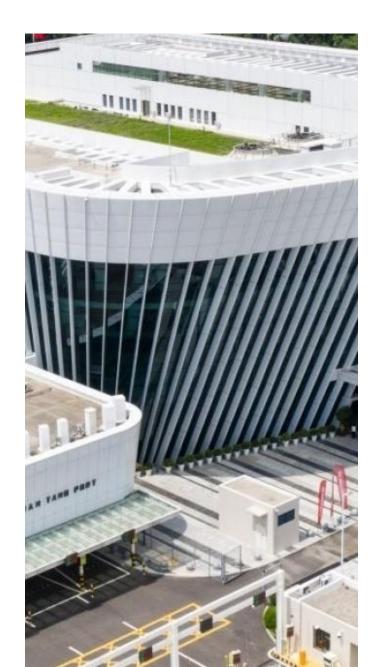


May 13, 2022

FY2022 1Q Financial Results Presentation material







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Disclosure policy for this document:

- Both reported base ('Tanshin') and adjusted base ('Non-GAAP') financials are disclosed
- Non-GAAP adjusts for effects of new consolidation through M&A and one-time gains/losses in order to clarify continuing operating trends year on year
- Qualitative comments in this presentation primarily refers to Non-GAAP unless stated otherwise
- Non-GAAP incorporates adjustments mainly for the following items: FX, subsidy, M&A related expenses, new acquisitions, etc.
- Please see the Appendix Reference for more information
- Quarterly earnings trends of DuluxGroup, Betek Boya, PT Nipsea, and Cromology are provided in Appendix Reference

1. Summary: FY2022 1Q Operating Results

FY2022 1Q*1



(Tanshin)

(Billion yen)	Results	YoY(%)
Revenue	284.1	27.6%
ОР	24.7	-0.0%
OP margin	8.7%	-2.4pt

(Non-GAAP)

(Billion yen)	Results	YoY(%)
Revenue	251.1	12.9%
ОР	23.5	-12.7%
OP margin	0 3%	-2 7nt

◆ Tanshin basis

- Revenue increased due to selling price increases in decorative business, new consolidation of Cromology and changes in exchange rates. Operating profit declined due to higher raw material prices and logistics costs
- Operating profit margin improved QoQ for two consecutive quarters due mainly to progress with selling price increases

◆ Non-GAAP basis

- In Chinese decorative business, the Chinese New Year impact was lower than expected and solid
 market growth continued nationwide. DIY revenue grew 28% due to higher sales volumes driven by
 marketing activities and progress with selling price increases. Project revenue decreased by 5%
 despite selling price increases due to generally weak market conditions as exemplified by tight liquidity
 faced by real estate developers
- Decorative revenue increased in all regions, driven by robust demand
- Automotive revenue declined in Japan due to lower automobile production resulting from global semiconductor chip shortage and pandemic-induced parts supply disruptions
- Prices of raw materials increased further due to Ukraine crisis and other factors, impacting all regions. Taking many actions to mitigate the impact, such as further selling price increases, purchasing alternative raw materials, and reducing SG&A expenses

Revenue YoY analysis

Paint a	and Coatings Bu	isiness	Paint Related		New consolidation	
Volumes	Price/Mix	Paint (others)*²	Business	F/X		
c. +1%	c. +7%	c. +4%	c. +1%	c. +4%	c. +11%	

^{*1} The earnings for 1Q 2021 have been adjusted retrospectively following ①Reclassification of the European automotive coatings business and the India business after they were transferred to the Wuthelam Group (announced on August 10, 2021), ②Change in accounting policies involving cloud computing agreements beginning with 4Q 2021, ③Finalization of PPA for PT Nipsea (Indonesia), and ④Change in reportable segments from 1Q 2022. The same adjustments are made throughout this presentation *2 Products included in the Paint and Coatings Business with unit prices and volumes significantly different from paint products, such as semi-finished products and fine chemicals, are disclosed separately from volumes and price/mix in the above graph to provide more reasonable data



2. Change in Reportable Segment

Reclassified reportable segments by management unit or region from 1Q 2022

Former reportable segment New reportable segment 1)(2) Japan Japan Asia Nipsea Nipsea China Nipsea China Asia Excepting Nipsea China Asia Excepting Nipsea China PT Nipsea (Indonesia) PT Nipsea (Indonesia) Betek Boya (Turkey) (3) Oceania DuluxGroup DuluxGroup **Americas** New Newly consolidate: Cromology (4) Other **Americas** Betek Boya (Turkey) Adjustments Adjustments

Key points

- ①Overseas business of marine coatings is in Japan segment (previously included in Asia segment)
- ②Spun off divisions other than functions as a listed company and a pure holding company to establish NPCS*, and NPCS expenses are included in Japan segment (previously included in Adjustments)
- ③Betek Boya and Nippon Paint Turkey are in Nipsea segment (previously included in Other)
- Newly consolidated Cromology in in DuluxGroup segment. Plan to allocate JUB, whose acquisition is scheduled for completion end May 2022, also to DuluxGroup segment



3. Raw Material Market Conditions and Business Impact

Strategic pricing actions expected to drive gradual OP margin improvement beginning in 2Q 2022

1Q 2022

- Prices of crude oil and naphtha increased further, with prices unlikely to decline within a short period, due to continuing unstable supply caused by disruptions of international logistics, intermittent manufacturing outages, and US and UK bans on Russian oil imports
- In China, lockdown, movement restrictions and zero COVID strategy, coupled with supply chain restrictions, continued to impact raw material production and logistics networks. Difficult to estimate the impact of zero COVID strategy because the situation is in flux
- Prices increased further due to continued increases in ore prices, higher utility and logistics costs, and supply and demand imbalances. Unlikely for supply to improve and prices to decline anytime soon
- Raised selling prices of decorative paints in Chinese DIY, Asia Excepting Nipsea China, and Japan
- Gross profit margin declined YoY but improved QoQ for two consecutive quarters after bottoming out in 3Q 2021

Gross profit margin

1Q 2021	2Q 2021	3Q 2021	4Q 2021	1Q 2022	YoY	QoQ
40.9%	37.6%	36.4%	37.2%	38.5%	-2.4pt	+1.3pt

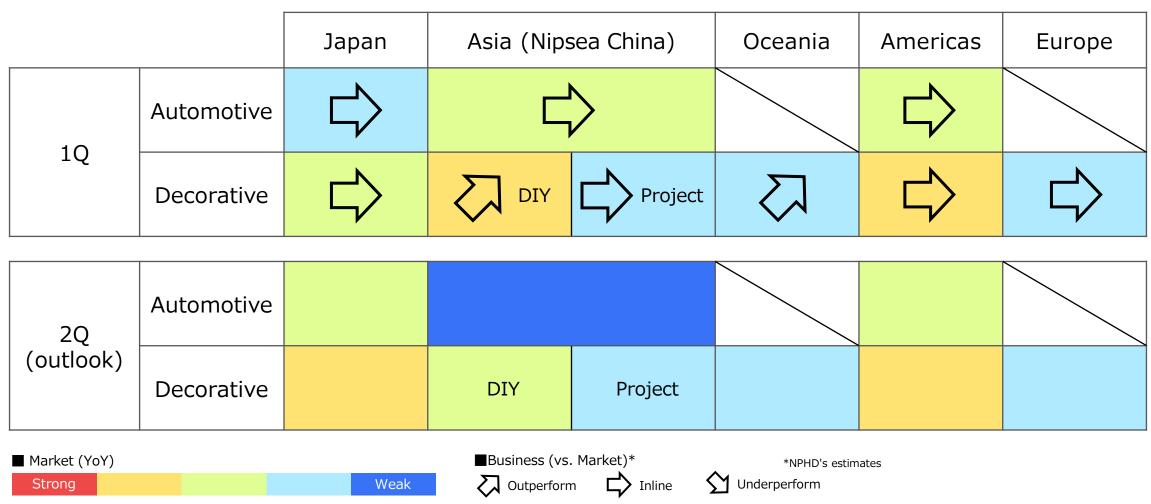
2Q 2022 and beyond

- FY2022 guidance announced in February assumed Japan naphtha price would remain above 60,000 yen during 1H 2022. The price has risen to the 80,000-yen range due to higher crude oil and naphtha prices resulting from US and UK bans on Russian oil imports and the yen's depreciation
- Continuing to increase selling prices to keep up with raw material price increases
- Assumed operating profit margin would start improving gradually in 2Q due to progress with selling price increases. However, expect margin improvement to be delayed due to current crude oil and naphtha price trends
- Good prospects over medium and longer horizons for margin recovery through selling price increases



