Nippon Paint Group Analysts' Meeting for Financial Results for FY 2013

May 23, 2014
Nippon Paint Co., Ltd.





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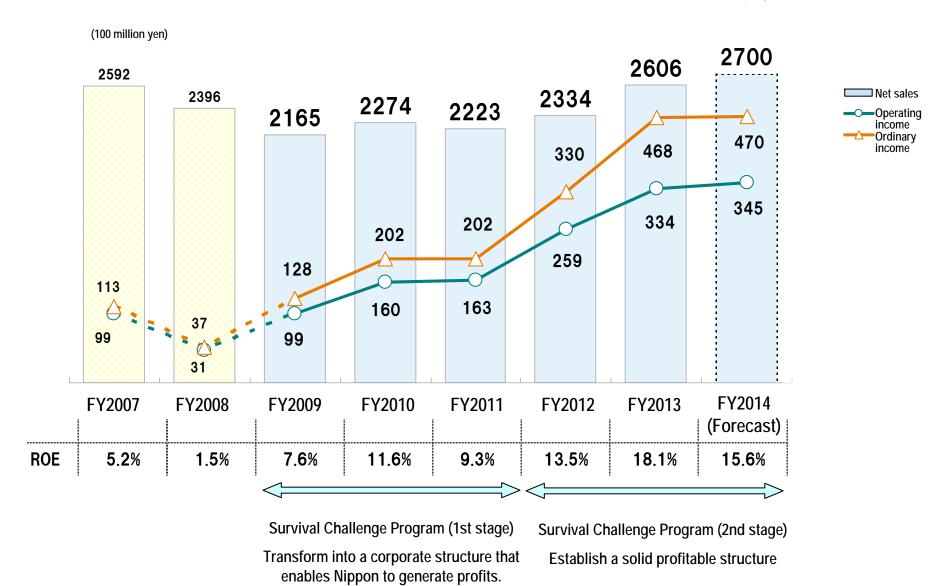
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* The forecast for FY 2014 does not include the effect of the consolidation of equity-method affiliates in Asia.





Results for FY 2013

- (i) Japan: Sales increased due to last-minute demand before the consumption tax hike, etc.
- (ii) Overseas: Sales to Japanese automobile manufacturers grew in China and North America.
- (iii) Overseas equity-method affiliates: Sales were strong and profitability improved due to the Chinese version of the Survival Challenge program.
- (iv) Net sales and profits from overseas business rose due to the depreciation of the yen.

Forecast for FY 2014

- (i) Japan: Sales of automotive coatings are expected to decrease; demand for trade-use paints and industrial-use coatings is also likely to remain uncertain.
- (ii) Overseas: Sales to Japanese automobile manufacturers are forecast to remain strong in China and North America.
- (iii) Overseas equity-method affiliates: The continuation of the Chinese version of the Survival Challenge program is expected to improve profitability further.
- (iv) Nippon will cope with rising raw material prices by promoting *design, procurement, and production at affordable costs*.

^{*} Nippon will disclose the effect of the consolidation of equity-method affiliates in Asia as soon as it is determined.



1. Results for FY 2013



							(100 million yen)
	FY	2013		Υ	oY Comparisor	1	Change vs.
	Full-year	1H	2H	Change	Percent change	Impact of foreign exchange rates	November 6, 2013
Net sales	2605.8	1269.0	1336.8	+272.0	+11.7%	+134.6	+55.8
Operating income	333.9	165.5	168.4	+75.3	+29.1%	+11.5	+18.9
(Equity in earnings of affiliates)	112.7	51.1	61.6	+63.8	+130.5%	+22.0	+2.7
Ordinary income	468.3	226.9	241.4	+138.7	+42.1%	+46.4	+28.3
Net income	321.6	153.0	168.6	+121.4	+60.6%	+44.4	+21.6

Market environment in FY 2013 (figures for FY 2012)

- •Number of automobiles produced in Japan: 9.91 million units (9.55 million units)
- •Japan-produced naphtha price (annual average price): 67,200 yen (57,200 yen)
- •Foreign exchange rate (PL conversion): 98.0 yen to the US dollar (80.1 yen to the US dollar)
- •Number of housing starts: 987,000 units (893,000 units)



