

FY2019 4Q Financial Result Presentation Material

February 13, 2020 NIPPON PAINT HOLDINGS GROUP

Round off to the first decimal place (the same shall apply hereafter)

Contents

| 1. FY2019 4Q Highlights | ••• P.5 |
|---|----------|
| 2. FY2019 4Q Results (by Region) | ••• P.8 |
| 3. FY2020 Forecast | ••• P.17 |
| 4. Reference | |
| – (1) FY2019 Highlights | ••• P.20 |
| - (2) FY2019 Results (by Region) | ••• P.24 |
| - (3) Breakdown of the Adjustment Items | ••• P.31 |
| - (4) Financial Index | ••• P.36 |

Major Changes regarding Disclosure Policy

1Quarterly financials to be disclosed. Accrual basis also disclosed for reference

2NIPSEA China^{*} financial information to be separately disclosed within Asia segment %Only refers to China operations within NIPSEA and does not include non-NIPSEA China

③Both Reported Base ("Tanshin") and Adjusted Base ("Non-GAAP") financials are disclosed

■Non-GAAP adjusts for F/X, additional M&A effects and one time gains/losses in order to clarify continuing operation trends year on year

Qualitative comments in this presentation primarily refers to Non-GAAP unless stated otherwise

■Non-GAAP incorporates adjustments mainly for the following items. Please see section in appendix (Page 31-) for more information

•F/X constant

- ·Subsidies, insurance payments received, gains on sales of fixed assets
- •Expenses for mergers and acquisitions
- Asset impairment losses
- Newly consolidated subsidiaries

Today's Summary

Revenue increased 3.5% and operating profit increased 7.0% YoY

Strong growth in revenue (+15.1% YoY) and operating profit (+40.6% YoY) at NIPSEA China as the decorative paints business continued to perform well •Strong growth from project segment with 42% YoY

Decline in raw material cost also contributing

Challenging environment in automobile sector: China automotive coatings revenue was unchanged YoY. As previously announced, impairment losses posted for automotive coatings operations in Europe and India

Recently acquired DuluxGroup and Betek Boya contributed to results of operations as expected (based on "Tanshin") •4Q revenue 41.7 bn yen, operating profit 4.6 bn yen (Before 0.5 bn yen of PPA depreciation^{*} adjustment)

We will withhold the announcement of FY2020 forecast given the continued evolvement of novel coronavirus outbreak whereby the effect at this point is not quantifiable in a reasonable manner

•No employee within NPHD Group affected by virus to date. We place highest priority in our employee safety when considering resumption of operations

•Novel Coronavirus Emergency Headquarters established and BCP monitored on a daily basis. Limited effects outside of China operations to date

•We plan to announce FY2020 forecast as soon as practical, post peak out

1. FY2019 4Q Highlights

1-2. FY2019 4Q Highlights

| (Billion yen) | Res | ults (Tansh | nin) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | | |
|---------------------|--------------|--------------|-------------------|--|--------------|-----------------|------------|--|
| | FY2018 4Q | FY2019 4Q | YoY (%) | FY2018 4Q | FY2019 4Q | YoY (Amount) | YoY (%) | |
| Revenue | 153.2 | 196.9 | 28.5% | 153.1 | 158.5 | 5.4 | 3.5% | |
| Operating profit | 19.7 | 11.6 | -41.3% | 17.9 | 19.2 | 1.3 | 7.0% | |
| OP margin | 12.9% | 5.9% | -7.0pt | 11.7% | 12.1% | - | 0.4pt | |
| Profit before tax | 20.5 | 13.6 | -33.9% | 18.7 | 21.5 | 2.8 | 14.7% | |
| Profit [*] | 10.3 | 4.0 | -61.1% | 9.6 | 11.3 | 1.8 | 18.6% | |

※ Profit attributable to owners of parent

 Revenue: China decorative paints business continued to perform well Global automotive market weakness negatively affected automotive coatings business in Japan and all other regions Decorative paints sales in Japan fell below the prior-year level because of unfavorable weather and other reasons

✓ OP profit: Higher as revenue growth in China and the lower cost of raw materials

■ 1-3. Revenue & Operating Profit by Region (4Q)

| (Billion ye | en) | Res | ults (Tansh | in) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | |
|-------------|--------------------------------|--------------|--------------|------------|--|-------------|-----------------|-------------------|
| | | FY2018 4Q | FY2019 4Q | YoY (%) | 2018年 4Q | 2019年 4Q | YoY (Amount) | YoY (%) |
| | Revenue | 49.3 | 46.1 | -6.5% | 49.3 | 46.1 | -3.2 | -6.5% |
| Japan | Operating profit ^{**} | 7.6 | 4.2 | -45.4% | 7.6 | 5.2 | -2.4 | -31.6% |
| Acia | Revenue | 81.8 | 88.1 | 7.8% | 81.7 | 90.8 | 9.1 | 11.2% |
| Asia | Operating profit | 11.9 | 10.7 | -10.0% | 10.1 | 13.6 | 3.4 | 34.0% |
| Ossaria | Revenue | - | 34.4 | - | - | - | - | - |
| Oceania | Operating profit | _ | 3.0 | _ | - | - | - | _ |
| Amoricaa | Revenue | 18.5 | 17.7 | -4.4% | 18.5 | 18.2 | -0.3 | -1.5% |
| Americas | Operating profit | 0.7 | 1.0 | 48.0% | 0.7 | 1.1 | 0.4 | 53.5% |
| Othere | Revenue | 3.6 | 10.5 | 191.3% | 3.6 | 3.3 | -0.3 | -7.4% |
| Others | Operating profit | -0.6 | -7.3 | - | -0.6 | -0.7 | -0.1 | - |
| Total | Revenue | 153.2 | 196.9 | 28.5% | 153.1 | 158.5 | 5.4 | 3.5% |
| ιυιαι | Operating profit | 19.7 | 11.6 | -41.3% | 17.9 | 19.2 | 1.3 | 7.0% |

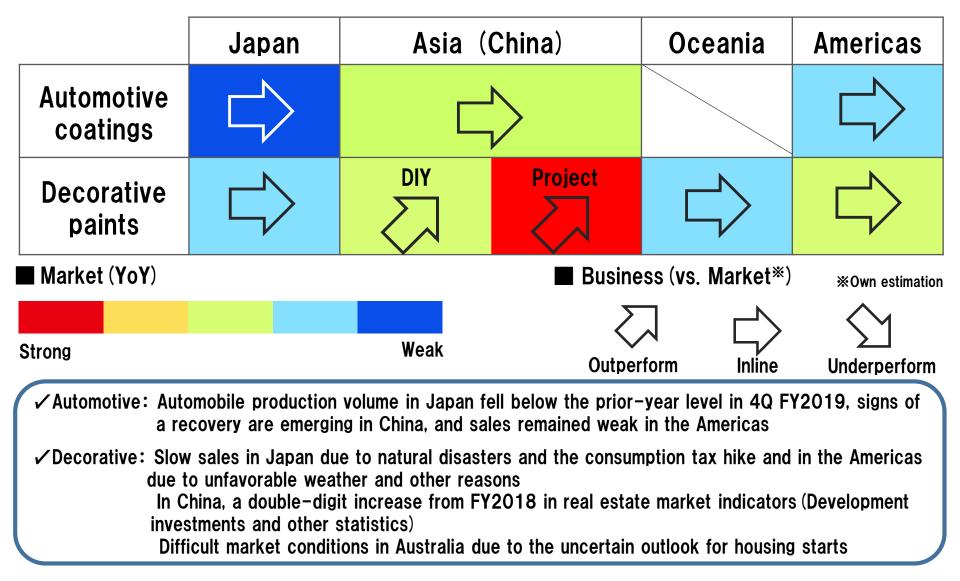
*Excluding dividends from overseas group companies (FY2018 4Q:- , FY2019 4Q:-)

✓ Japan: Revenue decreased because of lower automobile production and the negative effects of natural disasters and the October 2019 consumption tax hike Earnings decreased due to lower revenue and higher personnel and other SG&A expenses

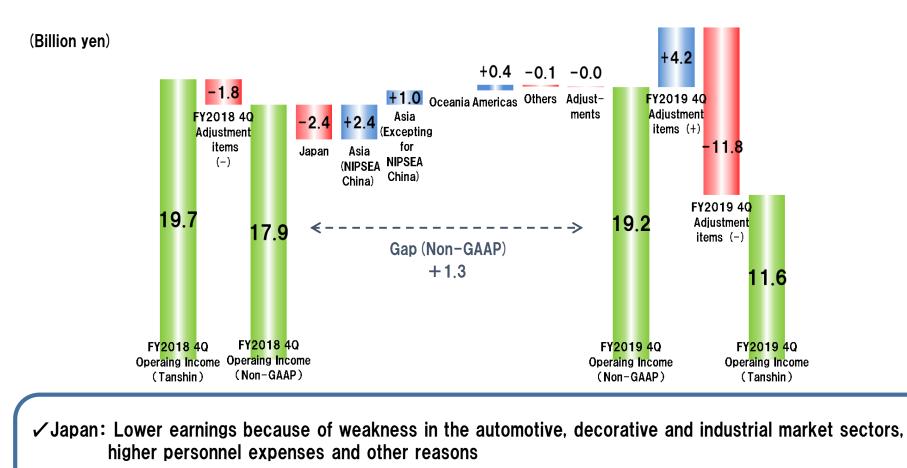
✓Asia: Increase in earnings due to higher revenue contributed by the strong performance of the decorative paints business of NIPSEA China and lower prices of raw materials than in FY2018