4. Market & Business Environment

Decorative markets expected to remain relatively robust in Americas and Japan



5. Summary of Operating Results in Major Segments (1Q FY2022)

(Billion yen)		Tanshin		Non-GAAP			Ot your day.	
		1Q 2022	YoY	1Q 2022	YoY		Overview	
	Dovembe	41.8	-1.9%	41.5	-2.5%	▶Decorative	Higher revenue due to progress at delayed construction projects, despite impact of resurgence of pandemic	
Japan	Revenue	41.8	-1.9%	41.5	-2.5%	►Automotive	Revenue decreased due to lower automobile production vs. 1Q 2021 resulting from semiconductor chip shortage and pandemic-induced parts supply disruptions	
	OP	0.3	-93.2%	0.3	-93.0%		*Expenses related to NPCS (functional company in Japan) are included in Japan segment from 1Q 2022 (The amount corresponding to these expenses for 1Q 2021 is included in Adjustments)	
	Revenue	96.3	32.0%	85.4	17.4%	►Decorative (DIY)	Revenue up 28% due to strong sales, mainly from increased volume, positive impact from price increase, and lower-than-expected impact of Chinese New Year	
Nipsea China						►Decorative (Project)	Revenue down 5% due to continuing tight liquidity and challenging market condition for real estate developers, cautious buyer sentiment	
	OP	8.0	-14.9%	6.9	-24.2%	▶Automotive	Higher revenue due to higher automobile production, despite pandemic-induced parts supply disruptions and semiconductor chip shortage	
Asia	Revenue	56.3	17.6%	60.6	26.5%	►Asia Excepting Nipsea China	Revenue up 27% overall. Higher revenue in Malaysia Gr. and Singapore Gr., driven by price increase and higher volume. Higher automotive revenue in Thailand Gr., despite lower automobile production vs. 1Q 2021, due to share gain in Auto OEM and Parts	
Excepting Nipsea						▶PT Nipsea	Higher revenue due to selling price increases, wider coverage of distribution network, expansion of distributors, more CCM*1 systems installed, and higher industrial coatings revenue	
China	OP	9.8	-2.7%	10.5	6.0%	▶Betek Boya	Higher revenue due to success in brand strategy continuing from 2021, coupled with continuing strength in paint demand and selling price increases	
Dulux	Revenue	68.0	63.8%	44.0	5.9%	►DuluxGroup (Decorative)	Higher revenue due to price rises (in response to higher raw material costs). Volume slightly down due to floods impacts in Feb/Mar and 1Q 2021 impact of COVID enhanced "DIY" demand	
Group	OP	6.8	18.1%	6.0	5.4%	▶Cromology	Higher revenue due to price rises (in response to higher raw material costs) and increased Southern European ETICS*2 sales. Offset by reduced volumes from softer French market conditions	
Amariana	Revenue	21.6	22.2%	19.7	11.1%	▶Decorative	Higher revenue due to selling price increases, robust demand, favorable weather, and easing of pandemic-related restrictions	
Americas	OP	0.9	-6.8%	0.8	-15.1%	▶Automotive	Flat revenue due to lower automobile production because of production adjustments caused by semiconductor chip shortage and pandemic-induced parts supply disruptions	
Adjustments	Revenue	_	-	-	-	*Only HQ Expenses related to functions as a listed company and a pure holding company are included in Adjustments		
Adjustments	ОР	-1.0	-	-1.1	-	beginning with 1	Q 2022	



6. Major Topics①

- Possibility of an additional allowance for potential credit loss on receivables relating to Chinese business (announced on May 13)
 - Examining and reassessing financial positions of ~15 major Chinese real estate developers, focusing on receivables, due to weak real estate market and cautious buyer sentiment caused by the pandemic in China and taking into consideration the present situation of real estate developers and competitors
 - Based on one estimate, an additional allowance for potential credit loss on receivables in China of c. 10.0 bn -15.0 bn yen may be recorded in 2022 if credit risk increases considerably
 - ◆ Financial impact
 - No change at this time to earnings forecast for full year 2022 announced on February 14, 2022
 - Amount of allowance for potential credit loss will be determined going forward. We must consider our solid earnings due to progress with selling price increases globally, revenue boost from the weaker yen, top-line growth contribution from completion of JUB acquisition, and assessment of raw material price trends. An announcement will be made promptly if a revision to the earnings forecast is necessary
 - ◆ Allowance for potential credit loss on receivables in China

FY2021 (Results)	FY2022 (possibly recording additional allowance)
¥3.6 bn	¥10.0 bn - 15.0 bn (based on one estimate)



6. Major Topics2

M&A updates

- ◆ Cromology (acquisition closed on January 20, 2022)
 - Cromology welcomed as a partner company within DuluxGroup
 - Collaboration on future growth opportunities underway
- ◆ JUB (acquisition announced on October 29, 2021)
 - Final regulatory approval granted
 - Closing scheduled for completion end May 2022
- ◆ Five Chinese automotive consolidated subsidiaries (acquisition announced on November 2, 2021)
 - Approval obtained by competition authorities and undergoing formalities for change of registration at registration offices of individual companies in China. Closing is scheduled in June 2022

CLOWOLOGA



Business location in Champagné



JUB's office buildings and plants



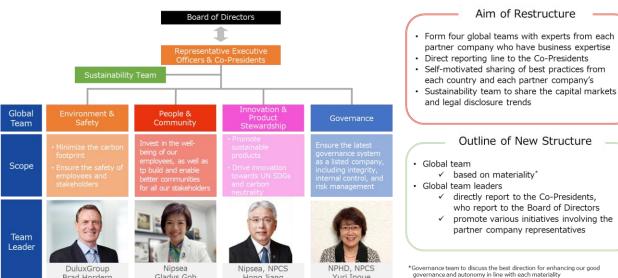
6. Major Topics③

Selected for FTSE Blossom Japan Sector Relative Index (Announced by NPHD on April 4)

- This index is used by Japan's Government Pension Investment Fund (GPIF) as a benchmark for passive ESG investment management
- Remain committed to materiality related to sustainability identified from a global perspective based on a structure that strengthens the link between sustainability initiatives and businesses



Sustainability structure launched in 2022



*Governance team to discuss the best direction for enhancing our good governance and autonomy in line with each materiality

✓ based on materiality*

Aim of Restructure

Outline of New Structure

√ directly report to the Co-Presidents, who report to the Board of Directors ✓ promote various initiatives involving the

partner company representatives

*From presentation for Medium-Term Management Plan Progress Briefing on March 16



6. Major Topics4

Nipsea China's LiBang brand granted various awards

 Continuous award-winning is proof of trust of customers and consumers. Continue to improve products and services as brand providing value

Announced on March 1 Home Furniture Association /Hadoop Big Data/Housing World

"2022 Survey of China Home Living & Renovation Consumption Trend and Survey of Industry Representative Companies"







Selected as a representative company of paint industry/paint applicator industry

Selected as consumers' most preferred paint brand/paint applicator brand

Announced on March 14 China Building Material Association Floor Coating Sub-Council (CFA)

"China Floor Coating Industry Top 20 Brand Annual Award"



Selected as among top 20 brands for 2 consecutive years

Announced on March 29
China Real Estate Association Sponsored Summit

"Paint Brand Selected by Top 500 Chinese
Real Estate Developers"



No. 1 Preferred paint brand for 11 consecutive years (also selected No.1 in multiple sub-categories)

Announced on April 20 Chnbrand

2022 C-BPI (China Brand Power Index)



 $\begin{array}{c} \text{Wall Paint} \\ \text{No.1 brand for 6 consecutive years} \\ \text{Wood Paint} \\ \text{No.1 brand for 10 consecutive years} \end{array}$



Supplemental Material

1. FY2022 1Q Results: Highlights ··· P13

2. FY2022 1Q Results: By Segment ... P16

(Appendix) Reference Data



1. FY2022 1Q Results: Highlights

1-1. Highlights (Consolidated)

(Billion yen)	Resu	Its (Tansh	in)	Results (Non-GAAP)				
	FY2021 1Q ^{*1}	FY2022 1Q	YoY (%)	FY2021 1Q ^{*1}	FY2022 1Q	YoY (Amount)	YoY (%)	
Revenue	222.7	284.1	27.6%	222.5	251.1	28.7	12.9%	
Operating profit	24.7	24.7	-0.0%	26.9	23.5	-3.4	-12.7%	
OP margin	11.1%	8.7%	-2.4pt	12.1%	9.3%		-2.7pt	
EBITDA	31.5	34.9	10.6%	-	-	-	-	
EBITDA margin	14.2%	12.3%	-1.9pt				-	
Profit before tax	24.1	25.3	4.7%	27.9	24.1	-3.8	-13.6%	
Profit*2	16.4	18.4	12.6%	19.9	17.9	-2.0	-10.2%	

Revenue

- Revenue up 27.6% YoY on Tanshin basis and 12.9% on Non-GAAP basis
- Difference between Tanshin and Non-GAAP revenue is due to new consolidation of Cromology and changes in exchange rates
- Higher decorative revenue due to contribution from selling price increases and volume growth in major regions