		FY2013 Full-year 1H 2H			Y Change	Change vs. announcement on November 6, 2013		
	Automotive coatings	925.1	457.4	467.7	+112.2	+13.8%	+95.1	+15.1
	Trade-use paints	500.6	243.4	257.2	+62.9	+14.4%	+10.0	+19.6
Paint business	Industrial-use coatings	475.6	233.5	242.1	+39.2	+9.0%	+9.4	+8.6
	Other paints and coatings	558.1	262.7	295.4	+41.2	+8.0%	+11.5	+10.1
	Sub-total	2459.4	1197.0	1262.4	+255.5	+11.6%	+126.0	+53.4
Fine Chemic	cals business	146.4	72.0	74.4	+16.5	+12.7%	+8.6	+2.4
Total		2605.8	1269.0	1336.8	+272.0	+11.7%	+134.6	+55.8

- (i) Sales of automotive coatings in Japan decreased in 1H (vs. FY 2012) but increased in 2H (vs. FY 2012). Sales to Japanese automobile manufacturers grew in overseas (China and North America).
- (ii) Sales of trade-use paints grew by around 13% (vs. FY 2012) in Japan driven by an increase in demand and the launch of new products.
- (iii) Sales of industrial-use coatings for construction materials increased steadily.



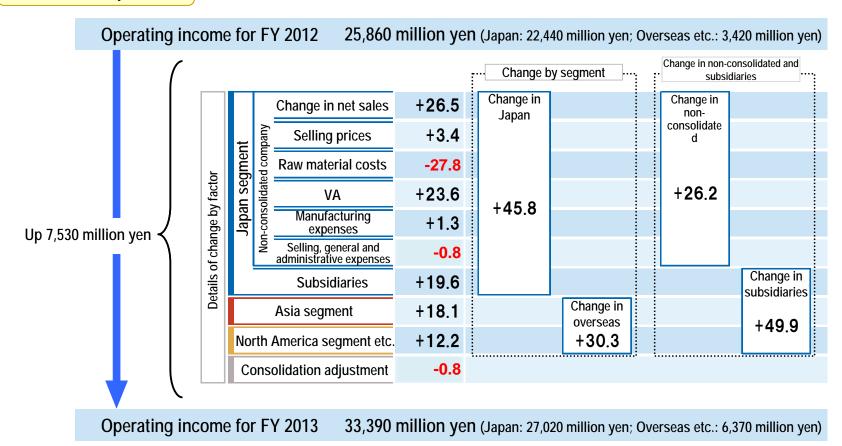
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							(100 million yen)
		F	Y2013		YoY Com	parison	Change vs.
		Full-year	1H	2H	Change	Impact of foreign exchange rates	announcement on November 6, 2013
	Net sales	1874.8	909.1	965.7	+129.6	-	+61.8
Japan	Operating income	270.2	134.1	136.1	+45.8	-	+15.2
	Net sales	457.1	225.5	231.6	+86.4	+85.7	-11.9
Asia	Operating income	42.6	19.1	23.5	+18.1	+8.0	+2.6
	Equity in earnings of affiliates	112.7	51.1	61.6	+63.8	+22.0	+2.7
North	Net sales	235.5	119.5	116.0	+44.2	+43.3	+2.5
America	Operating income	19.8	11.5	8.3	+10.6	+3.6	+0.8
Othor	Net sales	38.4	14.9	23.5	+11.9	+5.6	+3.4
Other	Operating income	0.8	0.2	0.6	+1.6	+0.2	+0.8

- (i) Sales in Japan increased (vs. FY 2012), because sales of automotive coatings grew in 1H and sales of trade-use paints and industrial-use coatings were strong throughout the year.
- (ii) In 2H in Asia, the increase in profits was supported by steady sales of automotive coatings and paints for plastic components in China, making up for stagnation in Thailand.
- (iii) Operating income in North America decreased in 2H (vs. 1H) due to a temporary rise in costs and a decline in the number of production units.



Y-on-Y Comparison



- (i) Raw material prices soared including a rise in Japan-produced naphtha prices, etc.
- (ii) Rising raw material prices were absorbed by cost reduction efforts (VA).
- (iii) Overseas subsidiaries importing raw materials in yen saw operating income increase due to foreign exchange fluctuations (weaker yen).



2. Forecast for FY 2014

* The forecast for FY 2014 does not include the effect of the consolidation of equity-method affiliates in Asia.