2. FY2019 4Q Results (by Region)

2-1. Market & Business Environment (4Q)



2-2. Operating Profit Gap Analysis (Based on Non-GAAP Results)



✓Asia: Increase in earnings due to the strong performance of the NIPSEA China decorative paints business and lower cost of raw materials than in FY2018

2-3. Result Analysis by Region (Japan)

| (Billion yen) | | Res | ults (Tansh | in) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | |
|------------------|------------------------|--------------|--------------|------------|--|--------------|-----------------|------------|
| | | FY2018 4Q | FY2019 4Q | YoY (%) | FY2018 4Q | FY2019 4Q | YoY (Amount) | YoY (%) |
| | Automotive coatings | 12.1 | 10.2 | -15.5% | 12.1 | 10.2 | -1.9 | -15.5% |
| | Decorative paints | 13.0 | 11.8 | -9.1% | 13.0 | 11.8 | -1.2 | -9.1% |
| 000 | Industrial coatings | 11.2 | 10.4 | -6.6% | 11.2 | 10.4 | -0.7 | -6.6% |
| Revenue | Fine chemicals | 2.4 | 2.1 | -10.1% | 2.4 | 2.1 | -0.2 | -10.1% |
| | Others 💥 1 | 10.7 | 11.6 | 7.9% | 10.7 | 11.6 | 0.8 | 7.9% |
| | Total | 49.3 | 46.1 | -6.5% | 49.3 | 46.1 | -3.2 | -6.5% |
| Operating profit | | 7.6 | 4.2 | -45.4% | 7.6 | 5.2 | -2.4 | -31.6% |
| OP margii | ı | 15.5% | 9.1% | -6.5pt | 15.5% | 11.3% | - | -4.2pt |



The Company product was used in the 26th National Architectural Painting Skills Competition

[Major reasons for changes]

■Automotive: Lower revenue due to decline in automobile production volume (-9.8% YoY*2)

- ■Decorative: Lower revenue due to construction sector downturn caused by natural disasters and the October 2019 consumption tax hike in Japan
- ■Industrial: Lower revenue due to construction machinery sector downturn caused by a typhoon (2-month interruption in supply of parts) and slow sales of steel furniture caused by the consumption tax hike

OP profit: Down due to factors affecting revenue and to higher personnel and other SG&A expenses

2-4. Result Analysis by Region (NIPSEA China)

| (Billion yen) | | Res | ults (Tansh | nin) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | |
|---------------|------------------------|--------|-------------|--------|--|--------|----------|--------|
| | | FY2018 | FY2019 | YoY | FY2018 | FY2019 | YoY | YoY |
| | | 4Q | 4Q | (%) | 4Q | 4Q | (Amount) | (%) |
| | Automotive coatings | 9.4 | 9.1 | -4.1% | 9.4 | 9.7 | 0.3 | 2.9% |
| | Decorative paints | 40.3 | 47.7 | 18.3% | 40.7 | 48.8 | 8.1 | 19.9% |
| Revenue | Industrial coatings | 4.6 | 4.0 | -14.2% | 4.4 | 4.6 | 0.2 | 4.7% |
| | Others 💥 1 | 1.0 | 0.5 | -55.5% | 0.8 | 0.6 | -0.2 | -24.5% |
| | Total | 55.4 | 61.2 | 10.4% | 55.3 | 63.7 | 8.4 | 15.1% |
| Operating | profit | 7.8 | 8.3 | 6.7% | 6.0 | 8.4 | 2.4 | 40.6% |
| OP margin | า | 14.1% | 13.6% | -0.5pt | 10.8% | 13.2% | - | 2.4pt |



The new product "投影漆" for home projection scene launched on Nov. 2019

%1 The "Others" business includes marine, auto refinish business and etc.

| [Major reasons | for changes] |
|----------------|--|
| Automotive: | Automobile production remained low but increased in the 4Q (+3.4% YoY ^{*2}); Production increased at Japanese and Chinese automakers – Higher revenue |
| Decorative: | DIY segment premium and economy product sales up due to continued success of promotions – Higher revenue (+5% YoY) Project segment sales increased due to increase in construction projects – Higher revenue (+42% YoY) |
| Industrial: | Sales in the heavy machinery/construction machinery sectors remained weak but higher sales for building materials and home appliances in the coil coating business – Higher revenue |
| □OP profit: | Increased due to revenue growth and improvement in the RMC ^{*3} ratio from 60% to 56% - Higher earning |

 **2 Japan Automobile Manufacturers Association
 **3 Row Material Cost

 NIPPON PAINT HOLDINGS GROUP

2-5. Result Analysis by Region (Asia Excepting for NIPSEA China)

| (Billion yen) | Res | ults (Tansh | nin) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | |
|------------------|-------------------|-------------|--------|--|--------|----------|-------|
| | FY2018 FY2019 YoY | | | FY2018 | FY2019 | YoY | YoY |
| | 4Q | 4Q | (%) | 4Q | 4Q | (Amount) | (%) |
| Revenue | 26.4 | 27.0 | 2.3% | 26.4 | 27.1 | 0.8 | 2.9% |
| Operating profit | 4.1 | 2.4 | -41.6% | 4.1 | 5.2 | 1.0 | 24.5% |
| OP margin | 15.7% | 9.0% | -6.7pt | 15.7% | 19.0% | - | 3.3pt |

| [Major reasons for c | hanges] |
|----------------------|---|
| Malaysia Group: | Strong sales of decorative paints in Malaysia – Higher revenue |
| Singapore Group: | Sales remained low because of slow in Vietnam decorative and automotive segment and offset with higher sale in Singapore building material sales in Q4 – Higher revenue |
| Thailand Group: | Lower automobile production (-21.4% YoY*) brought down sales – Lower revenue |
| □OP profit: | Increased due to revenue growth and decline in cost of raw material in Malaysia and Thailand |

*** The Federation of Thai Industries**

2-6. Result Analysis by Region (Oceania)

| (Billion | yen) | Res | ults (Tansh | in) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | |
|-------------------------|---------------------------|--------------|--------------|-------------------|--|--------------|-----------------|------------|
| | | FY2018 4Q | FY2019 4Q | YoY (%) | FY2018 4Q | FY2019 4Q | YoY (Amount) | YoY (%) |
| | Decorative paints | - | 18.0 | - | - | - | - | - |
| Revenue | Industrial coatings | - | 1.5 | - | - | - | - | _ |
| nevenue | Paint related business | - | 14.9 | - | - | - | - | - |
| | Total | - | 34.4 | - | - | - | - | - |
| Operating | profit | - | 3.0 | - | - | - | - | - |
| OP margin | ı | - | 8.6% | - | - | - | - | - |
| OP margin (Before PP | า A depriciation) | - | 9.7% | - | - | - | - | - |



Dulux Color Forecast 2020

[Major reasons for changes] **XYoY** changes using "Tanshin" and local currencies

Decorative: Higher revenue as strong sales at major retailers offset negative effect of partial inventory adjustments

Paint related Lower revenue due to low levels of infrastructure expenditures and construction starts business:

OP profit: No change as positive and negative factors offset each other

2-7. Result Analysis by Region (Americas)

| (Billion yen) | | Res | ults (Tansh | in) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | |
|------------------|------------------------|--------------|--------------|------------|--|--------------|-----------------|------------|
| | | FY2018 4Q | FY2019 4Q | YoY (%) | FY2018 4Q | FY2019 4Q | YoY (Amount) | YoY (%) |
| | Automotive coatings | 6.7 | 6.2 | -8.3% | 6.7 | 6.3 | -0.4 | -5.7% |
| | Decorative paints | 10.9 | 10.7 | -2.4% | 10.9 | 11.0 | 0.1 | 0.7% |
| Revenue | Fine chemicals | 0.8 | 0.8 | 2.2% | 0.8 | 0.9 | 0.0 | 5.1% |
| | Others 💥 1 | 0.0 | 0.0 | -33.1% | 0.0 | 0.0 | 0.0 | -30.3% |
| | Total | 18.5 | 17.7 | -4.4% | 18.5 | 18.2 | -0.3 | -1.5% |
| Operating profit | | 0.7 | 1.0 | 48.0% | 0.7 | 1.1 | 0.4 | 53.5% |
| OP margin | ı | 3.8% | 5.9% | 2.1pt | 3.8% | 5.9% | - | 2.1pt |



Opened in 2018, Agoura Hills, CA



%1 The "Others" business Includes marine, auto refinish business and etc.