Operating profit

- Operating profit declined 0.0% YoY on Tanshin basis and 12.7% on Non-GAAP basis
- Lower OP margin on higher revenue due to higher RMCC*3 ratio, despite cost optimization and reduction activities in all regions



1-2. Highlights (by Segment)

Expenses related to NPCS are included in Japan segment from 1Q 2022

(Billion yen)		Results (Tanshin)			R	Results (Non-GAAP)			
		FY2021 1Q*1	FY2022 1Q	YoY (%)	FY2021 1Q*1	FY2022 1Q	YoY (Amount)	YoY (%)	
Rev	Revenue	42.6	41.8	-1.9%	42.6	41.5	-1.1	-2.5%	
Japan	OP profit ^{*2}	4.3	0.3	-93.2%	4.3	0.3	-4.0	-93.0%	
Nipsea	Revenue	120.8	152.6	26.3%	120.6	146.0	25.4	21.0%	
Nipsea	OP profit	19.5	17.8	-8.5%	19.1	17.5	-1.6	-8.5%	
DuluxGroup	Revenue	41.5	68.0	63.8%	41.5	44.0	2.4	5.9%	
DuluxGroup	OP profit	5.7	6.8	18.1%	5.7	6.0	0.3	5.4%	
Americas	Revenue	17.7	21.6	22.2%	17.7	19.7	2.0	11.1%	
Americas	OP profit	0.9	0.9	-6.8%	0.9	0.8	-0.1	-15.1%	
Adjustments ^{*3}	Revenue	-	-	-	-	-	-	-	
Aujustinents	OP profit	-5.7	-1.0	-	-3.1	-1.1	2.0	-	
Total	Revenue	222.7	284.1	27.6%	222.5	251.1	28.7	12.9%	
Total	OP profit	24.7	24.7	-0.0%	26.9	23.5	-3.4	-12.7%	

 $^{^{*}1}$ As annotated on page 3, the earnings for 1Q 2021 have been adjusted

^{*2} Expenses related to NPCS (functional company in Japan) are included in Japan segment beginning with 1Q 2022 (The amount corresponding to these expenses for 1Q 2021 is included in Adjustments)

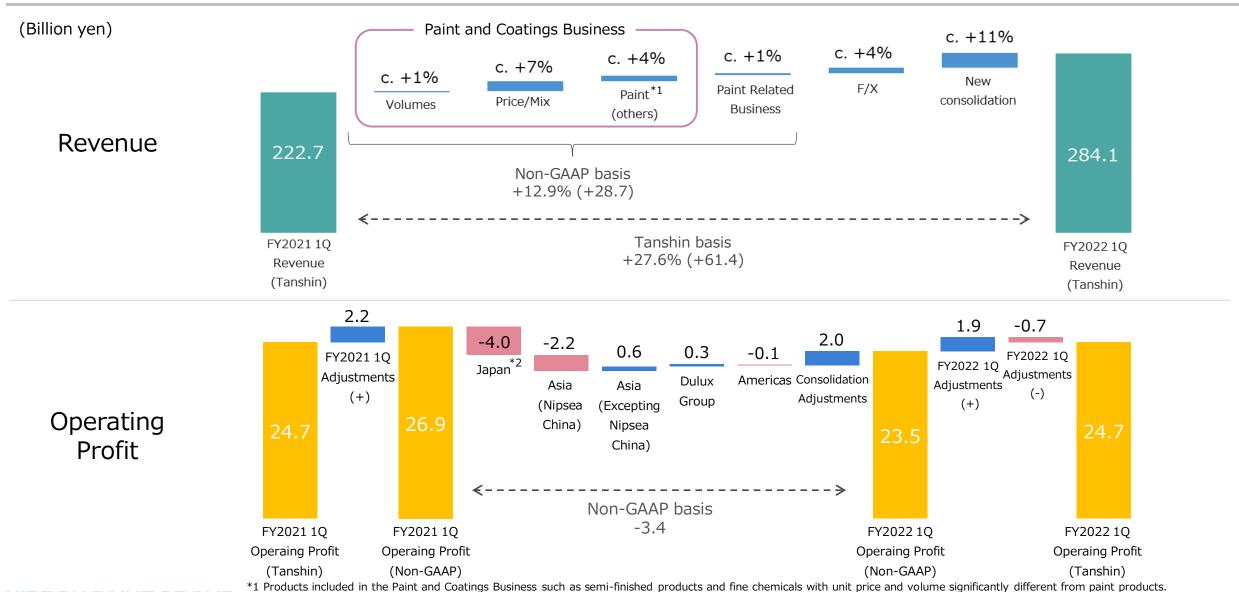
^{*3} Only HQ expenses related to functions as a listed company and a pure holding company are included in Adjustments beginning with 1Q 2022



2. FY2022 1Q Results: By Segment



2-1. Revenue and Operating Profit Analysis



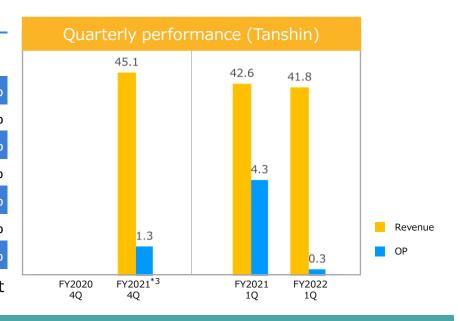
*2 Expenses related to NPCS (functional company in Japan) are included in Japan segment from 1Q 2022 (The amount corresponding to these expenses is included in Adjustments)

Disclosed separately from volumes and price/mix in the above graph to provide more reasonable data



2-2. Japan

(Billion yen)		Resu	ılts (Tansl	hin)	Results (Non-GAAP)			
		FY2021	FY2022	YoY	FY2021	FY2022	YoY	YoY
		1Q	1Q	(%)	1Q	1Q	(Amount)	(%)
	Automotive coatings	10.2	8.7	-15.2%	10.2	8.7	-1.6	-15.2%
	Decorative paints	9.9	10.4	4.8%	9.9	10.4	0.5	4.8%
Revenue	Industrial coatings	9.0	9.1	0.7%	9.0	9.1	0.1	0.7%
Revenue	Fine chemicals	2.3	2.0	-13.3%	2.3	2.0	-0.3	-13.3%
	Others*1	11.2	11.7	4.3%	11.2	11.4	0.2	2.0%
	Total	42.6	41.8	-1.9%	42.6	41.5	-1.1	-2.5%
Operating profit*2 OP margin		4.3	0.3	-93.2%	4.3	0.3	-4.0	-93.0%
		10.0%	0.7%	-9.3pt	10.0%	0.7%	-	-9.3pt



Major reasons for changes

■ Automotive : Lower revenue due to lower automobile production (-9%*4 YoY) caused by semiconductor chip shortage and

pandemic-induced parts supply disruptions

■ Decorative : Higher revenue due to progress at delayed construction projects, despite resurgence of the pandemic

■ Industrial : Revenue flat from previous year due to lower selling volumes of coil coating, etc. due to the pandemic

OP : Lower profit due to higher raw material prices and revised allocation of expenses related to NPCS (proviously included in Adjustments)

(previously included in Adjustments)

^{*1} The "Others" business includes marine business (including overseas business), auto refinish business, etc.

^{*2} Expenses related to NPCS (functional company in Japan) are included in Japan segment from 1Q 2022 (The amount corresponding to these expenses for 1Q 2021 is included in Adjustments)

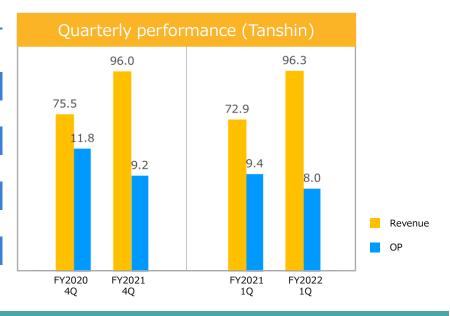
^{*3} Figures for 4Q 2021 are pro forma figures

^{*4} IHS Markit



2-3. Nipsea (Nipsea China)

(Billion yen)		Resu	ılts (Tansl	nin)	Results (Non-GAAP)			
		FY2021 1Q	FY2022 1Q	YoY (%)	FY2021 1Q	FY2022 1Q	YoY (Amount)	YoY (%)
	Automotive coatings	9.3	11.0	18.7%	9.3	9.8	0.5	5.5%
	Decorative paints	57.3	79.3	38.4%	57.1	70.3	13.2	23.0%
Revenue	Industrial coatings	5.7	5.4	-6.1%	5.7	4.7	-0.9	-16.5%
	Others*1	0.6	0.6	-2.2%	0.6	0.6	-0.1	-13.0%
	Total	72.9	96.3	32.0%	72.7	85.4	12.6	17.4%
Operating profit OP margin		9.4	8.0	-14.9%	9.1	6.9	-2.2	-24.2%
		12.8%	8.3%	-4.6pt	12.6%	8.1%	-	-4.5pt