	FY. Full-year	2014 1H	(100 million yen) YoY Comparison Percent Change change		
Net sales	2700	1330	1370	+94.2	+3.6%
Operating income	345	165	180	+11.1	+3.3%
(Equity in earnings of affiliates)	125	60	65	+12.3	+10.9%
Ordinary income	470	225	245	+1.7	+0.4%
Net income	325	150	175	+3.4	+1.1%
	i				

- (i) The outlook for demand in Japan is unclear, while overseas demand is likely to increase steadily.
- (ii) Though raw material prices are forecast to rise, Nippon plans to absorb rising material prices through cost reduction efforts.
- (iii) Assumed foreign exchange rate (PL conversion): 101.9 yen to the US dollar, Assumed Japan-produced naphtha price: 68,000 yen



		,	ı	(100 million ye			
		FY2	2014		YoY Comparison Percent		
		Full-year	1H	2H	Change	change	
	Automotive coatings	941	458	483	+15.9	+1.7%	
	Trade-use paints	516	258	258	+15.4	+3.1%	
Paint business	Industrial-use coatings	483	236	247	+7.4	+1.6%	
	Other paints and coatings	603	301	302	+44.9	+8.0%	
	Sub-total	2543	1253	1290	+83.6	+3.4%	
Fine Chemicals business		157	77	80	+10.6	+7.3%	
Тс	otal	2700	1330	1370	+94.2	+3.6%	

⁽i) Sales of automotive coatings are expected to decrease, while sales of trade-use paints and industrial-use coatings are likely to increase slightly.

⁽ii) Sales to Japanese automobile manufacturers in China and North America are forecast to remain solid, while sales of automotive coatings in Thailand are also expected to grow annually.

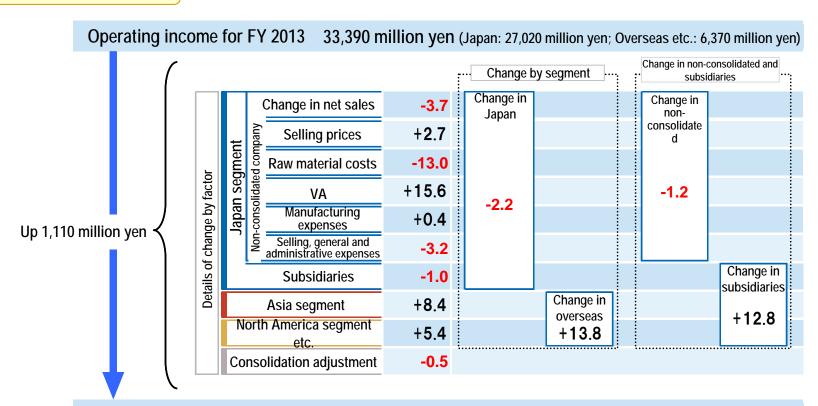


		FY Full-year	2014 1H	2H	YoY Comparison Change
	Net sales	1922	960	962	+47.2
Japan	Operating income	268	131	137	-2.2
	Net sales	500	230	270	+42.9
Asia	Operating income	51	21	30	+8.4
	Equity in earnings of affiliates	125	60	65	+12.3
North	Net sales	242	122	120	+6.5
America	Operating income	24	12	12	+4.2
Othor	Net sales	36	18	18	-2.4
Other	Operating income	2	1	1	+1.2
		L			

- (i) Operating income will decrease in Japan due to rising raw material prices and a temporary increase in costs on a non-consolidated basis.
- (ii) Profits will increase overseas due to steady sales for Japanese automobile manufacturers in North America and a recovery in Thailand.



Y-on-Y Comparison



Operating income for FY 2014 34,500 million yen (Japan: 26,800 million yen; Overseas etc.: 7,700 million yen)

- (i) Operating income in Japan is will decrease due to a temporary increase in costs on a nonconsolidated basis, despite cost reduction efforts (VA) to absorb the increase.
- (ii) Operating income overseas will grow by capturing steadily increasing demand.