[Major reasons for changes]

Automotive: Lower revenue due to decline in automobile production volume (-9.9% YoY*2)

- Decorative: No change in revenue despite record-setting rain (16 days) as sales in non-coastal regions increased
- **OP** profit: Increased despite lower automotive coatings revenue because of decorative paints price revisions and the contribution of RMC reduction activity

%2 Japan Automobile Manufacturers Association

2–8. Result Analysis by Region (Others)

| (Billion | yen) | Res | ults (Tansh | nin) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | |
|-----------|---------------------------|--------|-------------|----------|--|--------|----------|---------|
| | | FY2018 | FY2019 | YoY | FY2018 | FY2019 | YoY | YoY |
| | | 4Q | 4Q | (%) | 4Q | 4Q | (Amount) | (%) |
| | Automotive coatings | 3.3 | 3.0 | -10.2% | 3.3 | 3.1 | -0.3 | -7.7% |
| | Decorative paints | - | 4.2 | - | - | - | - | - |
| | Industrial coatings | 0.1 | 0.9 | 1,189.0% | 0.1 | 0.0 | -0.1 | -78.7% |
| Revenue | Fine chemicals | 0.2 | 0.3 | 29.5% | 0.2 | 0.3 | 0.1 | 30.9% |
| | Others ※ | 0.0 | 0.0 | -97.1% | 0.0 | 0.0 | 0.0 | -100.1% |
| | Paint related business | - | 2.2 | - | _ | _ | - | - |
| | Total | 3.6 | 10.5 | 191.3% | 3.6 | 3.3 | -0.3 | -7.4% |
| Operating | profit | -0.6 | -7.3 | - | -0.6 | -0.7 | -0.1 | - |
| OP margii | ı | -15.6% | -69.6% | - | -15.6% | -20.6% | - | - |



Betek Boya's product Color matching device "Renxmatik"

% The "Others" business Includes marine, auto refinish business and etc.

| [Major reasons f | or changes] |
|------------------|---|
| Automotive: | Lower revenue due to decline in automobile production volume in Europe |
| ■Betek Boya: | %YoY changes using "Tanshin" and local currencies, second half No change in revenue and increase in operating profit due to holding down advertising expenses and the lower cost of raw materials resulting from the appreciation of the Turkish lira |
| □OP profit: | Increase operating loss because of decline in automotive coatings revenue |

3. FY2020 Forecast

3. FY2020 Forecast (1)

- We will withhold the announcement of FY2020 forecast given the continued evolvement of novel coronavirus outbreak whereby the effect at this point is not quantifiable in a reasonable manner
- •No employee within NPHD Group affected by virus to date. We place highest priority in our employee safety when considering resumption of operations
- •Novel Coronavirus Emergency Headquarters established and BCP monitored on a daily basis. Limited effects outside of China operations to date
- •We plan to announce FY2020 forecast as soon as practical, post peak out

Resumption of factory operations in China

- •Decision will be based on employee safety first and close coordination with government authorities
- •Delayed return of factory personnel could affect certain locations with a large number of employees from other regions

Impact on raw material procurement

- •Limited impact on the supply of raw materials in China. Possible delays in the supply of certain imported materials. Also considering alternative materials/sources
- •Limited impact on supply of raw materials in Japan or other Asian countries
- •Continue to monitor the situation while also monitoring inventories, logistics and other items

3. FY2020 Forecast (2)

Current view regarding novel coronavirus impact on FY2020 financials

- •Close correlation with timing of peak out. Effect on 1Q inevitable but possible to recover within fiscal year
- •For China decorative paints business, DIY segment may be more affected
- •For China automotive and industrial coatings business, closely coordinating with our customers
- Sufficient liquidity secured regarding financing
- •We are confident of Nipsea Group's ability to quickly recover once soothing takes place. NPHD Group fully supporting the recovery

Other assumptions regarding FY2020 outlook

•Plan to invest more in Japan in order to build a sound base for sustainable growth

- ·Cautious automobile industry outlook, in Japan and other parts of the world
- Constant raw material cost
- •Full year contributions from DuluxGroup and Betek Boya (based on "Tanshin")
- →FY2020 plan: DuluxGroup revenue 143.0 bn yen, OP profit 17.0 bn yen*

Betek Boya revenue 34.0 bn yen, OP profit 3.1 bn yen^{*} ** Before PPA depreciation

4-(1). Reference: FY2019 Highlights

4-(1)-1. FY2019 Highlights

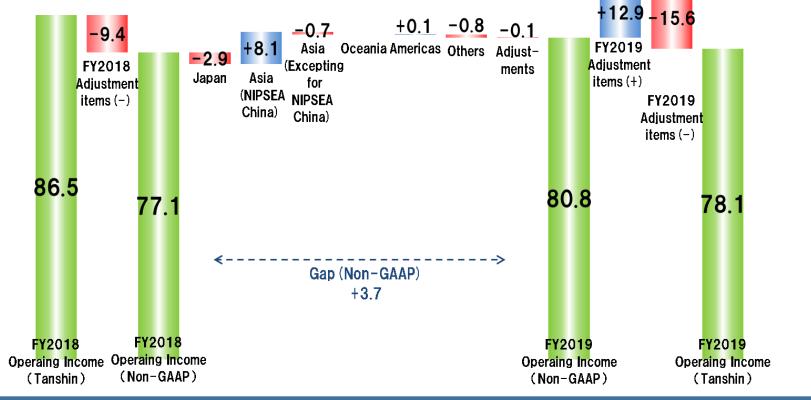
| (Billion yen) | Res | ults (Tansh | in) | | Results (No ng the adjus | on-GAAP) tment items | effect) |
|---------------------|--------|----------------|--------|--------|-----------------------------|-------------------------|-------------------|
| | FY2018 | FY2019 YoY (%) | | FY2018 | FY2019 | YoY (Amount) | YoY (%) |
| Revenue | 627.7 | 692.0 | 10.3% | 627.6 | 646.2 | 18.6 | 3.0% |
| Operating profit | 86.5 | 78.1 | -9.8% | 77.1 | 80.8 | 3.7 | 4.8% |
| OP margin | 13.8% | 11.3% | -2.5pt | 12.3% | 12.5% | - | 0.2pt |
| Profit before tax | 89.1 | 79.5 | -10.7% | 79.7 | 82.6 | 3.0 | 3.7% |
| Profit [*] | 45.4 | 36.7 | -19.0% | 40.7 | 41.0 | 0.3 | 0.8% |

※ Profit attributable to owners of parent

- Revenue: Increased as strong China decorative paints business revenue and steady decorative paints sales in Japan and the Americas outweighed the negative impact of challenging global automotive market conditions
- ✓ OP profit: Higher as revenue growth and lower cost of raw materials offset increase in personnel and other SG&A expenses

4-(1)-2. Operating Profit Gap Analysis (Based on Non-GAAP Results)

(Billion yen)



- ✓ Japan: Earnings decreased mainly because of higher personnel expenses and other reasons: earnings in the decorative paints and industrial coatings businesses remained steady
- ✓Asia: Earnings were much higher due to the strong performance of the China decorative paints business and the consistently low cost of raw materials

4-(1)-3. Revenue & Operating Profit by Region

| (Billion ye | n) | Res | ults (Tansh | in) | | Results (No ng the adjus | on-GAAP) tment items | effect) |
|-----------------------|---------------------------------|--------|-------------|------------|-------|-----------------------------|-------------------------|-------------------|
| | | FY2018 | FY2019 | YoY (%) | 2018年 | 2019年 | YoY (Amount) | YoY (%) |
| lanan | Revenue | 182.8 | 182.6 | -0.1% | 182.8 | 182.6 | -0.2 | -0.1% |
| Japan | Operating profit ^{**1} | 29.6 | 23.4 | -21.0% | 27.4 | 24.4 | -2.9 | -10.7% |
| | Revenue | 355.7 | 359.2 | 1.0% | 355.6 | 374.4 | 18.7 | 5.3% |
| Asia | Operating profit | 52.4 | 50.8 | -3.1% | 45.3 | 52.7 | 7.4 | 16.3% |
| a : *2 | Revenue | - | 47.6 | - | - | - | - | - |
| Oceania ^{%2} | Operating profit | - | 5.9 | - | - | - | - | - |
| A | Revenue | 75.2 | 74.6 | -0.8% | 75.2 | 75.4 | 0.2 | 0.3% |
| Americas | Operating profit | 5.0 | 5.0 | 0.4% | 5.0 | 5.1 | 0.1 | 1.4% |
| Othere | Revenue | 13.9 | 28.0 | 101.5% | 13.9 | 13.9 | 0.0 | -0.3% |
| Others | Operating profit | -0.5 | -7.0 | - | -0.5 | -1.4 | -0.8 | _ |
| Tabal | Revenue | 627.7 | 692.0 | 10.3% | 627.6 | 646.2 | 18.6 | 3.0% |
| Total | Operating profit | 86.5 | 78.1 | -9.8% | 77.1 | 80.8 | 3.7 | 4.8% |