Major reasons for changes

Automotive: Higher revenue due to higher automobile production vs. 1Q 2021 (+3%*2), despite impact of semiconductor

shortage and pandemic-induced parts supply disruptions

■ Decorative : DIY revenue up 28% with lower-than-expected impact of Chinese New Year and robust market growth continuing

in each region and Project revenue down 5% due to challenging market conditions and many projects cannot

restart due to the COVID situation

■ Industrial : Lower revenue across due to weaker performance particularly coil coating

□ OP : Lower profit as a result of higher decorative revenue and higher RMCC ratio

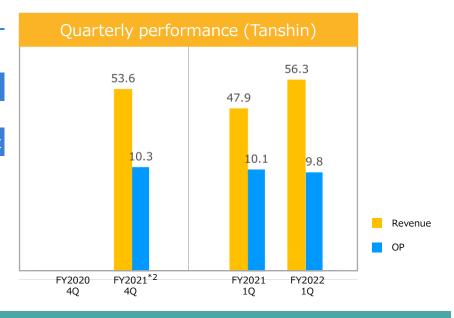
^{*1} The "Others" business includes auto refinish business, etc. *2 IHS Markit



2-4. Nipsea (Asia Excepting Nipsea China*1)

(Billion yen)	Resu	lts (Tans	nin)	Results (Non-GAAP)			
	FY2021	FY2022	YoY	FY2021	FY2022	YoY	YoY
	1Q	1Q	(%)	1Q	1Q	(Amount)	(%)
Revenue	47.9	56.3	17.6%	47.9	60.6	12.7	26.5%
Operating profit	10.1	9.8	-2.7%	9.9	10.5	0.6	6.0%
OP margin	21.1%	17.5%	-3.6pt	20.8%	17.4%		-3.4pt

^{*1} Including earnings of PT Nipsea (Indonesia) and Betek Boya (Turkey) (Please see the next page for more information)



Major reasons for changes

- Malaysia Group
- : Higher revenue due to strong growth in Pakistan and Bangladesh and successful selling price increases in Malaysia and other areas
- Singapore Group
- : Higher revenue due to successful selling price increases, coupled with strong sales in Singapore, Vietnam, and Sri Lanka
- Thailand Group
- : Higher revenue in Thailand Group as a whole, even though automotive business was impacted by semiconductor chip shortage and pandemic-induced parts supply disruptions, due to share gain in Auto OEM and Parts

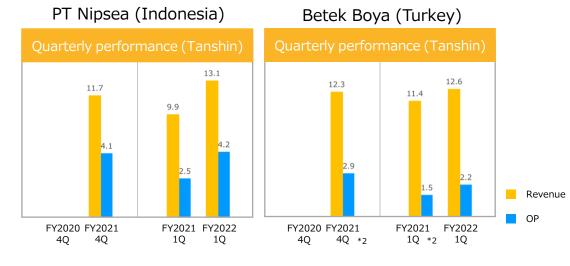
: Higher profit on higher revenue, despite the higher RMCC ratio

^{*2} Figures for 4Q 2021 are pro forma figures



2-5. PT Nipsea (Indonesia) and Betek Boya (Turkey)

(Billion yen)		Resul	ts (Tans	hin)	Results (Non-GAAP)			
		FY2021	FY2022	YoY	FY2021	FY2022	YoY	YoY
		1Q	1Q	(%)	1Q	1Q	(Amount)	(%)
	Revenue	9.9	13.1	32.6%	9.9	12.0	2.1	21.3%
PT Nipsea	Operating profit	2.5	4.2	68.2%	3.9	3.8	-0.0	-0.5%
(Indonesia)	OP margin	25.2%	31.9%	6.8pt	39.0%	32.0%		-7.0pt
	OP margin ^{*1}	39.5%	32.4%	-7.1pt	39.5%	32.4%	-	-7.1pt
		Results(Tanshin)			Results(Non-GAAP)			
		FY2021	FY2022	YoY	FY2021	FY2022	YoY	YoY
		1Q ^{*2}	1Q	(%)	1Q *2	1Q	(Amount)	(%)
	Revenue	11.4	12.6	10.3%	11.4	20.9	9.5	83.7%
Betek Boya (Turkey)	Operating profit	1.5	2.2	44.7%	1.5	3.4	1.9	129.4%
()	OP margin	13.1%	17.2%	4.1pt	13.1%	16.4%	-	3.3pt



PT Nipsea (Indonesia)

: Higher revenue due to higher selling prices, wider coverage of distribution network, expansion of distributors, more Revenue

CCM systems installed, and higher industrial revenue

: Flat profit on higher revenue, due to increases in raw material prices and sales promotion expenses OP

Betek Boya (Turkey)

: Higher revenue due to selling price increases, coupled with successful brand strategy continuing from 2021 Revenue

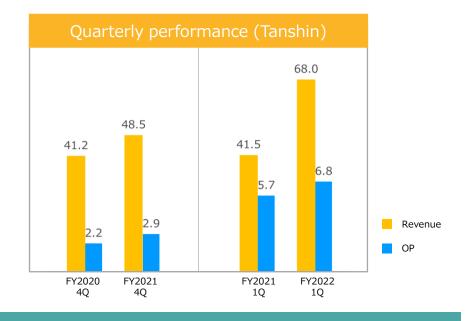
: Higher profit on higher revenue, coupled with improvement in product mix and RMCC ratio due to less discounts OP

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^{*1} Before fair value adjustments of inventories from PPA (c. 1.5 bn yen) and before amortization of intangible assets from PPA

2-6. DuluxGroup*1

(Billion y	ren)	Resu	ılts (Tans	hin)	Results (Non-GAAP)						
		FY2021	FY2022	YoY	FY2021	FY2022	YoY	YoY			
		1Q	1Q	(%)	1Q	1Q	(Amount)	(%)			
	Decorative paints	21.5	44.3	105.6%	21.5	22.9	1.4	6.4%			
Revenue	Industrial coatings	1.6	1.9	23.2%	1.6	1.9	0.3	19.3%			
Revenue	Paint related business	18.4	21.8	18.5%	18.4	19.2	0.8	4.1%			
	Total	41.5	68.0	63.8%	41.5	44.0	2.4	5.9%			
Operating	profit	5.7	6.8	18.1%	5.7	6.0	0.3	5.4%			
OP margin		13.8%	10.0%	-3.9pt	13.8%	13.8%	-	-0.1pt			
OP margin	*2	14.5%	10.4%	-4.1pt	14.5%	14.4%	-	-0.1pt			



Major reasons for changes

Decorative : Higher revenue due to price rises (in response to higher raw material costs). Volumes were slightly down due to

flood impacts in New South Wales/Queensland and 1Q 2021 impact of COVID enhanced "DIY" demand

■ Paint related: Higher revenue on strong consumer DIY and trade DIFM*3 sales, coupled with selling price increases business

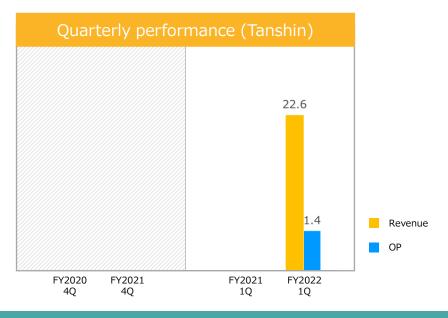
□ OP : Higher profit despite higher raw material prices, due to successful implementation of selling price increases

^{*1} Including earnings of the newly consolidated Cromology (Please see the next page for more information)



2-7. New Consolidation: Cromology

(Billion yen)		Resu	lts (Tansl	nin)	Results (Non-GAAP)					
		FY2021	FY2022	YoY	FY2021	FY2022	YoY	YoY		
		1Q	1Q	(%)	1Q	1Q	(Amount)	(%)		
	Revenue	-	22.6	-	-	-		-		
Cromology	Operating profit	-	1.4	-	-	_	_	-		
	OP margin*	-	6.4%	-	-	-		-		



Major reasons for changes (For reference: Revenue +3.4% in local currency)

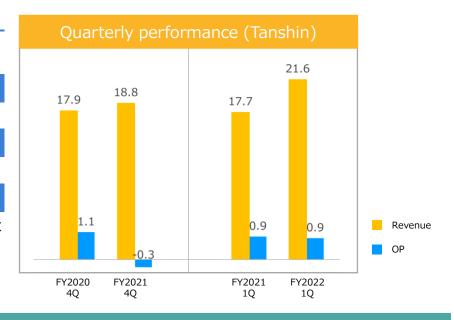
Revenue : Higher revenue due to price rises (in response to higher raw material costs) and increased Southern European ETICS sales. Offset by reduced volumes due to softer French market conditions