Net Sales and Earnings of Equity-Method Affiliated Companies



Interim

+9.1%

+7.6%

+19.4%

+6.1%

FY2014 (forecast)

+17.8% +18.6%

Full-year

+11.1%

+8.8%

+21.5%

+7.4%

Net sales development

(100 million yen)

Percentage change in net sales of equity-method affiliated companies (YoY comparison on a local currency basis)

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		FY2	2012	FY2	013	FY2014	(forecast)		FY2	012	FY20	013
		Interim	Full-year	Interim	Full-year	Interim	Full-year		Interim	Full-year	Interim	Full-year
	China G	517	1103	740	1671	938	2073		-2.8%	+5.8%	+16.6%	+20.7%
	Singapore G	40	100	68	145	77	165		-0.5%	+11.9%	+38.8%	+19.2%
NIPSEA	Malaysia G	63	120	82	159	89	177		+13.5%	+8.6%	+8.4%	+11.2%
	India	36	74	43	89	51	106		+54.2%	+47.7%	+14.1%	+17.0%
	Total	656	1397	933	2064	1155	2521		-	-	-	-
Noroo (South Korea)	82	163	107	216	120	247		+13.3%	+7.0%	+5.1%	+5.3%
	Total	738	1560	1040	2280	1275	2768		-	-	-	-
Development earnings												
	Total	22	49	51	113	60	125					

NIPSEA: A collective term for businesses in the Asian region that are operated by a joint venture between Nippon and Singapore-based Wuthelam.

Singapore G: Consists of the Singapore, Vietnam, and Sri Lanka businesses

Malaysia G: Consists of the Malaysia, Pakistan and Bangladesh businesses

Noroo (South Korea): Automotive coating business that is operated by a joint venture between Nippon and a South Korean paint manufacturer

Update on business in the main areas

[China G] Sales, mainly house interior-use paints, grew steadily in FY 2013. Sales will continue increasing in FY 2014.

[India] Although earnings of equity-method affiliated companies continued declining in FY 2013, the decrease became substantially

smaller during FY 2012. In FY 2014, it is expected to post a slight profit.

[NIPSEA] There were temporary earnings from equity-method affiliated companies (around 600 million yen) in FY 2013 due to sale of

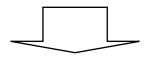
business

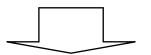


Nippon will generate funds from profits obtained in the 1st & 2nd stages of the Survival Challenge Program to invest them in the growth strategy for the 3rd stage and later.

(100 million yen)

	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014 (forecast)
CF from operate activi	1/49	203.5	224.8	318.5	269.2	300
CF from invest	-/h 3	-84.9	-37.1	-69.2	-71.7	-80
FCF	98.6	118.6	187.7	249.3	197.5	220
CF from finance	145	-115.8	-119.4	-187.4	-210.3	-





Investment for growth

- ✓ Implementation of M&A
- ✓ Entry into new regions
- ✓ Cultivation of untapped business fields

		FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
Return to shareholder s	Annual dividends (yen)	6	6	8	9	14	20
Retu share	Buy-back (100 million yen)	-	-	-	-	-	60
ing of al	Interest-bearing debts (100 million yen)	520.1	548.6	456.1	362.2	217.4	127.7
Strengthening financial standings	Cash and deposits (100 million yen)	170.3	285.2	283.5	351.3	428.0	435.9
Stre	NET DE ratio (%)	32.0	21.9	13.5	0.8	-	-



3. Future Efforts



2nd stage [FY 2012 to FY 2014]

Positioning:

- ✓ Solve unsolved problems in the 1st stage (reducing rate, etc.)
- ✓ Sow the seeds for growth in the 3rd stage or later

Items to be implemented

- Accomplish numerical targets for FY 2014 ahead of schedule (however, the assumptions differ from those at the time of formulation).
- ✓ Form strategic alliance (consolidation of joint-ventures in Asia and strengthening of capital alliance).
- ✓ Transform into a holding company structure (on the condition of Shareholder's meeting approval).