%1 Excluding dividends from overseas group companies (FY2018:14.0 bn yen, FY2019:13.6 bn yen) %2 FY2019 figures for Oceania include DuluxGroup in the last four months of the year

- ✓ Japan: The Decorative paints and industrial coatings businesses performed steadily and revenue was level with FY2018. Earnings decreased due to higher personnel expenses and other reasons
- ✓Asia: Revenue increased mainly because of the China decorative paints business. Revenue growth and the low cost of raw materials resulted in higher earnings

4-(2). Reference: FY2019 Results (by Region)

4-(2)-1. Result Analysis by Region (Japan)

| (Billion | yen) | Res | ults (Tansh | in) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | | | | |
|-----------|------------------------|--------|-------------|-------------------|--|--------|-----------------|------------|--|--|--|
| | | FY2018 | FY2019 | YoY (%) | FY2018 | FY2019 | YoY (Amount) | YoY (%) | | | |
| | Automotive coatings | 45.3 | 44.9 | -0.8% | 45.3 | 44.9 | -0.4 | -0.8% | | | |
| | Decorative paints | 46.8 | 48.2 | 3.0% | 46.8 | 48.2 | 1.4 | 3.0% | | | |
| Dovonuo | Industrial coatings | 40.6 | 40.7 | 0.2% | 40.6 | 40.7 | 0.1 | 0.2% | | | |
| Revenue | Fine chemicals | 8.9 | 8.7 | -2.4% | 8.9 | 8.7 | -0.2 | -2.4% | | | |
| | Others 💥 1 | 41.2 | 40.1 | -2.7 % | 41.2 | 40.1 | -1.1 | -2.7% | | | |
| | Total | 182.8 | 182.6 | -0.1% | 182.8 | 182.6 | -0.2 | -0.1% | | | |
| Operating | profit | 29.6 | 23.4 | -21.0% | 27.4 | 24.4 | -2.9 | -10.7% | | | |
| OP margir | ı | 16.2% | 12.8% | -3.4pt | 15.0% | 13.4% | - | -1.6pt | | | |



TENNOZ ART FESTIVAL 2019 Artwork, the Company provided artists with the paints (Author: ARIZ: Photo: Shin Hamada)

[Major reasons for changes]

Automotive: No change due to flat automobile production volume (-0.2% YoY^{*2}), the consumption tax hike and lower coating exports

- Decorative: Higher revenue because of a steady market for decorative paints and retail sales growth in the building construction sector
- Industrial: No change in revenue: higher sales in the steel coil sector due to a temporary upturn in disaster recovery and prevention projects, downturn in the building construction market because of the 4Q typhoon, negative effect of consumption tax hike on the steel furniture market

OP profit: Down because of higher personnel and other SG&A expenses

******1 The "Others" business Includes marine, auto refinish business and etc. ******2 MarkLines **NIPPON PAINT HOLDINGS GROUP**

4-(2)-2. Result Analysis by Region (NIPSEA China)

| (Billion | yen) | Res | ults (Tansh | in) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | | | |
|----------------------|------------------------|--------|-------------|------------|--|--------|-----------------|------------|--|--|
| | | FY2018 | FY2019 | YoY (%) | FY2018 | FY2019 | YoY (Amount) | YoY (%) | | |
| | Automotive coatings | 39.4 | 33.8 | -14.2% | 39.0 | 35.6 | -3.4 | -8.7% | | |
| Decorative paints | 189.2 | 202.7 | 7.1% | 190.3 | 212.9 | 22.5 | 11.8% | | | |
| Revenue | Industrial coatings | 20.9 | 18.4 | -11.7% | 20.2 | 19.4 | -0.8 | -3.9% | | |
| | Others 💥 1 | 2.3 | 2.6 | 14.7% | 2.1 | 2.7 | 0.7 | 32.3% | | |
| | Total | 251.7 | 257.5 | 2.3% | 251.6 | 270.6 | 19.0 | 7.6% | | |
| Operating profit | | 38.4 | 40.1 | 4.4% | 31.2 | 39.3 | 8.1 | 25.8% | | |
| OP margin | | 15.3% | 15.6% | 0.3pt | 12.4% | 14.5% | - | 2.1pt | | |



The products series collaborating with the novel "The Little Prince" are additive-free and purify chemicals

[Major reasons for changes]
Automotive: Challenging automotive mar

■Automotive: Challenging automotive market (-6.0%^{*2} YoY) brought down production, mainly at Chinese automakers – Lower revenue

- Decorative: DIY segment premium and economy paint sales up due to continued success of promotions - Higher revenue (+2% YoY) Project segment sales increased due to increase in construction project - Higher revenue (+35% YoY)
- Industrial: Production volume in the coil coating business was strong but production remained low in the agricultural machinery and construction machinery industries Lower revenue

□OP profit: Increased as revenue growth in the decorative paints business and an improvement in the RMC ratio from 56% to 55% outweighed the impact of lower automotive coatings and industrial coatings sales – Higher earnings

■ 4-(2)-3. Result Analysis by Region (Asia Excepting for NIPSEA China)

| (Billion yen) | Res | ults (Tansh | in) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | | | |
|------------------|--------|-------------|------------|--|--------|-----------------|------------|--|--|
| | FY2018 | FY2019 | YoY (%) | FY2018 | FY2019 | YoY (Amount) | YoY (%) | | |
| Revenue | 104.1 | 101.7 | -2.2% | 104.1 | 103.8 | -0.3 | -0.3% | | |
| Operating profit | 14.0 | 10.7 | -23.7% | 14.0 | 13.4 | -0.7 | -4.8% | | |
| OP margin | 13.5% | 10.5% | -3.0pt | 13.5% | 12.9% | - | -0.6pt | | |

| / | [Major reasons for c | changes] | |
|---|----------------------|---|--|
| | ■Malaysia Group: | Strong sales of decorative paints in Malaysia since 2Q FY2019 – Higher revenue | |
| | Singapore Group: | The decline in construction projects is affecting the performance of the core Singapore Group – Lower revenue | |
| L | ■Thailand Group: | Lower automobile production (-7.4% YoY*) is impacting performance – Lower revenue | |
| l | □OP profit: | Lower revenue in Singapore outweighed the revenue growth in Malaysia and an improvement in the raw material cost – Lower earnings | |
| | | | |

****** The Federation of Thai Industries

4-(2)-4. Result Analysis by Region (Oceania)

| (Billion | yen) | Res | ults (Tansh | in) | (excludi | Results (N ing the adjust | on-GAAP) tment items | effect) |
|-------------------------|---------------------------|--------|-------------|------------|----------|------------------------------|-------------------------|------------|
| | | FY2018 | FY2019 | YoY (%) | FY2018 | FY2019 | YoY (Amount) | YoY (%) |
| | Decorative paints | - | 24.6 | - | - | - | - | - |
| Revenue | Industrial coatings | - | 2.0 | - | - | - | - | - |
| nevenue | Paint related business | - | 21.0 | - | - | - | - | - |
| | Total | - | 47.6 | - | - | - | - | - |
| Operating | profit | - | 5.9 | - | - | - | - | - |
| OP margin | ı | - | 12.3% | - | - | - | - | - |
| OP margin (Before PP | ۱ A depriciation) | - | 13.1% | - | - | - | - | - |



The Interior design based on Dulux Color Forecast 2020

[Major reasons for changes]

4-(2)-5. Result Analysis by Region (Americas)

| (Billion | yen) | Res | ults (Tansh | nin) | | Results (No ng the adjus | on-GAAP) tment items' | effect) |
|------------------|------------------------|--------|-------------|------------|--------|-----------------------------|--------------------------|-------------------|
| | | FY2018 | FY2019 | YoY (%) | FY2018 | FY2019 | YoY (Amount) | YoY (%) |
| | Automotive coatings | 27.3 | 25.9 | -5.1% | 27.3 | 26.2 | -1.1 | -4.0% |
| Decora paints | Decorative paints | 44.6 | 45.4 | 1.7% | 44.6 | 45.8 | 1.2 | 2.7% |
| Revenue | Fine chemicals | 3.1 | 3.1 | 1.3% | 3.1 | 3.2 | 0.1 | 2.3% |
| | Others 💥 1 | 0.2 | 0.2 | 4.3% | 0.2 | 0.2 | 0.0 | 5.4% |
| | Total | 75.2 | 74.6 | -0.8% | 75.2 | 75.4 | 0.2 | 0.3% |
| Operating profit | | 5.0 | 5.0 | 0.4% | 5.0 | 5.1 | 0.1 | 1.4% |
| OP margin | | 6.6% | 6.7% | 0.1pt | 6.6% | 6.7% | - | 0.1pt |



The consulting service by professional color advisors in each stores



Opened in 2019, Merced, CA

%1 The "Others" business Includes marine, auto refinish business and etc.

