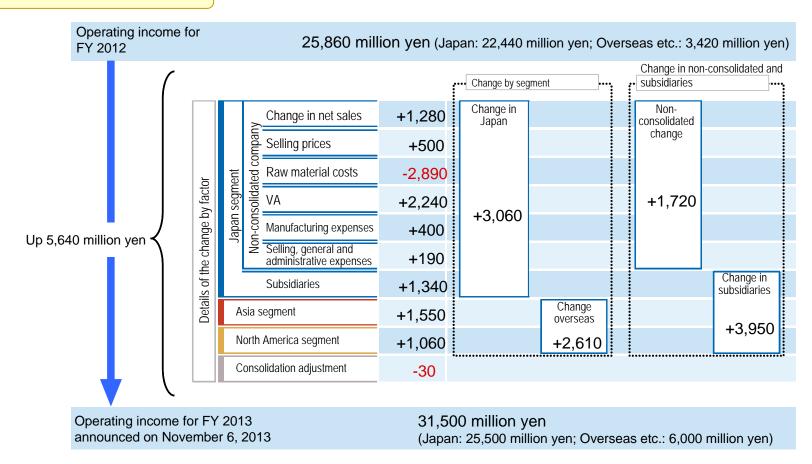
YoY comparison

						ompanson	
		FY 20				Impact of foreign	Change vs.
		Full-year	1H	2H	Change	exchange rates	Jul 19, 2013
Japan	Net sales	1813	909	904	+67.8	-	+26.0
Зарап	Operating income	255	134	121	+30.6	-	+11.0
Asia	Net sales	469	226	243	+98.3	+86.8	-10.0
	Operating income	40	19	21	+15.5	+7.7	+1.0
	Equity in earnings of affiliates	110	51	59	+61.1	+20.7	+25.0
North	Net sales	233	119	114	+41.6	+40.1	+2.0
America	Operating income	19	12	7	+9.8	+3.7	+3.0
Other	Net sales	35	15	20	+8.5	+4.2	+2.0
Outer	Operating income	0	0	0	+0.8	0	+0.0

- (i) Operating income is forecast to decrease in 2H (vs. 1H), since sales of automotive coatings are likely to decline in Japan and raw material prices are expected to increase in 2H.
- (ii) Operating income in Thailand is forecast to decline in 2H (vs. 1H), while sales and operating income from paints for the plastic component business in China are likely to grow.
- (iii) Operating income in North America is forecast to decrease in 2H (vs. 1H) due to the initial costs, etc. for a new plant in Mexico.



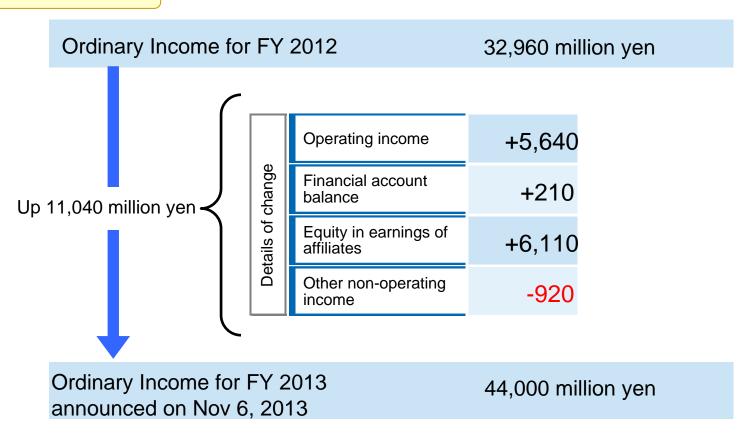
Y-on-Y Comparison



- (i) The Company is expected to achieve the annual cost reduction (VA) target of 2,000 million yen.
- (ii) Overseas subsidiaries importing raw materials in yen will see operating income increase due to foreign exchange fluctuations (weaker yen).