3rd stage [FY 2015 and later]

Realization of a corporate culture and strength that will match world's leading paint manufacturers

Capture the growth in Asia Actively participate in the joint-venture businesses following consolidation

M&A

Global human resources that accept different cultures

Departure from the Japanese perspective, and

Departure from the Japanese perspective, and mutual trust as its base

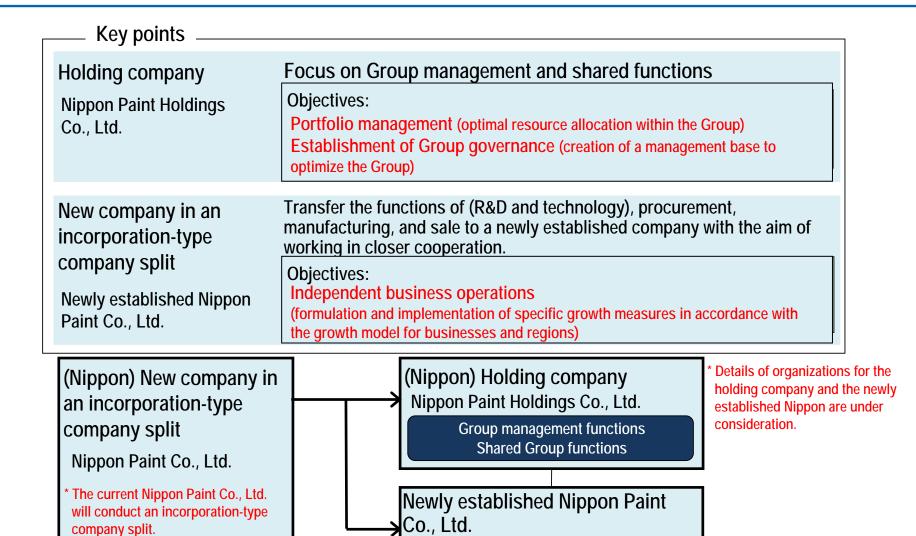
- Portfolio management
- · Establishment of Group governance
- Independent business operation

- Come within range of the world top three companies
- Stimulus for the entire group (Reshape the _mindset of employees)

Transform into a Holding Company Structure

company split.





* The Company

will be split on

October 1, 2014.

On the assumption that the proposal is approved at the shareholders' meeting on June 27, 2014.

Business functions (formula design,

procurement, manufacturing, and sales)

Summary: Consolidation of the JVs in Asia and Allocation of New Shares to a Third Party



Preparation for the 3rd stage



WUTHELAM

Strengthen alliance

Consolidation of JVs in Asia Acquisition of interest amounts to 103,300 million yen.



Capital participation

Allocation of new shares to a third party 60 million shares at 1,705 yen per share

Business innovation

Synergy effects:

- (1) Procure raw materials at lower prices
- (2) Improve productivity by introducing manufacturing at affordable cost and a quality assurance system
- (3) Developments according to the needs of each region Cost synergy:
- ✓ Around 13,000 million yen in total (on an operating income basis) within four years after the closing

Total amount of goodwill:

- ✓ New acquisition (11%) + Reevaluation of existing equities (40%) + Intangible fixed assets
- ✓ Reevaluation of existing equities : 150,000 to 162,000 million yen

3rd stage and later

Bases to come within range of the world top three companies

Future schedule:

- ✓ Transfer equities as soon as the approval of the authorities in each country has been obtained.
- ✓ Allocate new shares to a third party after equities are transferred

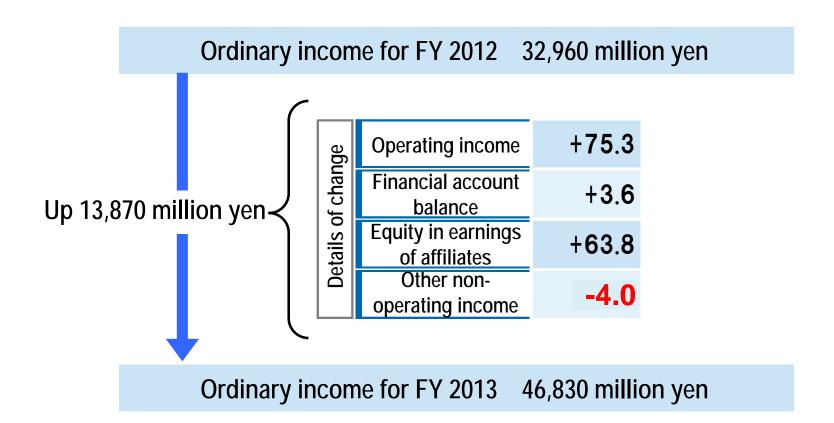


<Supplement>

^{*} The supplement does not include the effect of the consolidation of equity-method affiliates in Asia the forecast for FY 2014 in the supplement is based on the results for FY 2013.