□ OP : Flat profit, with margin compression (from rising input costs) offset by reduced SG&A spend



2-8. Americas

(Billion yen)		Resu	ılts (Tansl	nin)	Results (Non-GAAP)						
		FY2021	FY2022	YoY	FY2021	FY2022	YoY	YoY			
		1Q	1Q	(%)	1Q	1Q	(Amount)	(%)			
	Automotive coatings	6.2	7.0	13.0%	6.2	6.3	0.2	2.6%			
Revenue	Decorative paints	11.2	14.3	27.4%	11.2	13.0	1.8	15.9%			
Revenue	Fine chemicals	0.3	0.4	16.8%	0.3	0.3	0.0	6.2%			
	Total	17.7	21.6	22.2%	17.7	19.7	2.0	11.1%			
Operating	profit	0.9	0.9	-6.8%	0.9	0.8	-0.1	-15.1%			
OP margin		5.2%	4.0%	-1.2pt	5.2%	4.0%	-	-1.2pt			



Major reasons for changes

■ Automotive : Flat revenue due to lower automobile production (-3%* YoY) because of production adjustments caused by semiconductor chip shortage and pandemic-induced parts supply disruptions

■ Decorative : Higher revenue driven by robust demand, favorable weather, easing of pandemic-related restrictions, and contribution of selling price increases

DOP : Lower profit due to lower automotive revenue, higher logistics costs due to staffing shortage in the U.S., and higher raw material prices, despite higher decorative revenue and selling price increases



NIPPON PAINT HOLDINGS CO., LTD. Investor Relations

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FY2022 10 Financial Results Presentation Material Reference Data

May 13, 2022

Nippon Paint Holdings Co., Ltd.

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1. Revenue & Operating Profit Transition by Segment (Former Reportable Segment)

(Billion yen)			F	Y201	8			F	Y201	9			FY	2020	*1			FY	2021	%1	
Japan	Automotive Decorative Industrial Fine chemicals Others ^{*2} Revenue Operating profit ^{*3} OP margin ^{*3} One-time factor ^{*4}	1Q 11.5 10.6 9.5 2.2 9.1 43.0 8.7 20.3% 2.3	2Q 11.1 12.0 10.0 2.2 10.6 45.9 7.3 15.9%	3Q 10.6 11.2 10.0 2.1 10.7 44.7 5.9 13.3%	4Q F 12.1 13.0 11.2 2.4 10.7 49.3 7.6 15.5%	full Year 45.3 46.8 40.6 8.9 41.2 182.8 29.6 16.2% 2.3	1Q 11.9 11.0 10.0 2.2 8.8 43.8 8.1 18.4% 2.0	2Q 11.4 12.8 10.2 2.2 9.6 46.3 6.0 12.9% -0.9	3Q 11.3 12.6 10.1 2.2 10.1 46.4 5.2 11.3% -1.1	4Q 10.2 11.8 10.4 2.1 11.6 46.1 4.2 9.1% -1.1	Full Year 44.9 48.2 40.7 8.7 40.1 182.6 23.4 12.8% -1.0	1Q 10.2 10.3 9.1 2.0 9.2 40.8 5.1 12.5%	2Q 5.5 11.1 8.4 1.7 9.5 36.2 1.8 4.9%	3Q 8.9 10.6 8.5 1.8 10.7 40.3 4.1 10.1% 0.2	4Q 10.1 11.7 9.4 2.4 11.1 44.7 5.2 11.6% 0.0	Full Year 34.7 43.7 35.3 7.9 40.5 162.0 16.1 9.9% 0.2	1Q 10.2 9.9 9.0 2.3 9.6 41.0 4.4 10.7%	2Q 8.5 11.9 9.6 2.4 9.1 41.5 3.0 7.1%	3Q 7.6 11.4 9.6 2.0 9.4 40.0 1.4 3.4% -0.1	4Q F 8.9 12.1 10.0 1.8 9.3 42.1 1.6 3.7% -0.0	ull Year 35.3 45.4 38.1 8.4 37.4 164.6 10.3 6.3% -0.1
Oceania	Decorative Industrial Paint related business Revenue Operating profit OP margin One-time factor **4	- - - -	- - - -	- - - -	- - - -	- - - - -	- - - - -	- - - - -	6.6 0.5 6.1 13.1 2.8 21.4%	18.0 1.5 14.9 34.4 3.1 8.9%	24.6 2.0 21.0 47.6 5.9 12.3%	17.0 1.3 13.5 31.8 3.3 10.5%	18.9 1.2 14.9 35.0 4.6 13.2%	20.0 1.6 18.6 40.3 5.2 13.0%	21.1 1.5 18.5 41.2 2.2 5.4%	77.1 5.7 65.5 148.3 15.4 10.4%	21.5 1.6 18.4 41.5 5.7 13.8%	21.6 1.9 19.2 42.7 5.3 12.4%	22.0 1.9 19.7 43.6 5.1 11.7% -0.4	25.3 2.0 21.2 48.5 2.9 6.0% -0.4	90.4 7.4 78.4 176.2 19.0 10.8% -0.8
Americas	Automotive Decorative Fine chemicals Others ^{**2} Revenue Operating profit OP margin	7.2 10.0 0.7 0.0 17.9 0.9 5.2%	7.0 12.0 0.8 0.1 19.8 2.0	6.5 11.7 0.8 0.0 19.0 1.3 7.1%	6.7 10.9 0.8 0.0 18.5 0.7 3.8%	27.3 44.6 3.1 0.2 75.2 5.0 6.6%	6.7 9.9 0.8 0.0 17.5 0.6 3.6%	6.7 12.7 0.8 0.1 20.3 2.1 10.2%	6.3 12.1 0.7 0.1 19.1 1.3 6.7%	6.2 10.7 0.8 0.0 17.7 1.0 5.9%	25.9 45.4 3.1 0.2 74.6 5.0 6.7%	6.0 10.9 0.7 0.0 17.7 0.8 4.7%	2.5 12.0 0.6 0.1 15.1 0.4 2.4%	6.4 12.4 0.6 0.0 19.4 2.2 11.2%	6.2 11.3 0.4 0.0 17.9 1.1 6.4%	21.1 46.5 2.4 0.2 70.1 4.5 6.4%	6.2 11.2 0.3 - 17.7 0.9 5.2%	6.1 14.3 0.3 - 20.7 1.8 8.8%	5.5 13.4 0.2 - 19.2 1.2 6.2%	5.5 12.9 0.4 - 18.8 -0.3 -1.8%	23.3 51.8 1.3 - 76.4 3.6 4.7%
Other	Automotive**5 Decorative Industrial Fine chemicals Others*2 Paint related business Revenue Operating profit OP margin One-time factor**4	3.6 - 0.1 0.2 0.0 - 3.9 0.1 3.4%	3.2 0.1 0.1 0.0 - 3.4 0.1 2.3%	2.8 	3.3 0.1 0.2 0.0 - 3.6 -0.6 15.5%	12.8 - 0.3 0.8 0.0 - 13.9 -0.5 -3.8%	3.2 0.1 0.2 0.0 - 3.5 -0.1 -2.6% -	3.0 0.0 0.3 0.0 - 3.3 -0.3 10.4%	2.6 4.7 0.8 0.3 0.0 2.3 10.7 0.8 7.1% -	3.0 4.2 0.9 0.3 0.0 2.2 10.5 -7.3 69.4% -7.8	11.8 8.8 1.8 1.0 0.0 4.6 28.0 -7.0 -24.9% -7.8	0.4 5.2 0.8 - 0.0 2.0 8.4 1.1 13.3%	0.1 4.1 0.7 - 0.1 2.5 7.5 0.7 8.7%	0.4 6.8 1.0 - 0.1 3.3 11.7 2.2 18.6%	0.5 4.8 1.1 - 0.1 3.4 10.0 1.5 14.9%	1.4 21.0 3.7 - 0.3 11.2 37.6 5.4 14.4%	0.5 6.7 1.1 - 3.6 11.9 1.5 12.4%	0.4 7.5 1.2 - 5.0 14.1 1.4 9.8%	0.3 6.6 1.4 - 3.7 12.0 1.3	0.5 6.2 1.4 - 4.7 12.8 3.0 23.4%	1.6 27.1 5.0 - 17.1 50.8 7.1 14.1%

X1 The earnings for FY2020 and thereafter have been adjusted retrospectively following the classification of the European automotive coatings business and the India business after they were transferred to the Wuthelam Group (announced on August 10, 2021) and a change in accounting policy regarding cloud computing agreement beginning with 4Q FY2021. Figures for 1Q, 2Q, 3Q FY2020 and 1Q, 2Q, 3Q FY2021 are pro forma figures

X2 The "Others" business includes marine, auto refinish, etc.