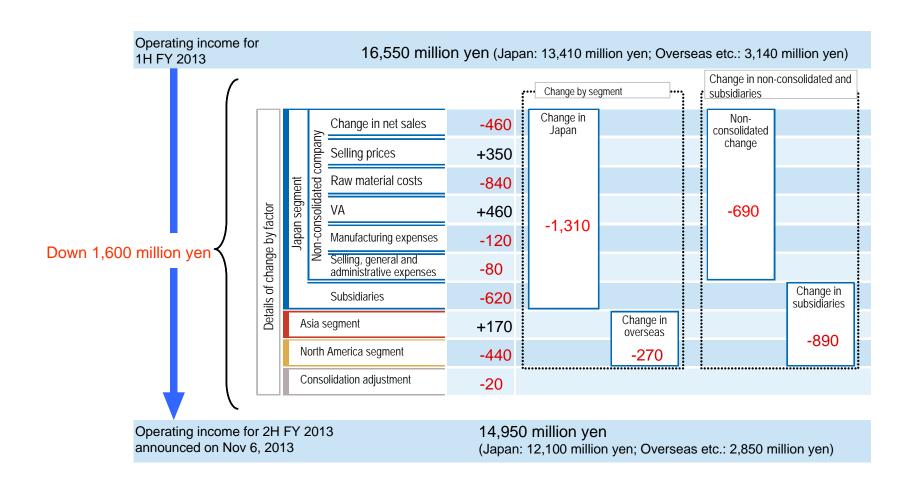
Y-on-Y Comparison



- (i) Most of the increase in equity in earnings of affiliates will be attributable to the Chinese business.
- (ii) The Company expects to see the gain on valuation of foreign currency-denominated assets decrease (vs. FY2012).

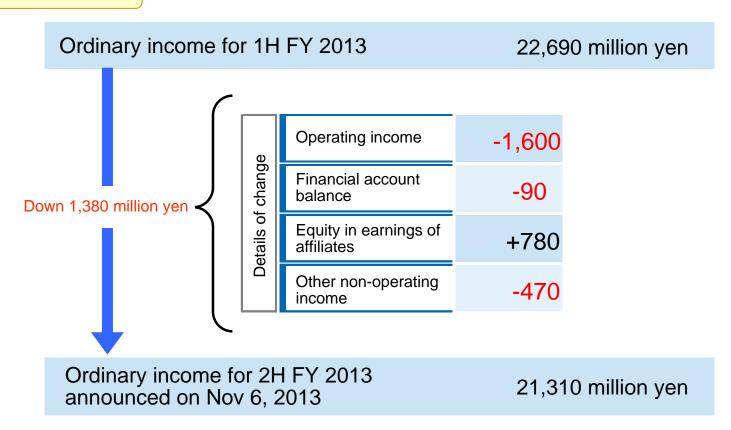


H-on-H Comparison





H-on-H Comparison



- (i) Sales and profits of equity-method affiliated companies in China tend to be bigger in 3Q than other quarters.
- (ii) The gain on valuation of foreign currency assets is expected to be zero in 2H (1H: around 980 million yen).

Net Sales and Earnings of Equity-Method Affiliated Companies



Percent change in net sales of equity-method affiliated companies (YoY comparison on a local currency basis)

net sales	trends								companies	S (YOY COII	iparis
		FY 2	011	FY 20	012	FY 2	013		FY 2	2011	
		Interim	Full-year	Interim	Full-year	Interim	(forecast)		Interim	Full-year	Inte
	China G	537	1044	517	1103	740	1677		+18.3%	+8.6%	-2
	Singapore G	41	88	40	100	68	139		-5.7%	-6.1%	-(
NIPSEA	Malaysia G	58	114	63	120	82	160		-1.0%	-1.0%	+13
	India	27	56	36	74	43	88		+52.5%	+44.0%	+5
	Total	663	1303	656	1397	933	2064		-	-	
Noroo	(South Korea)	79	158	82	163	127	237		+29.2%	+29.2%	+1:
Total		743	1461	738	1560	1060	2301		-	-	
earnings trend											
Total		24	43	22	49	51	110				
	NIPSEA	Singapore G NIPSEA Malaysia G India Total Noroo (South Korea) Total earnings trend	FY 2 Interim	FY 2011 Interim Full-year	FY 2011 FY 20 Interim Full-year Interim	FY 2011 FY 2012 Interim Full-year Interim Full-year	FY 2011	FY 2011	FY 2011	FY 2011	FY 2011