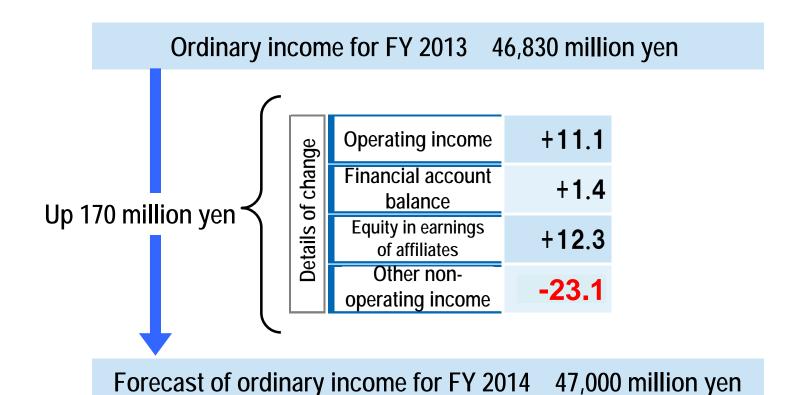
Y-on-Y Comparison



- (i) Most of the increase in equity in the earnings of affiliates is attributable to the business in China. Highly-profitable interior-use paint business in particular grew steadily.
- (ii) Other non-operating income decreased by 860 million yen from FY 2012, although there were foreign exchange gains of around 2,000 million yen.



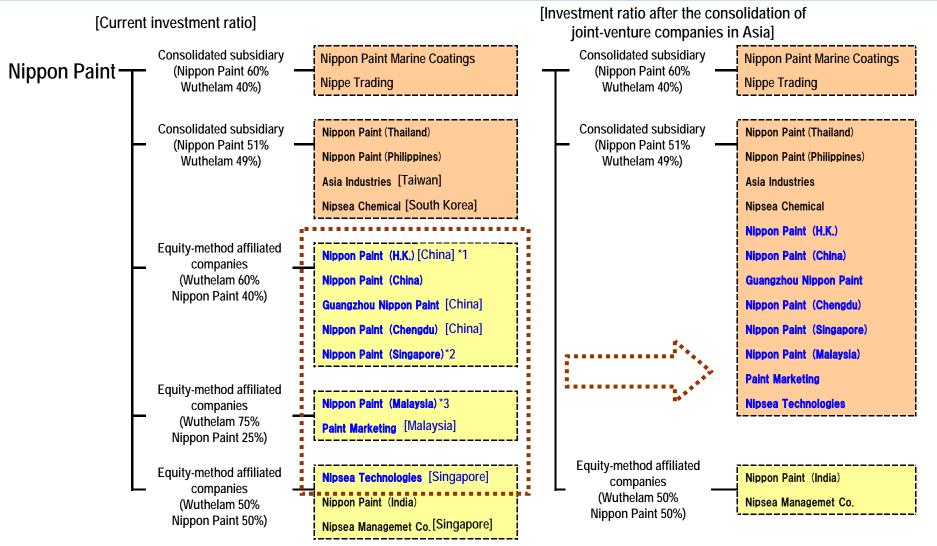
Y-on-Y Comparison



- (i) Most of the increase in equity in the earnings of affiliates will be attributable to the business in China.
- (ii) In the initial plan, no foreign exchange gains are expected (foreign exchange gains of around 2,000 million yen in FY 2013).

(Reference) Investment Ratio of Joint-Venture Businesses by Nippon Paint and Wuthelam





^{1*:} Subsidiaries under the umbrella are included.

Companies in blue type will be newly consolidated subsidiaries.

^{2*:} The Vietnam and Sri Lanka businesses under the umbrella are included.

^{3*:} The Pakistan and Bangladesh businesses under the umbrella are included.