X3 The earnings figures for FY2019 are before the classification of NPHD's expenses which were previously charged to the Japan segment to Adjustments and Figures from FY2020 are after the application of this classification

³⁴ One-time factor is the total amount of subsidy/insurance (subsidy income, insurance income, gain on sale of non-current assets, expenses for production facility restructuring projects in Japan), M&A related expenses, impairment loss and provison for bad debt included in Adjustments, which have been disclosed in the reference data of the financial results presentation material Excluding PPA step-up from inventory related to the acquisition of the PT Nipsea (Indonesia)(c. ¥ 1.5 bn)

1. Revenue & Operating Profit Transition by Segment (Former Reportable Segment)

(Billion yen)			F	FY2018			FY2019				FY2020 ^{**1}				FY2021 ^{**1}						
A ci c	Automotive Decorative Industrial Fine chemicals Others ^{*2}	1Q 18.5 54.6 6.4 1.6 3.3	2Q 19.6 62.2 7.6 1.8 3.7	3Q 17.6 64.0 7.5 1.7 3.8	4Q F 18.5 50.2 6.3 1.5 5.3	Full Year 74.2 231.1 27.9 6.6 16.0	1Q 16.5 54.3 6.5 1.5 3.7	2Q 17.2 65.6 6.8 1.6 3.9	3Q 15.9 65.3 6.6 1.5 4.2	4Q F 17.5 58.5 5.7 1.6 4.9	Full Year 67.1 243.7 25.6 6.0 16.8	1Q 11.7 40.5 5.1 1.2 3.2	2Q 11.3 66.0 5.8 1.1 3.7	3Q 15.0 75.3 6.7 1.4 4.2	4Q F 18.2 70.8 6.8 1.7 4.6	Full Year 56.3 252.6 24.4 5.4 15.7	1Q 18.2 78.8 7.8 1.6 4.2	2Q 18.0 104.7 9.2 1.7 5.2	3Q 15.8 107.8 8.5 1.6 5.0	4Q F 20.5 101.2 8.7 1.9 6.4	full Year 72.5 392.4 34.2 6.8 20.8
Asia	Paint related business Revenue Operating profit OP margin One-time factor ^{*3}	84.4 12.1 14.3% 1.9	94.9 13.6 14.3% 1.0	94.7 14.8 15.7% 2.5	81.8 11.9 14.6% 1.8	355.7 52.4 14.7% 7.1	82.5 11.5 13.9% 0.1	95.2 14.2 14.9% 0.7	93.4 14.4 15.4% 1.9	88.1 10.7 12.2% -2.5	359.2 50.8 14.1% 0.2	61.7 7.1 11.5% 0.1	88.0 14.5 16.4% 0.8	102.7 17.2 16.7% 0.3	102.1 16.6 16.2% 2.0	354.5 55.3 15.6% 3.2	110.6 17.8 16.1% 0.2	1.3 140.1 16.1 11.5% 0.4	1.1 139.7 10.6 7.6% -2.5	1.1 139.9 16.3 11.6% 1.3	3.4 530.2 60.9 11.5% -0.6
■ Breako	lown of Asia																				
Nipsea	Automotive Decorative Industrial Others ^{※2}	10.2 43.4 4.6 0.4	11.0 52.2 5.8 0.4	8.8 53.2 5.8 0.5	9.4 40.3 4.6 1.0	39.4 189.2 20.9 2.3	8.2 44.3 4.6 0.8	9.0 55.4 5.0 0.7	7.5 55.3 4.8 0.7	9.1 47.7 4.0 0.5	33.8 202.7 18.4 2.6	5.5 31.5 3.3 0.4	7.5 59.8 4.7 0.6	8.5 65.2 5.1 0.7	10.2 59.5 5.1 0.7	31.8 216.0 18.1 2.3	9.3 57.3 5.7 0.6	9.8 85.0 7.1 0.7	8.6 92.1 6.4 0.5	10.7 78.1 6.5 0.7	38.4 312.4 25.7 2.6
China	Revenue Operating profit OP margin	58.6 8.7 14.9% 1.9	69.4 10.6 15.2% 1.0	68.3 11.3 16.6% 2.5	55.4 7.8 14.1% 1.8	251.7 38.4 15.3% 7.1	57.9 9.1 15.7% 0.1	70.2 11.4	68.3 11.3 16.6% 1.9	61.2 8.3 13.6% 0.1	257.5 40.1 15.6% 2.8	40.6 4.7 11.5% 0.1	72.5 13.9 19.2% 0.7	79.5 13.5 17.0% 0.3	75.5 11.8 15.6% 1.9	268.1 43.9 16.4% 2.9	72.9 9.4 12.8% 0.2	102.5 10.0 9.8% 0.4	107.6 7.2 6.7% -2.5	96.0 9.2 9.6% 1.3	379.1 35.9 9.5% -0.6
Excepting	One-time factor ^{**3} Revenue	25.9	25.5	26.3	26.4	104.1	24.6	25.1	25.1	27.0	101.7	21.1	15.5	23.2	26.6	86.4	37.6	37.6	32.0	43.8	151.1
Nipsea China	Operating profit OP margin	3.3 13.0%	3.0	3.5	4.1 15.7%	14.0 13.5%	2.4 9.8%	2.8	3.0 12.2%	2.4 9.0%	10.7 10.5%	2.4	0.6 3.6%	3.7 15.8%	4.8 17.9%	11.4 13.2%	8.5 22.5%	6.1 16.2%	3.4	7.0 16.1%	25.0 16.5%
Crima	One-time factor ^{**3} Revenue				_			_		-2.6	-2.6		0.1	0.1	0.1	0.3	_	-	-	_	-
Adjustments	Operating profit One-time factor ^{**3}		No	t disclose	ed			No	t dislose	d		-2.0 -	-1.9 -	-2.2 -0.3	-3.1 -0.2	-9.2 -0.5	-5.6 -2.6	-3.3 -1.0	-2.5 -	-1.9 -0.2	-13.3 -3.9
Total	Revenue Operating profit OP margin One-time factor ^{**3}	149.2 21.9 14.7% 4.2	164.0 23.0 14.0% 1.0	161.3 21.9 13.6% 2.5	153.2 19.7 12.9% 1.8	627.7 86.5 13.8% 9.4	147.4 20.1 13.6% 2.1	165.1 21.8 13.2% -0.2	182.7 24.4 13.4% 0.8	196.9 11.7 5.9% -11.4	692.0 78.1 11.3% -8.7	160.4 15.4 9.6% 0.1	181.8 20.0 11.0% 0.8	28.6	216.0 23.5 10.9% 1.8	772.6 87.6 11.3% 2.9	222.7 24.7 11.1% -2.3	259.1 24.3 9.4% -0.7	254.5 17.1 6.7% -3.0	262.0 21.5 8.2% 0.6	998.3 87.6 8.8% -5.4

X1 The earnings for FY2020 and thereafter have been adjusted retrospectively following the classification of the European automotive coatings business and the India business after they were transferred to the Wuthelam Group (announced on August 10, 2021) and a change in accounting policy regarding cloud computing agreement beginning with 4Q FY2021. Figures for 1Q, 2Q, 3Q FY2020 and 1Q, 2Q, 3Q FY2021 are pro forma figures

X2 The "Others" business includes marine, auto refinish, etc.

³ One-time factor is the total amount of subsidy/insurance (subsidy income, insurance income, gain on sale of non-current assets, expenses for production facility restructuring projects in Japan), M&A related expenses, impairment loss and provison for bad debt included in Adjustments, which have been disclosed in the reference data of the financial results presentation material Excluding PPA step-up from inventory related to the acquisition of the PT Nipsea (Indonesia)(c. ¥ 1.5 bn)