ı		ı	1	I		
FY 2	2011	FY 2	012	FY 2013		
Interim	Full-year	Interim	Full-year	Interim	Full-year (forecast)	
+18.3%	+8.6%	-2.8%	+5.8%	+16.6%	+21.1%	
-5.7%	-6.1%	-0.5%	+11.9%	+38.8%	+15.7%	
-1.0%	-1.0%	+13.5%	+8.6%	+8.4%	+13.8%	
+52.5%	+44.0%	+54.2%	+47.7%	+14.1%	+18.5%	
-	-	-	-	-	-	
+29.2%	+29.2%	+13.3%	+7.0%	+5.1%	+6.8%	
-	-	-	-	-	-	

NIPSEA: A collective term of businesses in the Asian region that are operated by a joint venture between Nippon and Singapore based Wuthelam.

Singapore G: Consists of the Singapore, Vietnam, and Sri Lanka businesses

Malaysia G: Consists of the Malaysia and Pakistan businesses

Noroo (South Korea): The automotive coating business that is operated by a joint venture between Nippon and South Korean paint manufacturer

Update on businesses in the main areas

[China G] Sales centering on trade-use paints grew compared to the same period in the previous year and the plan.

[Singapore G] In September 2012, the Group acquired a paint manufacturer in Sri Lanka. Sales of trade-use paints increased from the previous year in Singapore due to strong private-sector demand.

[Noroo (South Korea)] Sales rose from the previous year because the Company obtained orders for new colors in the automotive coating business.



Nippon generate funds from profits obtained in 1st & 2nd stages of Survival Challenge to invest them in the growth strategy for 3rd stage and later.

(100 million yen)

	FY 2008 FY 2009 F		FY 2010	FY 2010 FY 2011		FY 2013 (forecast)
CF from operating activities	86.4	174.9	203.5	224.8	318.5	320
CF from investing activities	-106.8	-76.3	-84.9	-37.1	-69.2	-80
FCF	-20.4	98.6	118.6	187.7	249.3	240





Investment for growth

- ✓ Implementation of M&A
- ✓ Entry into new regions
- ✓ Cultivation of untapped business fields

		FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Return to shareholders	Annual dividends (yen)	6	6	8	9	14	16
Return sharehold	Treasury stock purchase (100 million yen)	-	-	-	-	-	60
nening of standings	Interest-bearing debts (100 million yen)	520.1	548.6	456.1	362.2	217.4	*1 136.1
Strengthening (Cash and deposits (100 million yen)	170.3	285.2	283.5	351.3	428.0	*1 314.0
Stre	NET DE ratio (%)	32.0	21.9	13.5	0.8	-	-

(*1) Figures for the 1H FY 2013



3. Progress of 2014 Middle-Term Management Plan



In the 2nd stage

- Nippon will promptly solve unsolved problems in 1st stage of Survival Challenge (SC) program.
- Nippon will sow the seeds for future growth.

Step to Jump

3rd stage of Survival Challenge program

2015~

Basic policy

Boost profits to the same level as those of leading manufacturers in the world.

Hop

2nd stage of Survival Challenge program 2012 2013 2014 Establish a solid profitable structure Transform into a growth company Basic policy (Transform into a corporate structure that enables Nippon to generate profits in the market) Revamp the cost structure Basic strategy I Expand the sales and profits of existing businesses Japan Create new markets Achieve sustainable growth and improve Basic strategy II profitability in the Asian region Overseas Improve profitability in North America



Nippon is expected to achieve the financial target one year earlier than planned.