[Major reasons for changes]

- ■Automotive: Lower revenue due to decline in automobile production volume (-2.8% YoY*2)
- Decorative: Higher revenue as strong residential sector sales offset the negative effects of record-setting 1Q and 4Q rain
- **OP** profit: Increased as price revisions and a product mix improvement for decorative paints offset lower automotive coatings earnings

%2 Japan Automobile Manufacturers Association

4-(2)-6. Result Analysis by Region (Others)

| (Billion | yen) | Res | ults (Tansh | in) | Results (Non-GAAP) (excluding the adjustment items' effect) | | | | | |
|------------------|---------------------------|--------|-------------|------------|--|--------|-----------------|------------|--|--|
| | | FY2018 | FY2019 | YoY (%) | FY2018 | FY2019 | YoY (Amount) | YoY (%) | | |
| | Automotive coatings | 12.8 | 11.8 | -8.3% | 12.8 | 12.7 | -0.2 | -1.5% | | |
| | Decorative paints | | 8.8 | - | - | - | - | - | | |
| | Industrial coatings | 0.3 | 1.8 | 600.6% | 0.3 | 0.1 | -0.2 | -57.6% | | |
| Revenue | Fine chemicals | 0.8 | 1.0 | 37.3% | 0.8 | 1.1 | 0.3 | 44.5% | | |
| | Others ※ | 0.0 | 0.0 | -86.1% | 0.0 | 0.0 | 0.0 | -99.3% | | |
| | Paint related business | - | 4.6 | - | - | - | - | - | | |
| | Total | 13.9 | 28.0 | 101.5% | 13.9 | 13.9 | 0.0 | -0.3% | | |
| Operating profit | | -0.5 | -7.0 | - | -0.5 | -1.4 | -0.8 | - | | |
| OP margir | 1 | -3.8% | -24.9% | - | -3.8% | -9.8% | - | - | | |

% The "Others" business Includes marine, auto refinish business and etc.

[Major reasons for changes]

Automotive: Lower revenue because of the decline in automobile production volume in Europe

OP profit: Increase operating loss because of the decline in automotive coatings revenue

4-(3). Reference: Breakdown of the Adjustment Items

4-(3)-1. Breakdown of the Adjustment Items (4Q)

| (Billion ye | en) | | | FY201 | 8 4Q | | | FY2019 4Q | | | | | |
|-------------|------------------------|----|--------------------------------|------------------------|----------------------|--------------------------|-------|-----------|--------------------------------|------------------------|----------------------|--------------------------|-------|
| | | FX | Subsidy, Insurance, etc. | M&A related cost | Impair- ment loss | New acqui- sitions | Total | FX | Subsidy, Insurance, etc. | M&A related cost | Impair- ment loss | New acqui- sitions | Total |
| | Automotive | - | - | - | - | - | - | - | | - | - | - | - |
| | Decorative | - | - | - | - | - | - | - | - | - | - | - | - |
| | Industrial | - | - | - | - | - | - | - | - | - | - | - | - |
| Japan | Fine chemicals | - | - | - | - | - | - | - | - | - | - | - | - |
| | Others % | - | - | - | - | - | - | - | - | - | - | - | _ |
| | Revenue | - | - | - | - | - | - | - | - | - | - | - | _ |
| | Operating profit | - | - | - | - | - | - | - | - | -0.2 | -0.8 | - | -1.1 |
| | Decorative | - | - | - | - | - | - | - | - | - | - | 18.0 | 18.0 |
| | Industrial | - | - | - | - | - | - | - | - | - | - | 1.5 | 1.5 |
| Oceania | Paint related business | - | - | - | - | - | - | - | - | - | - | 14.9 | 14.9 |
| | Revenue | - | - | - | - | - | - | - | - | - | - | 34.4 | 34.4 |
| | Operating profit | - | - | - | - | - | - | - | - | - | - | 3.0 | 3.0 |
| | Automotive | - | - | - | - | - | - | -0.2 | - | - | - | - | -0.2 |
| | Decorative | - | - | - | - | - | - | -0.3 | - | - | - | - | -0.3 |
| Americas | Fine chemicals | - | - | - | - | - | - | 0 | - | - | - | - | 0 |
| Americas | Others % | - | - | - | - | - | - | 0 | - | - | - | - | 0 |
| | Revenue | - | - | - | - | - | - | -0.5 | - | - | - | - | -0.5 |
| | Operating profit | - | - | - | - | - | - | 0 | - | - | - | - | 0 |
| | Automotive | - | - | - | - | - | - | -0.1 | - | - | - | - | -0.1 |
| | Decorative | - | - | - | - | - | - | - | - | - | - | 4.2 | 4.2 |
| | Industrial | - | - | - | - | - | - | - | - | - | - | 0.9 | 0.9 |
| Others | Fine chemicals | - | - | - | - | - | - | 0 | - | - | - | - | 0 |
| Others | Others % | - | - | - | - | - | - | - | - | - | - | - | _ |
| | Paint related business | - | - | - | - | - | - | - | - | - | - | 2.2 | 2.2 |
| | Revenue | - | - | - | - | - | - | -0.1 | - | - | - | 7.3 | 7.2 |
| | Operating profit | - | - | - | - | - | - | 0 | | - | -7.8 | 1.1 | -6.6 |

% The "Others" business includes marine, auto refinish business and etc.

4-(3)-2. Breakdown of the Adjustment Items (4Q)

| (Billion y | en) | FY2018 4Q | | | | | | FY2019 4Q | | | | | |
|------------------------|---|--------------------|--------------------------------|------------------------|----------------------|--------------------------|---------------------------|--------------------------------------|--------------------------------|------------------------|-----------------------|--------------------------|--------------------------------------|
| | | FX | Subsidy, Insurance, etc. | M&A related cost | Impair- ment loss | New acqui- sitions | Total | FX | Subsidy, Insurance, etc. | M&A related cost | Impair- ment loss | New acqui- sitions | Total |
| | Automotive | 0.1 | - | - | - | - | 0.1 | -0.3 | - | - | - | - | -0.3 |
| | Decorative | -0.4 | - | - | - | - | -0.4 | -1.2 | - | - | - | - | -1.2 |
| | Industrial | 0.2 | - | - | - | - | 0.2 | -0.7 | - | - | - | - | -0.7 |
| Asia | Fine chemicals | - | - | - | | - | - | -0.1 | - | - | - | - | -0.1 |
| | Others % | 0.2 | - | - | - | - | 0.2 | -0.4 | - | - | - | - | -0.4 |
| | Revenue | 0.1 | - | - | - | - | 0.1 | -2.7 | - | - | - | - | -2.7 |
| | Operating profit | - | 1.8 | - | - | - | 1.8 | -0.3 | 0.1 | - | -2.6 | - | -2.8 |
| Dieakuowi | Automotive | 0.1 | | | 1 | | | | | | | | |
| Breakdown | of Asia | | | | | | | | | | | | |
| | | 0.1 | - | - | | - | 0.1 | -0.6 | - | - | - | - | -0.6 |
| | Decorative | -0.4 | | - | - | - | 0.1 -0.4 | -0.6 -1.1 | - | - | - | - - | -0.6 -1.1 |
| NIPSEA | | | | | - | - - - | | | | | - | | |
| | Decorative | -0.4 | - | - | - - - | - - - - | -0.4 | -1.1 | - | | - - - | - | -1.1 |
| NIPSEA China | Decorative Industrial | -0.4 0.2 | - | - | - - - - | - - - - | -0.4 0.2 | -1.1 -0.6 | - | - | | - | -1.1 -0.6 |
| | Decorative Industrial Others % | -0.4 0.2 0.2 | - | - | - - - - | | -0.4 0.2 0.2 | -1.1 -0.6 -0.2 | - | - | - | - - - | -1.1 -0.6 -0.2 |
| | Decorative Industrial Others % Revenue | -0.4 0.2 0.2 | - | | | | -0.4 0.2 0.2 0.1 | -1.1 -0.6 -0.2 -2.5 | - | - | - - - - | - - - | -1.1 -0.6 -0.2 -2.5 |
| China | Decorative Industrial Others X Revenue Operating profit | -0.4 0.2 0.2 | - | | | | -0.4 0.2 0.2 0.1 | -1.1 -0.6 -0.2 -2.5 | - - - 0.1 | - | | - - - | -1.1 -0.6 -0.2 -2.5 |
| | Decorative Industrial Others & Revenue Operating profit Revenue | -0.4 0.2 0.2 | - - - 1.8 | - - - - | - | | -0.4 0.2 0.2 0.1 | -1.1 -0.6 -0.2 -2.5 -0.2 | - - - 0.1 | | | - - - - | -1.1 -0.6 -0.2 -2.5 -0.1 |
| China Excepting for | Decorative Industrial Others ※ Revenue Operating profit | -0.4 0.2 0.2 | - - - 1.8 | | - | | -0.4 0.2 0.2 0.1 | -1.1 -0.6 -0.2 -2.5 -0.2 | - - - 0.1 | | - - - - - | - | -1.1 -0.6 -0.2 -2.5 -0.1 |

* The "Others" business includes marine, auto refinish business and etc.