2. Revenue & Operating Profit Transition by Segment (New Reportable Segment)

(Billion yen)			FY2022				
		1Q	2Q	3Q	4Q F	ull Year	1Q
	Automotive	10.2	8.5	7.6	8.9	35.3	8.7
	Decorative	9.9	11.9	11.4	12.1	45.4	10.4
	Industrial	9.0	9.6	9.6	10.0	38.1	9.1
	Fine chemicals	2.3	2.4	2.0	1.8	8.4	2.0
Japan	Others ^{**2}	11.2	11.5	11.7	12.3	46.8	11.7
	Revenue	42.6	43.9	42.3	45.1	174.0	41.8
	Operating profit	4.3	2.8	1.2	1.3	9.5	0.3
	OP margin	10.0%	6.4%	2.8%	2.9%	5.5%	0.7%
	One-time factor ^{**3}	-	-	-0.1	-0.0	-0.1	-
		a					
	Decorative	21.5	21.6	22.0	25.3	90.4	44.3
	Industrial	1.6	1.9	1.9	2.0	7.4	1.9
	Paint related business	18.4	19.2	19.7	21.2	78.4	21.8
DuluxGroup	Revenue	41.5	42.7	43.6	48.5	176.2	68.0
	Operating profit	5.7	5.3	5.1	2.9	19.0	6.8
	OP margin	13.8%	12.4%	11.7%	6.0%	10.8%	10.0%
	One-time factor ^{**3}	-	-	-0.4	-0.4	-0.8	-0.9
_ D I		_					
■Breakd	own of Dulux(roup					
	Decorative	21.5	21.6	22.0	25.3	90.4	23.7
	Industrial	1.6	1.9	1.9	2.0	7.4	1.9
	Paint related business	18.4	19.2	19.7	21.2	78.4	19.8
DuluxGroup	Revenue	41.5	42.7	43.6	48.5	176.2	45.4
	Operating profit	5.7	5.3	5.1	2.9	19.0	5.3
	OP margin	13.8%	12.4%	11.7%	6.0%	10.8%	11.7%
	One-time factor ^{**3}	-	-	-0.4	-0.4	-0.8	-0.9
	Davisson						22.6
	Revenue	-	-	-	-	-	22.6
Cromology	Operating profit	_	_	_	_	-	1.4
57	OP margin	-	-	-	-	-	6.4%
	One-time factor ^{**3}	-	-	-		-	-

X1 The earnings for 1Q 2021 have been adjusted retrospectively following ①Reclassification of the European automotive coatings business and the India business after they were transferred to the Wuthelam Group (announced on August 10, 2021), ②Change in accounting policies involving cloud computing agreements beginning with 4Q 2021, ③Finalization of PPA for PT Nipsea (Indonesia business), and ④Change in reportable segment from 1Q 2022. The same adjustments are made throughout this presentation. Figures for 2Q, 3Q, 4Q, full year 2021 are pro forma figures

^{※2} Includes marine business (including overseas business), auto refinish business, etc.

³ One-time factor is the total amount of subsidy/insurance (subsidy income, insurance income, gain on sale of non-current assets, expenses for production facility restructuring projects in Japan), M&A related expenses, impairment loss and provison for bad debt included in Adjustments, which have been disclosed in the reference page of the financial results presentation material.

Excluding PPA step-up from inventory related to the acquisition of the PT Nipsea (Indonesia)(c. ¥ 1.5 bn)

2. Revenue & Operating Profit Transition by Segment (New Reportable Segment)

(Billion yen)			FY2022				
Nipsea	Automotive Decorative Industrial Fine chemicals Others ^{*2} Paint related business Revenue Operating profit OP margin One-time factor ^{*3}	1Q 18.6 85.5 8.9 1.6 2.6 3.6 120.8 19.5 16.1%	2Q 18.4 112.2 10.4 1.7 2.8 6.3 151.8 17.7 11.6%	3Q 16.0 114.4 9.9 1.6 2.6 4.8 149.3 12.1 8.1%	4Q 21.0 107.4 10.1 1.9 3.4 5.8 149.6 19.6 13.1%	Full Year 74.1 419.5 39.3 6.8 11.5 20.5 571.6 68.8 12.0% -0.6	1Q 21.2 111.3 9.3 2.1 2.9 6.0 152.6 17.8 11.7% 0.4
■ Breakd	lown of Nipsea	0.2	0.1	2.3	1.5	0.0	0.1
Nipsea China	Automotive Decorative Industrial Others ^{*2} Revenue Operating profit OP margin One-time factor ^{*3}	9.3 57.3 5.7 0.6 72.9 9.4 12.8% 0.2	9.8 85.0 7.1 0.7 102.5 10.0 9.8% 0.4	8.6 92.1 6.4 0.5 107.6 7.2 6.7% -2.5	10.7 78.1 6.5 0.7 96.0 9.2 9.6% 1.3	38.4 312.4 25.7 2.6 379.1 35.9 9.5% -0.6	11.0 79.3 5.4 0.6 96.3 8.0 8.3% 0.4
Excepting Nipsea China	Revenue Operating profit OP margin One-time factor **3	47.9 10.1 21.1%	49.3 7.6 15.5%	41.7 4.9 11.7%	53.6 10.3 19.3%	192.5 33.0 17.1%	56.3 9.8 17.5%
Americas	Automotive Decorative Fine chemicals Revenue Operating profit OP margin One-time factor ^{*3}	6.2 11.2 0.3 17.7 0.9 5.2%	6.1 14.3 0.3 20.7 1.8 8.8%	5.6 13.4 0.2 19.2 1.2 6.2%	5.5 12.9 0.4 18.8 -0.3 -1.8%	23.3 51.8 1.3 76.4 3.6 4.7%	7.0 14.3 0.4 21.6 0.9 4.0%
Adjustments	Revenue Operating profit One-time factor ^{*3}	- -5.7 -2.6	-3.3 -1.0	- -2.5 -	-1.9 -0.2	-13.4 -3.9	- -1.0 -
Total	Revenue Operating profit OP margin One-time factor **3	222.7 24.7 11.1% -2.3	259.1 24.3 9.4% -0.7	254.5 17.1 6.7% -3.0	262.0 21.5 8.2% 0.6	998.3 87.6 8.8% -5.4	284.1 24.7 8.7% -0.5

X1 The earnings for 1Q 2021 have been adjusted retrospectively following ①Reclassification of the European automotive coatings business and the India business after they were transferred to the Wuthelam Group (announced on August 10, 2021), ②Change in accounting policies involving cloud computing agreements beginning with 4Q 2021, ③Finalization of PPA for PT Nipsea (Indonesia business), and ④Change in reportable segment from 1Q 2022. The same adjustments are made throughout this presentation. Figures for 2Q, 3Q, 4Q, full year 2021 are pro forma figures

^{※2} Includes auto refinish business, etc.

³ One-time factor is the total amount of subsidy/insurance (subsidy income, insurance income, gain on sale of non-current assets, expenses for production facility restructuring projects in Japan), M&A related expenses, impairment loss and provison for bad debt included in adjustments, which have been disclosed in the reference page of the financial results presentation material.

Excluding PPA step-up from inventory related to the acquisition of the PT Nipsea (Indonesia)(c.¥ 1.5 bn)

3. Revenue & Operating Profit Contribution from DuluxGroup, Betek Boya, PT Nipsea and Cromology

(Billion yen)	FY2019 ^{**1}				FY2020 ^{**1}					FY2021 ^{**1}					FY2022 ^{*1}	
DuluxGroup (Consolidated)	Revenue Operating profit OP margin	1Q 2Q Before consolidation	3Q 13.1 2.8 21.4%	4Q 34.4 3.1 8.9%	Full Year 47.6 5.9 12.3%	1Q 31.8 3.3 10.5%	2Q 35.0 4.6 13.2%	3Q 40.3 5.2 13.0%	4Q 41.2 2.2 5.4%	Full Year 148.3 15.4 10.4%	1Q 41.5 5.7 13.8%	2Q 42.7 5.3 12.4%	3Q 43.6 5.1 11.7%	4Q 48.5 2.9 6.0%	Full Year 176.2 19.0 10.8%	1Q 68.0 6.8 10.0%
DuluxGroup	Revenue Operating profit OP margin	Before consolidation	13.1 2.8 21.4%	34.4 3.1 8.9%	47.6 5.9 12.3%	31.8 3.3 10.5%	35.0 4.6 13.2%	40.3 5.2 13.0%	41.2 2.2 5.4%	148.3 15.4 10.4%	41.5 5.7 13.8%	42.7 5.3 12.4%	43.6 5.1 11.7%	48.5 2.9 6.0%	176.2 19.0 10.8%	45.4 5.3 11.7%
Cromology	Revenue Operating profit OP margin	Befo	re consolic	dation			Before	e consoli	dation			Before	e consolidat	tion		22.6 1.4 6.4%
Betek Boya (Turkey) ^{*2}	Revenue Operating profit OP margin	Before consolidation	7.8 1.0 13.1%	7.3 1.2 16.1%	15.1 2.2 14.6%	8.0 1.0 12.4%	7.4 0.6 8.3%	11.3 2.0 18.0%	9.5 1.3 13.6%	36.2 4.9 13.6%	11.4 1.5 13.1%	13.7 1.5 11.0%	11.7 1.5 13.2%	12.3 2.9 23.7%	49.2 7.5 15.2%	12.6 2.2 17.2%
PT Nipsea (Indonesia)	Revenue Operating profit OP margin	Befo	re consolic	dation			Before	e consoli	dation		9.9 2.5 25.2%	9.7 3.2 32.3%	8.1 2.0 24.1%	11.7 4.1 35.4%	39.5 11.8 29.7%	13.1 4.2 31.9%
Exchange rate (average rate)	JPY/USD JPY/RMB JPY/AUD JPY/TRY JPY/IDR	1Q 1H 110.3 110.0 16.5 16.2			Full Year 109.2 15.8 74.7 18.9	1Q 109.1 15.5 70.5 17.5	1H 108.2 15.3 71.1 16.6	9 107.2 15.3 72.8 15.8		Full Year 106.4 15.4 73.7 15.2	1Q 107.1 16.5 82.6 14.0 0.0075	1H 108.5 16.8 83.4 13.5 0.0076	9 month 109.1 16.9 82.4 13.3 0.0076		Full Year 110.4 17.1 82.7 12.5 0.0077	10 117.8 18.6 85.2 8.4 0.0082

in reportable segments

^{*1} The earnings figures for the above companies excepting for Cromology are after the elimination of internal transactions and after PPA
DuluxGroup was consolidated to the Group's earnings from September 2019, Betek Boya from July 2019, PT Nipsea from January 2021 and Cromology from January 2022
*2 Retrospective adjustment has been made to figures beginning with 1Q 2021 following a change in accounting treatment from intersegment transactions to intrasegment transactions due to the change