- -Management placed more emphasis on management efficiency, for example, ROE, ROA, etc.
- -Preconditions at the time of formulating the plan, such as foreign exchange rates, raw material prices, and the number of automobile produced, etc., changed.
- -Equity-method companies in China implemented Lean for Growth (Chinese-version of Survival Challenge program).
- -The management promoted design and procurement at affordable costs as planned.

The period for sowing the seeds for great achievement at 3rd stage

- -In the U.S.: Focus on the automotive coating business (sell the powder coating business)
- -In Europe: Expand the automotive coating business (invest in an automotive coating manufacturer in Germany)

Financial strategy focused on the growth strategy

- -Aim to maximize FCF using secured profits and allocate funds to the investment for growth and the return to shareholders
- -Examine every option including share-buyback

Sow the Seeds for 3rd Stage of Survival Challenge: Automotive Coatings Global Strategy



In the U.S.: Focus on the automotive coating business

Sold NPAC* powder coating business to Protech Chemicals (Canada) * NPA Coating Inc.

In China: Cultivate business with U.S. and European automobile manufacturers

PSA

V W

Daimler

GM (Asia Pacific)

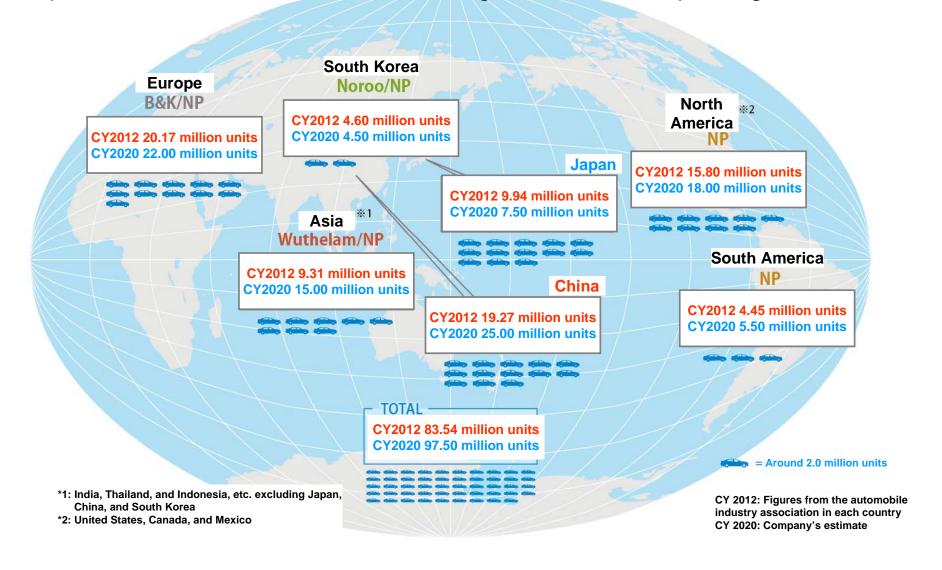
Renault

In Europe: Expand the automotive coating business

- -Acquired a 39% equity in Bolling & Kemper (Germany), an automotive coating manufacturer
- -Cultivated business with European automobile manufacturers to create synergy by using the capital alliance as a foothold



Japanese market will become smaller, but global market is expanding.





Nippon aims to become one of top three companies as full lineup global supplier.