Consolidated Financial Results



	FY2010 FY2011		011	FY2	012	FY2	013	FY2014		
	1H	Full-year	. 1H	Full-year	1H	Full-year	1H	Full-year	1H forecast	Full-year forecast
Net sales	1151.5	2273.8	1068.3	2222.6	1193.3	2333.8	1269.0	2605.8	1330	2700
Operating income	92.1	159.8	50.2	163.2	135.5	258.6	165.5	333.9	165	345
(Equity in earnings of affiliates)	32.6	63.4	24.4	43.3	22.1	48.9	51.1	112.7	60	125
Ordinary income	111.1	201.9	64.7	201.9	146.5	329.6	226.9	468.3	225	470
Net income	72.0	143.5	35.3	123.1	78.3	200.2	153.0	321.6	150	325
R O E(%)	-	11.6	-	9.3	-	13.5	-	18.1	-	15.6

Consolidated Sales and Profits by Geographic Segment



(100	mil	llion	yen

		FY2 1H	2010 Full-year	FY2 1H	2011 Full-year	FY2 1H	2012 Full-year	FY2 1H	013 Full-year	FY2 1H forecast	014 Full-year forecast
	Net sales	881.1	1737.2	822.0	1723.3	895.8	1745.2	909.1	1874.8	960	1922
Japan	Operating income	77.3	131.7	47.9	152.7	116.9	224.4	134.1	270.2	131	268
	Net sales	172.7	350.6	163.0	324.0	186.3	370.7	225.5	457.1	230	500
Asia	Operating income	16.7	30.5	7.3	13.6	11.7	24.5	19.1	42.6	21	51
١	Equity in earnings of affiliates	32.6	63.4	24.4	43.3	22.1	48.9	51.1	112.7	60	125
North	Net sales	84.0	159.8	71.1	150.8	98.2	191.4	119.5	235.5	122	242
America	Operating income	-1.2	-1.7	-4.4	-2.8	5.8	9.2	11.5	19.8	12	24
Other	Net sales	13.7	26.3	12.2	24.5	13.1	26.5	14.9	38.4	18	36
Other	Operating income	-0.5	-1.4	-0.3	-0.4	-0.2	-0.8	0.2	0.8	1	2



Consolidated total net sales

		FY2	010	FY2	.011	FY2	012	FY2	013	FY2	
		1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year	1H forecast	Full-year forecast
	Automotive coatings	386.6	747.5	328.7	724.1	414.7	812.9	457.4	925.1	458	941
	Trade-use paints	211.4	416.9	191.9	397.6	220.0	437.7	243.4	500.6	258	516
Paint business	Industrial-use coatings	205.1	409.3	211.2	421.3	220.1	436.4	233.5	475.6	236	483
	Other paints and coatings	279.8	567.4	268.3	545.0	272.8	516.9	262.7	558.1	301	603
	Sub-total	1083.0	2141.0	1000.1	2088.1	1127.5	2203.9	1197.0	2459.4	1253	2543
Fine Chemic	als business	68.6	132.8	68.2	134.5	65.8	129.9	72.0	146.4	77	157
То	tal	1151.5	2273.8	1068.3	2222.6	1193.3	2333.8	1269.0	2605.8	1330	2700



Japan

		FY2	010	FY2	011	FY2	012	FY2	013	FY20	
		, 1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year	1H forecast	Full-year forecast
	Automotive coatings	219.3	415.8	176.8	415.5	224.7	428.2	217.8	444.3	213	436
	Trade-use paints	192.8	380.9	173.1	363.2	198.2	395.0	215.8	446.9	231	460
Paint business	Industrial-use coatings	183.5	368.0	189.5	380.4	198.9	394.6	207.5	424.5	210	427
	Other paints and coatings	231.2	467.7	228.8	457.5	222.5	427.7	216.8	455.7	254	493
	Sub-total	826.8	1632.4	768.2	1616.6	844.3	1645.5	857.9	1771.4	908	1816
Fine Chemic	als business	54.3	104.8	53.8	106.7	51.5	99.7	51.2	103.4	52	106
То	tal	881.1	1737.2	822.0	1723.3	895.8	1745.2	909.1	1874.8	960	1922



Asia

		FY2	010	FY2	011	FY2	012	FY2	013	FY2	
		1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year	1H forecast	Full-year forecast
	Automotive coatings	75.4	156.3	73.9	143.8	84.5	179.1	111.7	222.6	111	242
	Trade-use paints	18.6	36.0	18.8	34.4	21.8	42.7	27.6	53.7	27	56
Paint business	Industrial-use coatings	21.6	41.3	21.7	40.9	21.2	41.8	26.0	51.1	26	56
	Other paints and coatings	42.8	89.0	34.2	77.1	44.5	76.9	39.4	86.7	41	95
	Sub-total	158.4	322.6	148.6	296.2	172.0	340.5	204.7	414.1	205	449
Fine Chemica	als business	14.3	28.0	14.4	27.8	14.3	30.2	20.8	43.0	25	51
To	tal	172.7	350.6	163.0	324.0	186.3	370.7	225.5	457.1	230	500