4-(3)-3. Breakdown of the Adjustment Items (Full Year)

| | | | | FY20 | 018 | | | | | FY20 | 019 | | |
|----------|------------------------|----|--------------------------------|------------------------|----------------------|--------------------------|-------|------|--------------------------------|------------------------|----------------------|--------------------------|-------|
| | | FX | Subsidy, Insurance, etc. | M&A related cost | Impair- ment loss | New acqui- sitions | Total | FX | Subsidy, Insurance, etc. | M&A related cost | Impair- ment loss | New acqui- sitions | Total |
| | Automotive | | | - | - | - | - | - | - | - | - | - | - |
| | Decorative | | | - | - | - | - | - | - | - | - | - | - |
| | Industrial | | - - | - | - | - | - | - | - | - | - | - | - |
| Japan | Fine chemicals | | - - | - | - | - | - | - | - | - | - | - | - |
| | Others ※ | | | - | - | - | - | - | - | - | - | - | - |
| | Revenue | | | - | - | - | - | - | - | - | - | - | - |
| | Operating profit | | - 2.3 | - | - | - | 2.3 | - | 2.0 | -2.2 | -0.8 | - | -1.0 |
| | Decorative | | | - | - | - | - | - | - | - | - | 24.6 | 24.6 |
| | Industrial | | | - | - | - | - | - | - | - | - | 2.0 | 2.0 |
| Oceania | Paint related business | | | - | - | - | - | - | - | - | - | 21.0 | 21.0 |
| | Revenue | | | - | - | - | - | - | - | - | - | 47.6 | 47.6 |
| | Operating profit | | | - | - | - | - | - | - | - | - | 5.9 | 5.9 |
| | Automotive | | | - | - | - | - | -0.3 | - | - | - | - | -0.3 |
| | Decorative | | | - | - | - | - | -0.5 | - | - | - | - | -0.5 |
| Americas | Fine chemicals | | - - | - | - | - | - | 0 | - | - | - | - | C |
| Americas | Others * | | | - | - | - | - | 0 | - | - | - | - | C |
| | Revenue | | | - | - | - | - | -0.8 | - | - | - | - | -0.8 |
| | Operating profit | | | - | - | - | - | -0.1 | - | - | - | - | -0.1 |
| | Automotive | | | - | - | - | - | -0.9 | - | - | - | - | -0.9 |
| | Decorative | | | - | - | - | - | - | - | - | - | 8.8 | 8.8 |
| | Industrial | | | - | - | - | - | 0 | - | - | - | 1.7 | 1.7 |
| Others | Fine chemicals | | | - | - | - | - | -0.1 | - | - | - | - | -0.1 |
| others | Others ** | | | - | - | - | - | 0 | - | - | - | 0 | 0 |
| | Paint related business | | | - | - | - | - | - | - | - | - | 4.6 | 4.6 |
| | Revenue | | | - | - | - | - | -0.9 | - | - | - | 15.1 | 14.2 |
| | Operating profit | | | - | - | - | - | 0 | - | - | -7.8 | 2.2 | -5.6 |

4-(3)-4. Breakdown of the Adjustment Items (Full Year)

| | | | | FY2018 | | | | | FY2019 | | | | | | |
|----------------------------------|---|---------------------------------------|--------------------------------|------------------------|----------------------|--|----------------------------------|--|--------------------------------|----------------------------|---|---|---|--|--|
| | | FX | Subsidy, Insurance, etc. | M&A related cost | Impair- ment loss | New acqui- sitions | Total | FX | Subsidy, Insurance, etc. | M&A related cost | Impair- ment loss | New acqui- sitions | Total | | |
| | Automotive | 0.4 | - | - | - | - | 0.4 | -2.2 | - | - | - | - | -2.2 | | |
| | Decorative | -1.2 | - | - | - | - | -1.2 | -10.5 | - | - | - | - | -10.5 | | |
| | Industrial | 0.7 | - | - | - | - | 0.7 | -1.6 | - | - | - | - | -1.6 | | |
| Asia | Fine chemicals | - | - | - | - | - | - | -0.3 | - | - | - | - | -0.3 | | |
| | Others % | 0.2 | - | - | - | - | 0.2 | -0.6 | - | - | - | - | -0.6 | | |
| | Revenue | 0.1 | - | - | - | - | 0.1 | -15.1 | - | - | - | - | -15.1 | | |
| | A A | - | 7.1 | _ | - | - | 7.1 | -2.1 | 2.8 | - | -2.6 | - | -1.9 | | |
| Breakdown | Operating profit of Asia | | | | <u> </u> | | | | · | | | | | | |
| | Operating profit | | | | | | | | | | | | | | |
| Breakdown | | | | _ | _ | _ | | | | _ | | | -1.8 | | |
| Breakdown | of Asia Automotive | 0.4 | _ | - | _ | - - | 0.4 | -1.8 | _ | - | - | - | | | |
| | of Asia | 0.4 | - | | - | - | 0.4 -1.2 | -1.8 -10.2 | - | - | - | - | -10.2 | | |
| NIPSEA | of Asia Automotive Decorative | 0.4 -1.2 0.7 | | | - | - | 0.4 | -1.8 -10.2 -1.0 | - | | - | | -10.2 -1.0 | | |
| | of Asia Automotive Decorative Industrial | 0.4 -1.2 0.7 0.2 | | | | - - - - | 0.4 -1.2 0.7 | -1.8 -10.2 -1.0 -0.1 | - | | | | -10.2 -1.0 -0.1 | | |
| NIPSEA | of Asia Automotive Decorative Industrial Others% | 0.4 -1.2 0.7 | | - - - - - | | - - - - - | 0.4 -1.2 0.7 0.2 | -1.8 -10.2 -1.0 | - | - - - - - | - - - - - | | -1.8 -10.2 -1.0 -0.1 -13.1 0.8 | | |
| NIPSEA | of Asia Automotive Decorative Industrial Others% Revenue | 0.4 -1.2 0.7 0.2 0.1 | - | - - - - - | | - - - - - - | 0.4 -1.2 0.7 0.2 0.1 | -1.8 -10.2 -1.0 -0.1 -13.1 | - | - - - - - | - - - - - | - - - - - - | -10.2 -1.0 -0.1 -13.1 | | |
| NIPSEA China | of Asia Automotive Decorative Industrial Others% Revenue | 0.4 -1.2 0.7 0.2 0.1 | - - - - 7.1 | | | - - - - - - | 0.4 -1.2 0.7 0.2 0.1 | -1.8 -10.2 -1.0 -0.1 -13.1 | - - - 2.8 | | | - - - - - | -10.2 -1.0 -0.1 -13.1 | | |
| NIPSEA | of Asia Automotive Decorative Industrial Others% Revenue Operating profit | 0.4 -1.2 0.7 0.2 0.1 - | - - - - 7.1 | | - | - - - - - - - - - - - - | 0.4 -1.2 0.7 0.2 0.1 | -1.8 -10.2 -1.0 -0.1 -13.1 -2.1 | - - - - 2.8 | - - - - - - | - - - - - - - - 2.6 | | -10.2 -1.0 -0.1 -13.1 0.8 | | |
| NIPSEA China Excepting for | of Asia Automotive Decorative Industrial Others% Revenue Operating profit | 0.4 -1.2 0.7 0.2 0.1 - | - - - - 7.1 | - | - | - - - - - - - - - | 0.4 -1.2 0.7 0.2 0.1 | -1.8 -10.2 -1.0 -0.1 -13.1 -2.1 | - - - 2.8 | - | - | - - - - - - - - - - - - - - - | -10.2 -1.0 -0.1 -13.1 0.8 | | |

% The "Others" business includes marine, auto refinish business and etc.