Expansion of profits of existing businesses and <New Target> X <Localization>

Regions, customers and products

Local consumption of locally produced products

	China	Europe	North America	Japan	Other Asia	South America	
Japanese automobiles							
American automobiles							
European automobiles							Under implementation
Chinese automobiles							Regional strategy X Customer strategy
South Korean automobiles							No market

Examples of measures

- New painting process and shortening of manufacturing process
 Environmentally friendly products
 Product design based on local consumption of locally produced products
- Implementation of global alliance strategy



Company name: BOLLIG & KEMPER GmbH & CO. KG



Establishment: 1919

Location: Cologne, Germany

Capital stock: 5.7 million Euros

Net sales: Around 10,000 million yen (in 2012)

Main bases: Headquarters and plant: Cologne, Germany;

Plant: Fleury, France

Main businesses: Automotive coatings [primer surfacer and

top coat], automotive component (plastic)

paints

Main customers: VW, Daimler, PSA, BMW (U.S.), etc.



[Company's building at the time of the establishment]



[Front gate]

- ✓ Nippon will accelerate the expansion of supplies to European automobile manufacturers in China and Europe.
- ✓ Nippon will aim to globally grow and develop the automotive coatings business in the future.



Nippon aims to expand the automotive coatings business by riding the tide of market growth.

<Sales of automotive coatings by region>

	In 2012 127,000 million yen	In 2016 (forecast) 161,500 million yen	In 2020 (forecast) 212,000 million yen
Japan	455 👄 👄 👄 😂	370 👄 👄 👄	340 👄 👄 😂
China	237 👄 👄	350 👄 👄 🖚	390 👄 👄 👄
South Korea	176 👄 👄	200 👄 🥌	250 🖚 🖚 🕝
Asia	200 👄 👄	250 🗪 🥌	320 🖚 🥌 🥽
North America*	178 👄 🚗	290 👄 👄	500
Europe	25 🖚	150 👄 🖚	250 🖚 🖚
South America	0	5 😂	20 🖚

^{*} Including Mexico

Figures obtained by simply adding sales of the automotive coating business of the Nippon Paint Group (including equity-method affiliated companies)

= About 10,000 million yen





<Reference Materials>

Change in Consolidated Financial Results



	FY 2009		FY 2	2010	FY 2	2011	FY 2	2012	FY 2	2013
	1H	Full-year	1H	Full-year	1H 	Full-year	1H	Full-year	1H	Full-year forecast
Net sales	1026.2	2165.5	1151.5	2273.8	1068.3	2222.6	1193.3	2333.8	1269.0	2550
Operating income	27.0	98.8	92.1	159.8	50.2	163.2	135.5	258.6	165.5	315
(Equity in earnings of affiliates)	22.4	49.2	32.6	63.4	24.4	43.3	22.1	48.9	51.1	110
Ordinary income	38.6	128.3	111.1	201.9	64.7	201.9	146.5	329.6	226.9	440
Net income	27.7	87.3	72.0	143.5	35.3	123.1	78.3	200.2	153.0	300
ROE (%)	-	7.6	-	11.6	-	9.3	-	13.5	-	17.0

Change in Consolidated Financial Results by Geographic Segment



		FY 2	2009	FY 2010 FY 2011		2011	FY 2	2012	FY 2013		
		1H	Full-year	1H	Full-year	1H 	Full-year	1H	Full-year	1H	Full-year forecast
Japan	Net sales	841.2	1727.1	881.1	1737.2	822.0	1723.3	895.8	1745.2	909.1	1813
Japan	Operating income	43.2	94.4	77.3	131.7	47.9	152.7	116.9	224.4	134.1	255
	Net sales	121.1	283.0	172.7	350.6	163.0	324.0	186.3	370.7	225.5	469
Asia	Operating income	3.0	23.0	16.7	30.5	7.3	13.6	11.7	24.5	19.1	40
	Equity in earnings of affiliates	22.4	49.2	32.6	63.4	24.4	43.3	22.1	48.9	51.1	110
North	Net sales	54.6	133.4	84.0	159.8	71.1	150.8	98.2	191.4	119.5	233
America	Operating income	-16.2	-15.8	-1.2	-1.7	-4.4	-2.8	5.8	9.2	11.5	19
Other	Net sales	9.3	22.0	13.7	26.3	12.2	24.5	13.1	26.5	14.9	35
04101	Operating income	-1.0	-2.5	-0.5	-1.4	-0.3	-0.4	-0.2	-0.8	0.2	0