Change in Consolidated Capital Expenditure, Depreciation, and R&D Expenses



	FY2	010 Full-year	FY2	011 Full-year	FY2 1H	2012 Full-year	FY20	013 Full-year	FY2014 Full-year forecast
Capital Expenditure	29.8	55.5	18.9	35.5	27.2	51.1	27.8	59.8	70
Depreciation	42.3	82.9	37.5	75.3	31.7	64.2	30.0	61.1	60
R&D Expenses	35.1	70.3	33.0	65.7	30.6	60.2	29.1	59.2	60

Consolidated Cash Flows



										(100 million yen)
	FY2	FY2009		010	FY2	011	FY2	012	FY2	013
	1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year
Cash flows from operating activities	50.9	174.9	70.4	203.5	21.6	224.8	101.8	318.5	75.5	269.2
Cash flows from investing activities	-49.1	-76.3	-42.0	-84.9	-14.0	-37.1	-26.2	-69.2	-29.2	-71.7
Cash flows from financing activities	38.0	14.5	-84.9	-115.8	-85.4	-119.4	-153.8	-187.4	-171.4	-210.3



	FY2	010	FY2	/2011 FY2012		FY20	013	FY2014	
	1H	Full-year	1H	Full-year	1H	Full-year	1H	Full-year	Full-year forecast
US Dollar	91.0	87.3	81.8	79.7	79.8	80.1	95.9	98.0	101.9
Chinese Yuan	13.9	13.4	13.0	12.9	12.6	12.7	15.5	16.0	16.7
Thai Baht	2.87	2.83	2.77	2.68	2.56	2.58	3.20	3.17	3.12

Main Consolidated Indicators



	FY2	2009	FY2	010	FY2	011	FY2	012	FY2	013
	1H	Full-year								
Gross profit ratio (%)	31.7	32.7	33.7	33.0	31.6	33.0	34.7	35.2	36.4	35.9
Operating income ratio (%)	2.6	4.6	8.0	7.0	4.7	7.3	11.4	11.1	13.0	12.8
Ordinary income ratio (%)	3.8	5.9	9.6	8.9	6.1	9.1	12.3	14.1	17.9	18.0
Net income ratio (%)	2.7	4.0	6.2	6.3	3.3	5.5	6.6	8.6	12.1	12.3
Net assets per share (yen)	434.8	454.4	463.9	481.4	485.8	514.5	531.9	609.2	684.8	746.3
Net income per share (yen)	10.5	33.0	27.2	54.2	13.3	46.5	29.6	75.6	57.9	122.5
Capital adequacy ratio (%)	44.5	44.6	46.4	47.9	49.7	49.7	52.8	56.0	59.9	60.0
Ratio of ordinary income to total assets (%)	-	4.9	-	7.5	-	7.5	-	11.7	-	15.3
Consolidated payout ratio (%)	-	18.2	-	14.8	-	19.4	-	18.5	-	16.3



				(Yen/kL)			
	1Q	2 Q	3Q	4Q			
FY2010	49,700	42,700	45,100	52,400			
FY2011	59,000	54,900	51,700	54,100			
FY2012	60,600	49,800	55,800	63,800			
FY2013	65,500	63,900	67,800	72,000			
FY2014	68,000						

^{*} The figure for FY 2014 is the Company's estimate.



(10,000 units)

	1H	2H	Full-year
FY2010	478	421	899
FY2011	390	537	927
FY2012	490	465	955
FY2013	474	517	991
FY2014	460	495	955

^{*} The figure for FY 2014 is the Company's estimate.



The forward-looking statements in this document are based on information available at the time of preparation and involve inherent risks and uncertainties. Accordingly, the actual results and performance of Nippon Paint Co., Ltd. and the Nippon Paint Group may be significantly different from the forward-looking statements. Please be advised that Nippon Paint Co., Ltd. and information providers will not take any responsibility for any damage suffered by any person relying on any information or statements contained herein.