4-(4). Reference: Financial Index

4-(4)-1. Revenue & Operating Profit Transition by Region (1)

| | | FY2 | 2017(、 | J-GAAP |) | F | Y2018 | (IFRS) | | FY2019 (IFRS) | | | | |
|----------|------------------------|-------|--------|--------|-------|-------|-------|--------|--------|---------------|--------|-------------|---------|--|
| | | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | |
| | Automotive | 10.8 | 10.3 | 10.9 | 11.5 | 11.5 | 11.1 | 10.6 | 12.1 | 11.9 | 11.4 | 11.3 | 10.2 | |
| | Decorative | 9.4 | 11.0 | 10.1 | 10.9 | 10.6 | 12.0 | 11.2 | 13.0 | 11.0 | 12.8 | 12.6 | 11.8 | |
| | Industrial | 10.0 | 10.1 | 10.0 | 9.6 | 9.5 | 10.0 | 10.0 | 11.2 | 10.0 | 10.2 | 10.1 | 10.4 | |
| lanan | Fine chemicals | 2.2 | 2.3 | 2.3 | 2.3 | 2.2 | 2.2 | 2.1 | 2.4 | 2.2 | 2.2 | 2.2 | 2. | |
| Japan | Others ※ | 8.9 | 12.1 | 10.4 | 10.9 | 9.1 | 10.6 | 10.7 | 10.7 | 8.8 | 9.6 | 10.1 | 11. | |
| | Revenue | 41.3 | 45.8 | 43.7 | 45.1 | 43.0 | 45.9 | 44.7 | 49.3 | 43.8 | 46.3 | 46.4 | 46. | |
| | Operating profit | 7.3 | 8.2 | 7.3 | 7.9 | 8.7 | 7.3 | 5.9 | 7.6 | 8.1 | 6.0 | 5.2 | 4. | |
| | OP margin | 17.6% | 17.9% | 16.6% | 17.5% | 20.3% | 15.9% | 13.3% | 15.5% | 18.4% | 12.9% | 11.3% | 9.1 | |
| | Decorative | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 6.6 | 18.0 | |
| | Industrial | - | _ | _ | _ | _ | _ | - | _ | _ | _ | 0.5 | 10. | |
| | Paint related business | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 6.1 | 14. | |
| Oceania | Revenue | - | _ | _ | _ | _ | _ | _ | _ | _ | _ | 13.1 | 34. | |
| | Operating profit | - | _ | _ | _ | _ | _ | _ | _ | _ | _ | 2.9 | 3. | |
| | OP margin | _ | _ | _ | _ | | _ | _ | _ | _ | _ | 22.1% | 8.6 | |
| | | | I | | | | I | I | | 1 | | ~~ , | 0.0 | |
| | Automotive | 7.3 | 7.0 | 6.6 | 6.7 | 7.2 | 7.0 | 6.5 | 6.7 | 6.7 | 6.7 | 6.3 | 6. | |
| | Decorative | 3.9 | 11.7 | 11.3 | 10.5 | 10.0 | 12.0 | 11.7 | 10.9 | 9.9 | 12.7 | 12.1 | 10. | |
| | Fine chemicals | 0.9 | 0.8 | 0.7 | 0.8 | 0.7 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.7 | 0. | |
| Americas | Others % | 0.0 | 0.1 | 0.0 | 0.1 | 0.0 | 0.1 | 0.0 | 0.0 | 0.0 | 0.1 | 0.1 | 0. | |
| | Revenue | 12.1 | 19.6 | 18.6 | 18.0 | 17.9 | 19.8 | 19.0 | 18.5 | 17.5 | 20.3 | 19.1 | 17. | |
| | Operating profit | 0.1 | 1.9 | 0.9 | 0.4 | 0.9 | 2.0 | 1.3 | 0.7 | 0.6 | 2.1 | 1.3 | 1. | |
| | OP margin | 0.6% | 9.4% | 4.6% | 2.2% | 5.2% | 10.2% | 7.1% | 3.8% | 3.6% | 10.2% | 6.7% | 5.9 | |
| | | | | | | | | | | | | | | |
| | Automotive | 3.2 | 3.3 | 2.9 | 3.4 | 3.6 | 3.2 | 2.8 | 3.3 | 3.2 | 3.0 | 2.6 | 3. | |
| | Decorative | - | -i | - | - | - | - | -i | - | - | - | 4.7 | 4. | |
| | Industrial | 0.1 | 0.1 | 0.1 | 0.2 | 0.1 | 0.1 | 0.0 | 0.1 | 0.1 | 0.0 | 0.8 | 0. | |
| | Fine chemicals | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.1 | 0.2 | 0.2 | 0.2 | 0.3 | 0.3 | 0. | |
| Others | Others % | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0. | |
| | Paint related business | - | - | - | - | - | - | - | - | - | - | 2.3 | 2. | |
| | Revenue | 3.6 | 3.6 | 3.2 | 3.7 | 3.9 | 3.4 | 3.0 | 3.6 | 3.5 | 3.3 | 10.7 | 10. | |
| | Operating profit | 0.2 | 0.2 | -0.1 | -0.1 | 0.1 | 0.1 | -0.2 | -0.6 | -0.1 | -0.3 | 0.8 | -7. | |
| | OP margin | 6.2% | 6.6% | -4.4% | -1.9% | 3.4% | 2.3% | -6.0% | -15.6% | -2.6% | -10.4% | 7.3% | -69.6 | |

% The "Others" business includes marine, auto refinish business and etc.

NIPPON PAINT HOLDINGS GROUP

4-(4)-2. Revenue & Operating Profit Transition by Region 2

| (Billion yen) | | FY2 | J-GAAP | F | Y2018 | (IFRS) | | FY2019 (IFRS) | | | | | |
|---------------|------------------|-------|--------|-------|-------|--------|-------|---------------|-------|-------|-------|-------|-------|
| | | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |
| | Automotive | 15.7 | 15.5 | 15.8 | 17.7 | 18.5 | 19.6 | 17.6 | 18.5 | 16.5 | 17.2 | 15.9 | 17.5 |
| | Decorative | 51.2 | 58.2 | 66.1 | 54.4 | 54.6 | 62.2 | 64.0 | 50.2 | 54.3 | 65.6 | 65.3 | 58.5 |
| | Industrial | 7.4 | 8.7 | 8.7 | 8.0 | 6.4 | 7.6 | 7.5 | 6.3 | 6.5 | 6.8 | 6.6 | 5.7 |
| A ala | Fine chemicals | 1.4 | 1.5 | 1.5 | 1.6 | 1.6 | 1.8 | 1.7 | 1.5 | 1.5 | 1.6 | 1.5 | 1.6 |
| Asia | Others ※ | 3.2 | 3.1 | 3.4 | 4.0 | 3.3 | 3.7 | 3.8 | 5.3 | 3.7 | 3.9 | 4.2 | 4.9 |
| | Revenue | 78.9 | 86.9 | 95.5 | 85.7 | 84.4 | 94.9 | 94.7 | 81.8 | 82.5 | 95.2 | 93.4 | 88.1 |
| | Operating profit | 8.5 | 9.1 | 13.0 | 10.3 | 12.1 | 13.6 | 14.8 | 11.9 | 11.5 | 14.2 | 14.4 | 10.7 |
| | OP margin | 10.8% | 10.4% | 13.6% | 12.0% | 14.3% | 14.3% | 15.7% | 14.6% | 13.9% | 14.9% | 15.4% | 12.2% |

| Breakdown | of Asia |
|-----------|---------|
| | |

| | Automotive | 8.5 | 7.9 | 7.5 | 9.1 | 10.2 | 11.0 | 8.8 | 9.4 | 8.2 | 9.0 | 7.5 | 9.1 |
|---------------|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| | Decorative | 41.0 | 48.6 | 56.9 | 42.5 | 43.4 | 52.2 | 53.2 | 40.3 | 44.3 | 55.4 | 55.3 | 47.7 |
| NIPSEA | Industrial | 5.7 | 7.0 | 7.0 | 6.4 | 4.6 | 5.8 | 5.8 | 4.6 | 4.6 | 5.0 | 4.8 | 4.0 |
| | Others % | 0.4 | 0.3 | 0.4 | 0.4 | 0.4 | 0.4 | 0.5 | 1.0 | 0.8 | 0.7 | 0.7 | 0.5 |
| China | Revenue | 55.5 | 63.8 | 71.8 | 58.4 | 58.6 | 69.4 | 68.3 | 55.4 | 57.9 | 70.2 | 68.3 | 61.2 |
| | Operating profit | 6.2 | 6.9 | 10.5 | 6.3 | 8.7 | 10.6 | 11.3 | 7.8 | 9.1 | 11.4 | 11.3 | 8.3 |
| | OP margin | 11.2% | 10.8% | 14.6% | 10.8% | 14.9% | 15.2% | 16.6% | 14.1% | 15.7% | 16.2% | 16.6% | 13.6% |
| | | | | | | | | | | | | | |
| Excepting for | Revenue | 23.4 | 23.1 | 23.7 | 27.3 | 25.9 | 25.5 | 26.3 | 26.4 | 24.6 | 25.1 | 25.1 | 27.0 |
| NIPSEA China | Operating profit | 2.3 | 2.2 | 2.5 | 3.9 | 3.3 | 3.0 | 3.5 | 4.1 | 2.4 | 2.8 | 3.0 | 2.4 |
| INIPSEA CHINA | OP margin | 10.0% | 9.4% | 10.5% | 14.4% | 13.0% | 11.8% | 13.4% | 15.7% | 9.8% | 11.3% | 12.2% | 9.0% |

| | Revenue | 135.8 | 156.0 | 161.0 | 152.5 | 149.2 | 164.0 | 161.3 | 153.2 | 147.4 | 165.1 | 182.7 | 196.9 |
|-------|------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Total | Operating profit | 16.1 | 19.4 | 21.0 | 18.5 | 21.9 | 23.0 | 21.9 | 19.7 | 20.1 | 21.9 | 24.5 | 11.6 |
| | OP margin | 11.8% | 12.4% | 13.0% | 12.1% | 14.7% | 14.0% | 13.6% | 12.9% | 13.6% | 13.2% | 13.4% | 5.9% |

* The "Others" business includes marine, auto refinish business and etc.