Consolidated total net sales

		FY 2009 FY 2010 FY 2011 1H Full-year 1H Full-year 1H Full-year		2011 Full-year	FY 2012 1H Full-year		FY 2	2013 Full-year			
			, , , , ,				, , , , ,		. ,		forecast
	Automotive coatings	297.0	676.0	386.6	747.5	328.7	724.1	414.7	812.9	457.4	910
	Trade-use paints	217.8	428.3	211.4	416.9	191.9	397.6	220.0	437.7	243.4	481
Paint business	Industrial-use coatings	179.9	371.9	205.1	409.3	211.2	421.3	220.1	436.4	233.5	467
	Other paints and coatings	273.3	561.2	279.8	567.4	268.3	545.0	272.8	516.9	262.7	548
	Sub-total	967.9	2037.3	1083.0	2141.0	1000.1	2088.1	1127.5	2203.9	1197.0	2406
Fine Chemicals business		58.3	128.1	68.6	132.8	68.2	134.5	65.8	129.9	72.0	144
Total		1026.2	2165.5	1151.5	2273.8	1068.3	2222.6	1193.3	2333.8	1269.0	2550



Japan

	FY 2009 FY 2010 FY 2011		011	FY 2	2012	FY 2	FY 2013 1H Full-year forecast 217.8 432 215.8 425				
		1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year	1H	
	Automotive coatings	192.4	417.6	219.3	415.8	176.8	415.5	224.7	428.2	217.8	432
	Trade-use paints	202.9	396.7	192.8	380.9	173.1	363.2	198.2	395.0	215.8	425
Paint business	Industrial-use coatings	165.4	338.5	183.5	368.0	189.5	380.4	198.9	394.6	207.5	415
	Other paints and coatings	231.6	468.7	231.2	467.7	228.8	457.5	222.5	427.7	216.8	441
	Sub-total	792.3	1621.5	826.8	1632.4	768.2	1616.6	844.3	1645.5	857.9	1713
Fine Chemicals business		48.9	105.6	54.3	104.8	53.8	106.7	51.5	99.7	51.2	100
Т	Total		1727.1	881.1	1737.2	822.0	1723.3	895.8	1745.2	909.1	1813



Asia

		FY 2 1H	2009 Full-year	FY 2 1H	2010 Full-year	FY 2 1H	011 Full-year	FY 2 1H	2012 Full-year	FY 2 1H	2013 Full-year forecast
	Automotive coatings	46.5	113.0	75.4	156.3	73.9	143.8	84.5	179.1	111.7	224
	Trade-use paints	14.9	31.6	18.6	36.0	18.8	34.4	21.8	42.7	27.6	56
Paint business	Industrial-use coatings	14.6	33.4	21.6	41.3	21.7	40.9	21.2	41.8	26.0	52
	Other paints and coatings	35.7	82.4	42.8	89.0	34.2	77.1	44.5	76.9	39.4	93
	Sub-total	111.7	260.4	158.4	322.6	148.6	296.2	172.0	340.5	204.7	425
Fine Chemi	Fine Chemicals business		22.6	14.3	28.0	14.4	27.8	14.3	30.2	20.8	44
Т	Total		283.0	172.7	350.6	163.0	324.0	186.3	370.7	225.5	469

Change in Consolidated Capital Expenditures, Depreciation, and R&D Expenses



	FY 1H	2009 Full-year	FY :	2010 Full-year	FY :	2011 Full-year	FY 2	2012 Full-year	FY 2	2013 Full-year forecast
Capital Expenditures	32.9	67.5	29.8	55.5	18.9	35.5	27.2	51.1	27.8	60
Depreciation	43.1	90.4	42.3	82.9	37.5	75.3	31.7	64.2	30.0	65
R&D Expenses	37.8	77.1	35.1	70.3	33.0	65.7	30.6	60.2	29.1	60