4. Breakdown of Adjustments (FY2021 1Q vs. FY2022 1Q)

FY2021 1Q FY2022 1Q M&A M&A New New (Billion yen) Subsidy, Subsidy, FX FX related Total related Total acquiacquietc.^{*1} etc.^{**1} expense sitions expense sitions Automotive Decorative Industrial Japan Fine chemicals 0.3 0.3 Others^{*2} Revenue 0.3 0.3 Operating profit Decorative 0.7 20.6 21.4 Industrial 0.1 0.1 Dulux 2.6 24.1 2.0 Paint related business 0.6 Group Revenue -0.2 -0.7 Operating profit ■ Breakdown of DuluxGroup 0.7 0.1 Decorative 0.1 Industrial Dulux Paint related business 0.6 0.6 Group Revenue -0.2 -0.7 Operating profit

> 22.6 1.4

Revenue

Operating profit

Cromology

7

X2 Includes marine business (including overseas business), auto refinish business, etc.

4. Breakdown of Adjustments (FY2021 1Q vs. FY2022 1Q)

			FY	2021 1	Q	FY2022 1Q						
(Billion yen)	(Billion yen)		Subsidy, etc. ^{*1}	M&A related	New acqui-	Total	FX	Subsidy, etc. ^{*1}	M&A related	New acqui-	Total	
Nipsea	Automotive Decorative Industrial Fine chemicals Others ^{*2} Paint related business Revenue Operating profit	0.0 0.2 0.0 - 0.0	- - - - - 0.2	expense	sitions	0.0 0.2 0.0 - 0.0 - 0.2 0.4	1.6 6.5 -0.2 0.0 0.2 -3.0 5.1 -0.2	- - - - - 0.4	expense	sitions 1.5 1.5 0.2	1.6 6.5 -0.2 0.0 0.2 -1.5 6.7 0.3	
■ Breakd	own of Nipsea		312		012	311	312	311		012	313	
Nipsea China	Automotive Decorative Industrial Others*2 Revenue Operating profit	0.0 0.2 0.0 0.0 0.2	- - - - 0.2	- - - - -	- - - -	0.0 0.2 0.0 0.0 0.2 0.2	1.3 9.0 0.6 0.1 10.9 0.7	- - - - 0.4	- - - -	- - - -	1.3 9.0 0.6 0.1 10.9 1.0	
Excepting	Revenue	_	_	-	_	_	-5.8	-	-	1.5	-4.3	
Nipsea China	Operating profit	-	-	-	0.2	0.2	-0.9	-	-	0.2	-0.7	
Amricas	Automotive Decorative Fine chemicals Revenue Operating profit	- - - -	- - - -	- - - -	- - - -	- - - -	0.6 1.3 0.0 2.0 0.1	- - - -	- - - -	- - - -	0.6 1.3 0.0 2.0 0.1	
Adjustments	Revenue Operating profit	_	_	-2.6	_	-2.6	0.1	_	_	_	0.1	
Total	Revenue Operating profit	0.2 -	0.2	-	0.2	0.2 -2.2	8.8 0.1	0.2	- -0.7	24.2 1.6	33.0 1.2	

lpha1 Subsidy, etc. includes subsidy income and expenses for production facility restructuring projects in Japan

^{※2} Includes auto refinish business, etc.

5. Key Financial Data

<Capital Expenditure, Depreciation, R&D Exp	enses>	
	FY2021	FY2022

(Billion yen)		1Q	1Q
Capital expenditure	Property, plant and Intangible assets	8.8 0.9	11.3 1.2
experiulture	Total	9.7	12.6
Depreciation	Property, plant and Intangible assets	6.7 1.7	8.0 2.2
	Total	8.4	10.2
R&D		5.6	6.2
<other major<="" td=""><td>indicators></td><td></td><td></td></other>	indicators>		
(Other Flagor	malcators,	As of	As of
		Dec. 31,	March 31,
		2021	2022
Equity attribut	table to owners of	40.1	45.5
parent to tota	l assets(%)	49.1	45.5
Net debt [*] (bill		429.3	631.7
EPS (yen)		29.41	7.70

Net debt = Bonds and borrowings (current and non-current) + Other financial liabilities (current and non-current)

<Exchange rate for P/L(average rate)>

	FY2020	FY2021	FY2022	FY2022
	Full Year	Full Year	1Q	Full Year Forecast
JPY/USD	106.4	110.4	117.8	114.0
JPY/RMB	15.4	17.1	18.6	17.8
JPY/AUD	73.7	82.7	85.2	84.0
JPY/TRY	15.2	12.5	8.4	8.1
JPY/IDR	-	0.0077	0.0082	0.0080
<exchange f="" for="" p(closing="" rate="" rate)=""></exchange>	As of	As of		
	Dec. 31,	March 31,		
	2021	2022		
JPY/USD	115.0	122.4		
JPY/RMB	18.1	19.3		
JPY/AUD	83.4	91.9		
JPY/TRY	9.1	8.4		

⁻ Cash and cash equivalents - Other financial assets (current)

6. Key Market Data

<paint sales="" volume=""></paint>	FY2018						FY2019						FY2020						FY2021				
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q		
$Japan^{*1}(10,000t)$	44	43	44	47	178	43	43	43	43	172	40	36	38	42	156	40	40	40	41	161	24		
※1 Source: Japan Paint Manufacturers Association; FY2022 1Q covers January and February																							
<automobile production<sup="">**2></automobile>	FY2018						FY2019						FY2020						FY2021				
(10,000unit)	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q		
Japan	241	220	218	244	924	243	230	229	220	922	225	120	201	228	774	215	186	155	188	744	195		
China	702	703	640	732	2,777	634	579	602	757	2,572	321	603	638	774	2,335	579	572	545	671	2,368	595		
USA	288	282	259	274	1,103	287	285	266	255	1,093	247	93	270	253	862	247	215	204	222	888	237		
North Mexico	97	100	100	96	393	99	99	95	82	375	93	28	91	91	304	82	78	69	72	301	83		
America Canada	53	54	44	49	200	48	51	46	47	192	38	17	41	41	136	32	25	22	26	105	31		
Total	438	436	403	419	1,696	435	435	407	384	1,660	378	138	402	385	1,302	361	318	295	320	1,294	351		
**2 Source: Japan: MarkLines until FY2019 and IHS Markit from FY2020; China: Association of Automobile Manufacturers until FY2019 and IHS Markit from FY2020; North America: IHS Markit																							
<others(japan market)=""></others(japan>	FY2018						FY2020						F	Y202		FY2022							
(10,000unit)	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q		
Housing starts ^{**3}	20.5	24.5	24.6	24.6	94.2	21.6	23.4	23.3	22.3	90.5	19.4	20.5	21.0	20.7	81.5	19.1	22.1	22.5	22.0	85.6	20.0		
Construction machinery productions ^{*4}	9.7	9.9	10.0	11.1	40.7	10.5	10.5	10.1	8.1	39.2	9.6	8.4	8.4	9.9	36.3	10.3	11.2	10.6	11.4	43.6	7.6		
Machine tool production ^{*5}	2.7	2.0	1.9	1.8	8.5	1.8	1.6	1.5	1.3	6.2	1.2	1.0	1.1	1.3	4.6	1.6	1.9	1.6	1.6	6.8	1.2		

^{※3} Source: Ministry of land, infrastructure, transport and tourism

<naphtha estimation)="" price(own=""></naphtha>	FY2018					FY2019					FY2020							FY2022			
(JPY/KL)	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q
Japan produced naphtha price	47,900	48,700	53,500	54,200	51,200	41,200	45,400	40,200	41,300	42,000	44,800	25,000	30,200	31,300	32,900	38,800	47,700	53,500	62,800	50,100	64,600

^{**4} Source: Japan Construction Equipment Manufacturers Association; FY2022 1Q covers January and February