4-(4)-3. Statement of Financial Position

| | | | | | | | (Billion yen) |
|-------------------------------|----------------------------|----------------------------|---------------------------|--|----------------------------|----------------------------|---------------------------|
| Assets | FY2018 As of Dis. 31 | FY2019 As of Dis. 31 | Increase / Decrease | Liabilities and equity | FY2018 As of Dis. 31 | FY2019 As of Dis. 31 | Increase / Decrease |
| Total current assets | 444.2 | 507.2 | 63.0 | Total liabilities | 306.4 | 790.7 | 484.3 |
| Cash and cash equivalents | 129.6 | 123.3 | -6.3 | Total current liabilities | 215.8 | 598.1 | 382.4 |
| Inventory | 65.8 | 92.9 | 27.1 | Trade and other payables | 122.0 | 153.3 | 31.3 |
| Trade and other receivables | 179.3 | 212.8 | 33.6 | Bonds and borrowings | 51.6 | 384.0 | 332.5 |
| Others | 69.5 | 78.2 | 8.7 | Others | 42.2 | 60.8 | 18.6 |
| | | | | Total non-current liabilities | 90.6 | 192.5 | 101.9 |
| Total non-current assets | 509.8 | 971.4 | 461.7 | Bonds and borrowings | 37.9 | 58.1 | 20.3 |
| Property, plant and equipment | 140.6 | 240.3 | 99.8 | Retirement benefit liability | 19.6 | 24.4 | 4.8 |
| Goodwill | 203.7 | 427.1 | 223.4 | Others | 33.1 | 110.0 | 76.8 |
| Other intangible assets | 95.5 | 231.0 | 135.5 | Total equity | 647.6 | 688.0 | 40.4 |
| Other financial assets | 40.9 | 54.4 | 13.4 | Total equity attributable to owners of parent | 520.0 | 552.9 | 32.9 |
| Others | 29.1 | 18.7 | -10.4 | Retained earnings | 390.3 | 411.9 | 21.7 |
| | | | | Others | 129.8 | 141.0 | 11.2 |
| | | | | Non-controlling interests | 127.6 | 135.1 | 7.5 |
| Total assets | 954.0 | 1,478.6 | 524.7 | Total liabilities and equity | 954.0 | 1,478.6 | 524.7 |

✓ Non-current assets: Big increase because of goodwill, other intangible assets and other items resulting from the consolidation of DuluxGroup and Betek Boya

✓ Non-current liabilities: Big increase because of the consolidation of DuluxGroup and Betek Boya

4-(4)-4. Capital Expenditure, Depreciation, R&D Expenses, etc.

| pital Expend | iture, Depreciation | n, R&D Expe | nses, etc |
|------------------------|-------------------------------|-------------|-----------|
| Billion Yen) | | FY2018 | FY2019 |
| | | Result | Result |
| | Property, plant and equipment | 19.8 | 32 |
| Capital expenditure | Intangible assets | 2.6 | 2 |
| | Total | 22.5 | 35 |
| | Property, plant and equipment | 11.4 | 18 |
| Depreciation | Intangible assets | 7.0 | 7 |
| | Total | 18.4 | 25 |
| R&D expenses | 6 | 17.0 | 17 |

<Major Indicator>

| | FY2018 As of Dis. 31 | FY2019 As of Dis. 31 |
|---|----------------------------|----------------------------|
| Total equity attributable to owners of parent (%) | 54.5 | 37.4 |
| Bonds and borrowings (billion yen) | 89.4 | 442.2 |
| Cash and cash equivalents (billion yen) | 129.6 | 123.3 |
| EPS (yen) | 141.4 | 114.5 |

4–(4)–5. FX Rates & Market Conditions

| <exchange for="" p<="" rate="" th=""><th>/L (average rate</th><th>) ></th><th></th><th><exchang< th=""><th>e rate for F</th><th>/P></th><th></th><th></th><th></th><th></th><th></th></exchang<></th></exchange> | /L (average rate |) > | | <exchang< th=""><th>e rate for F</th><th>/P></th><th></th><th></th><th></th><th></th><th></th></exchang<> | e rate for F | /P> | | | | | |
|--|-------------------------|--------|-----|--|--------------|---------------------|-----|-------|-----|-----|--------------------|
| | FY2018 | FY2019 | 9 | | | As of De 31, 201 | | | | | |
| JPY/USD | 110.3 | 10 | 9.2 | JPY/USI |) | 11 | 1.0 | 109.5 | | | |
| JPY/RMB | 16.6 | 1 | 5.8 | JPY/RM | В | 1 | 6.2 | 15.7 | | | |
| JPY/AUD | - | 7 | 4.7 | JPY/AU |) | | - | 76.5 | | | |
| JPY/TRY | - | 1 | 8.9 | JPY/TR | 1 | | - | 18.4 | | | |
| | _ | | | | | | | | | (| 10,000 t) |
| <paint shipment=""></paint> | | | FY2 | 018 | | Full | | FY2 | 019 | | Full |
| | | 1Q | 2Q | 3Q | 4Q | Year | 1Q | 2Q | 3Q | 4Q | Year |
| Japan ^{**1} | | 44 | 43 | 44 | 47 | 178 | 43 | 43 | 43 | 30 | 159 |
| <automobile prod<="" td=""><td>uction^{**2}></td><td></td><td>FY2</td><td>018</td><td></td><td>Full</td><td></td><td>FY2</td><td>019</td><td>(10</td><td>,000 unit) Full</td></automobile> | uction ^{**2} > | | FY2 | 018 | | Full | | FY2 | 019 | (10 | ,000 unit) Full |
| | | 1Q | 2Q | 3Q | 4Q | Year | 1Q | 2Q | 3Q | 4Q | Year |
| Japan | | 241 | 220 | 218 | 244 | 924 | 243 | 230 | 229 | 220 | 922 |
| China | | 701 | 703 | 640 | 732 | 2,776 | 633 | 619 | 600 | 757 | 2,609 |
| USA | | 279 | 289 | 268 | 281 | 1,117 | 287 | 285 | 266 | 255 | 1,094 |
| Mexico | | 96 | 100 | 99 | 95 | 391 | 99 | 99 | 95 | 82 | 375 |
| Canada | | 53 | 55 | 45 | 49 | 202 | 48 | 51 | 46 | 47 | 192 |
| North Amorica tat | al le | 429 | 443 | 411 | 426 | 1,709 | 435 | 436 | 407 | 384 | 1,661 |
| North America tota | ai | 120 | | | | | | | | | |
| Thailand | | 54 | 52 | 55 | 56 | 217 | 56 | 50 | 51 | 44 | 201 |

| | | | | | | | | | (10 | ,000 unit) |
|--|------|------|------|------|------|------|------|------|------|------------|
| <others (japan="" market)=""></others> | | FY2 | 018 | | Full | | FY2 | 019 | | Full |
| | 1Q | 2Q | 3Q | 4Q | Year | 1Q | 2Q | 3Q | 4Q | Year |
| Housing starts ^{**3} | 20.5 | 24.5 | 24.6 | 24.6 | 94.2 | 21.6 | 23.4 | 23.3 | 22.3 | 90.5 |
| Construction machinery productions ^{**4} | 9.7 | 9.9 | 6.6 | 11.1 | 37.4 | 10.5 | 10.5 | 10.1 | 5.3 | 36.5 |
| Machine tool production ^{**5} | 2.7 | 2.0 | 1.9 | 1.8 | 8.5 | 1.8 | 1.6 | 1.5 | 0.9 | 5.8 |

%3 Source: Ministry of land, infrastructure, transport and tourism,

%4 Source: Japan construction equipment manufacturers association, FY2019 Period: Jan.-Nov.

%5 Source: Japan machine tool builders' association, FY2019 Period: Jan.-Nov.

| | | | | | | | | | | (JPY/KL) |
|------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------|
| <naphtha price=""></naphtha> | | FY2 | 018 | | Full | | | Full | | |
| (own estimation) | 1Q | 2Q | 3Q | 4Q | Year | 1Q | 2Q | 3Q | 4Q | Year |
| Japan produced naphtha price | 47,900 | 48,700 | 53,500 | 54,200 | 51,200 | 41,200 | 45,400 | 40,200 | 41,300 | 42,000 |

NIPPON PAINT HOLDINGS GROUP



NIPPON PAINT HOLDINGS CO., LTD.

Investor Relations

E-mail: ir_kouhou@nipponpaint.jp

The forward-looking statements in this document are based on information available at the time of preparation and involve inherent risks and uncertainties. Accordingly, the actual results and performance of Nippon Paint Holdings Co., Ltd. and the Nippon Paint Holdings Group may differ significantly from the forward-looking statements. Please be advised that Nippon Paint Holdings Co., Ltd. and information providers shall not be responsible for any damage suffered by any person relying on any information or statements contained herein.