	FY 2	2009 Full-year	FY 2	2010 Full-year	FY 2 1H	2011 Full-year	FY 2	2012 Full-year	FY 2013 1H
Cash flows from operating activities	50.9	174.9	70.4	203.5	21.6	224.8	101.8	318.5	75.5
Cash flows from investing activities	-49.1	-76.3	-42.0	-84.9	-14.0	-37.1	-26.2	-69.2	-29.2
Cash flows from financing activities	38.0	14.5	-84.9	-115.8	-85.4	-119.4	-153.8	-187.4	-171.4

Consolidated Statements of Income: Change in Foreign Exchange Rates (Term Average)



	FY 2009		FY 2	FY 2010		FY 2011		012	FY 2013	
	1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year forecast
US Dollar	96.0	93.7	91.0	87.3	81.8	79.7	79.8	80.1	95.9	97.7
Chinese Yuan	14.6	14.2	13.9	13.4	13.0	12.9	12.6	12.7	15.5	16.0
Thai Baht	2.81	2.81	2.87	2.83	2.77	2.68	2.56	2.58	3.20	3.10

Change in Main Consolidated Indicators



	FY 2	2009 Full-year	FY 2 1H	2010 Full-year	FY 2 1H	2011 Full-year	FY 20 1H	012 Full-year	FY 2013 1H
Gross profit ratio (%)	31.7	32.7	33.7	33.0	31.6	33.0	34.7	35.2	36.4
Operating income ratio (%)	2.6	4.6	8.0	7.0	4.7	7.3	11.4	11.1	13.0
Ordinary income ratio (%)	3.8	5.9	9.6	8.9	6.1	9.1	12.3	14.1	17.9
Net income ratio (%)	2.7	4.0	6.2	6.3	3.3	5.5	6.6	8.6	12.1
Net assets per share (yen)	434.8	454.4	463.9	481.4	485.8	514.5	531.9	609.2	684.8
Net income per share (yen)	10.5	33.0	27.2	54.2	13.3	46.5	29.6	75.6	57.9
Capital adequacy ratio (%)	44.5	44.6	46.4	47.9	49.7	49.7	52.8	56.0	59.9
Ratio of ordinary income to total assets (%)	-	4.9	-	7.5	-	7.5	-	11.7	-
Consolidated payout ratio (%)	-	18.2	-	14.8	-	19.4	-	18.5	-



				(Yen/kg)
	1Q	2Q	3Q	4Q
FY 2010	49,700	42,700	45,100	52,400
FY 2011	59,000	54,900	51,700	54,100
FY 2012	60,600	49,800	55,800	63,800
FY 2013	65,500	63,900	66,0	000

^{*} The figure for the 2nd half of FY 2013 is the Company's estimate.



(10,000 units)

	1H	2H	Full-year
FY 2010	478	421	899
FY 2011	390	537	927
FY 2012	490	465	955
FY 2013	474	490	964

[→] The figures for the 2nd half and full-year of FY 2013 are the Company's estimates.

List of Main Companies in the Nippon Paint Group



Nippon Paint Co., Ltd.

- Nippon Paint Hanbai Co., Ltd.
- Nippon Paint Industrial Coating Co., Ltd.
- Daiwa Paint Trading Co., Ltd.
- AS Paint Co., Ltd.
- Nippon Liner Co., Ltd.
- Nippe Home Products Co., Ltd. NP Color Plaza Co., Ltd.

- Nippon Paint Anti-Corrosive Coatings Co., Ltd.
- Nippe Trading Co., Ltd.
- Nippon Fine Coatings, Inc.
- Nippon Paint Marine Coatings Co., Ltd.
- Nippon Bee Chemical Co., Ltd.
- AS Resin Co., Ltd.
- Eco Systems Co., Ltd.
 - San Home Service Co., Ltd., etc.

- NIPSEA CHEMICAL (SHANGHAI) CO., LTD.
- NIPPON PAINT (SHANGHAI) CHEMICAL CO., LTD.
- NIPPON PAINT (CHONGQING) CHEMICALS CO., LTD.
- NIPPE TRADING (SHANGHAI) CO., LTD.
- NIPPON PAINT MARINE (CHINA) CO., LTD.
- NIPPON PAINT MARINE (ZHANGJIAGANG) CO., LTD.
- NIPPON PAINT MARINE (H.K.) CO., LTD.
- CHANGCHUN DUNYANG NBC CO., LTD.
- NBC (PANYU NANSHA) CHEMICAL CO., LTD.
- TIANJIN NBC CO., LTD.
- WUHAN NBC CO., LTD.
- NANJING NBC CO., LTD.
- NB (SHANGHAI) TRADING CO., LTD.
- O NIPPON PAINT (CHINA) CO., LTD.
- GUANGZHOU NIPPON PAINT CO., LTD.
- © GUANG LI CHEMICALS (SHANGHAI) CO., LTD.
- O NIPPON PAINT (CHENGDU) CO., LTD.
- O NIPPON PAINT (H.K.) CO., LTD.
- WATANABE NPIC CO., LTD.
- LANGFANG NIPPON PAINT CO., LTD.
- NIPPON PAINT (TIANJIN) CO., LTD.
- YASHILI PAINT (SHUZHOU) CO., LTD., etc.

South Korea

- NIPSEA CHEMICAL CO., LTD.
- NIPPON PAINT MARINE (KOREA) CO., LTD.
- NOROO AUTOMOTIVE COATINGS CO., LTD.
- O NOROO BEE CHEMICAL CO., LTD.

- NIPPON PAINT (THAILAND) CO., LTD.
- NIPPON PAINT DECORATIVE COATINGS (THAILAND) CO., LTD.
- NBC (ASIA) CO., LTD.
- ONP AUTO REFINISHES CO., LTD.

- NIPPON PAINT MARINE (MALAYSIA) SDN. BHD.
- O NIPPON PAINT (MALAYSIA) SDN. BHD.
- PAINT MARKETING COMPANY (M) SDN. BHD.
- NIPPON PAINT (SABAH) SDN. BHD., etc.

- BNB COATINGS INDIA LIMITED
- O NIPPON PAINT (INDIA) PTE., LTD.

Singapore

- NIPPON PAINT MARINE (SINGAPORE) PTE., LTD.
- O NIPPON PAINT (SINGAPORE) CO., PTE., LTD.
- NIPSEA MANAGEMENT COMPANY PTE., LTD. O NIPSEA TECHNOLOGIES PTE., LTD.

- NIPPON PAINT (VIETNAM) CO., LTD.
- NIPPON PAINT VIETNAM (HANOI) CO., LTD.

- ASIA INDUSTRIES LTD.
- NIPPON PAINT MARINE (TAIWAN) CO., LTD.
- TUNG YANG CHEMICAL CO., LTD., etc.

NIPPON PAINT (PAKISTAN) (PRIVATE) LIMITED

Philinnines

NIPPON PAINT PHILIPPINES, INC.

NIPPON PAINT (BANGLADESH) PRIVATE LIMITED

NIPPON PAINT LANKA (PRIVATE) LIMITED

United States

- NIPPON PAINT (USA) INC.
- NPA COATINGS INC.
- NB COATINGS INC.
- NB COATINGS USA, LLC . etc.

Canada

NB COATINGS CANADA, INC.

- NB COATINGS DE MEXICO SDERL DE CV
- NIPPON BEE CHEMICAL MEXICO,S.A DE C.V.

United Kingdom

- NIPPON PAINT (EUROPE) LTD.
- NP AUTOMOTIVE COATINGS (EUROPE) LTD.

NIPPON PAINT BOYA SANAYI VE TICARET LIMITED COMPANY

NIPPON BEE DO BRASIL TINTAS ESPECIAL LTDA.

